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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Free for all
in the coffee
market, Page 18

Asia	20	Indonesia	20	Philippines	20
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Calcutta	20	Korea	20	S. Africa	20
Canton	20	Malaysia	20	Singapore	20
Cebu	20	Thailand	20	Taiwan	20
Hankow	20	China	20	USA	20
Hong Kong	20	India	20	UK	20
Kobe	20	Italy	20	France	20
London	20	Germany	20	Spain	20
Manila	20	Sweden	20	Belgium	20
Medan	20	Norway	20	Netherlands	20
Osaka	20	Denmark	20	Switzerland	20
Shanghai	20	Finland	20	Australia	20
Singapore	20	Ireland	20	New Zealand	20
Tokyo	20	Portugal	20	South Africa	20
Yokohama	20	Spain	20	Argentina	20

World news Business summary

Police break up Seoul protest

South Korean Government ordered 30,000 police into central Seoul to prevent about 5,000 demonstrators from holding rallies in memory of a student who died in police custody. Police fired tear gas to disperse the protesters and there were more than 600 arrests, although there were only a few violent incidents. Opposition leaders condemned the Government's show of force which was staged as Kim Young Sam, an opposition activist, was placed under house arrest. Page 3

UN attacks Pretoria

The United Nations Human Rights Commission condemned South Africa for "terrorism" and "aggression" and urged the world to give more help to nationalist forces attempting to overthrow the Pretoria Government. South African election. Page 3

Iran arms probe

Swedish authorities are investigating the role of past governments in illegal ammunition shipments to Iran and an arms smuggling scandal involving the country's biggest arms producer. Page 3

Gandhi criticises US

Indian Prime Minister Rajiv Gandhi indirectly attacked the US for failing to stop Pakistan's "blasphemous" nuclear weapons programme and for continuing to supply it with arms and aid. Page 3

Defectors sheltered

Egypt allowed five fugitive Libyan servicemen to stay after they flew their transport aircraft to the far south of the country. The defection is likely to further strain ties between the two nations. Page 3

Italian dam inquiry

Magistrates investigating a dam burst at Stura, northern Italy, that killed 269 people in 1985, recommended that 15 people should stand trial, including the owner and employees at the dam responsible for maintenance. Page 3

Airlines face fine

Britain is to fine airlines £1,000 (£1,500) for each passenger brought into the country without a valid passport, Home Secretary Douglas Hurd told Parliament. Page 3

Moscow to lift ban

Soviet authorities will shortly allow the publication of two banned works by Alexander Solzhenitsyn on the life of Soviet dissidents, according to Sergei Zalygin, chief editor of the literary journal Novy Mir. Krasna's seal of approval. Page 2

Maputo to fight

Mozambican President Joaquim Chissano publicly rejected any talks with right-wing rebels trying to topple his Marxist Government and vowed to fight "to the end." Page 3

French crime falls

France's crime rate fell 8 per cent last year, according to official government statistics. Junior Security Minister Robert Pandrand said the fall, the first in 20 years, was due to the Government's new law and order policy. Page 2

Fire on coaster

British warships stood guard by a Danish coaster the Hornstrand, carrying 400 tons of dynamite after a fire broke out on the coaster during its passage through the English Channel. Page 3

Danny Kaye dies

Danny Kaye, US entertainer who starred on screen, stage and television for more than 40 years, died in a Los Angeles hospital aged 74. Page 3

Ford to invest \$8bn in Europe

FORD, world's second largest automotive group, plans to invest \$1.2bn in Europe this year followed by more than \$7bn over the next five years. Page 19

WALL STREET: The Dow Jones

industrial average closed up 8.95 at 2,228.52. Page 49

LONDON: More peaks were

sealed as a strong rally in oil fuelled sentiment. The FT-SE 100 closed just below the 2,000 level with a 15.2 jump to a record 1,988.3 and the FT Ordinary index added 9.0 to 1,613.5, also a high. Cuts closed slightly easier. Page 49

TOKYO: Strong demand for

large-capital and consumer-related stocks underpinned the third consecutive record in Tokyo trading. The Nikkei average gained 37.37 to 20,971.59. Page 49

COFFEE

World prices fell sharply

amid expectations of a continuing free-for-all among exporters. On the London Commodity Exchange the May futures delivery price fell £186 to close at £1,313 per tonne. Page 18

DOLLAR: Strong in New York

at DM 1.6295, SF 1.5410, FF 6.5695 and £1.5345. It rose in London to DM 1.6335 (DM 1.6320); to ¥153.65 (¥153.45); to SFR 1.5440 (SFR 1.5410); and to FF 6.6025 (FF 6.6050). On Bank of England figures the dollar's exchange rate index rose from 103.5 to 104.1. Page 33

STERLING: Closed in New York

at \$1.5610. It fell in London to \$1.5500 (\$1.5540); to DM 2.8600 (DM 2.8650); to ¥238.75 (¥239.00); to SFR 2.4075 (SFR 2.41); and to FF 9.5200 (FF 9.5335). The pound's exchange rate index fell 0.1 to 78.6. Page 33

GOLD: Fell \$1 on the London

market to \$404.00. It also fell in Zurich to \$403.65 (\$404.55). Page 22

MONTEDISON, Italian chemicals,

health care and energy group, is to pay Pta 58bn (\$43bn) for Antibiotico, a leading Spanish bulk pharmaceuticals concern. Page 19

ROYAL BANK of Canada's first-

quarter net earnings fell from C\$140.4m (US\$93.8m) to C\$114.1m following a sharp decline in international income and higher loan-loss provisions. Page 19

PHARMACIA, Swedish pharma-

ceuticals and biotechnology group, increased its profits after financial items by 11 per cent to SKr 621m (\$127m) in 1986, compared with SKr 740m the previous year. Page 19

PARGESA, Swiss holding company

which forms one of the two pillars of the financial services and industrial group headed by Albert Frère and Gérard Eskenazi, increased net consolidated earnings in 1986 by 23.5 per cent to SFr 146m (\$64m). Page 19

BCA Services Division, part of Gen-

eral Electric of the US, has been bought for £14m (\$21.5m) by its UK management. Page 9

CRA, Australia's largest mining

group, moved AS112.1m (\$78.4m) in the red last year against profits of AS115.8m following large write-offs. Page 21

BAER HOLDING, the parent com-

pany of the Julius Baer banking group of Zurich, disclosing its earnings for the first time, reported a net profit of SFr 44.7m (\$28.8m) for 1986 - a 42 per cent advance from the previous year. Page 19

Craxi resignation raises prospect of early election

BY JOHN WYLES IN ROME

MR. BETTINO CRAXI, Italy's Socialist Prime Minister for the past three-and-a-half years, yesterday called for a wide-ranging reform of Italian political institutions in a resignation speech echoing the distant sounds of an election campaign. Shortly after delivering his 20-minute valedictory to the Senate, Mr. Craxi formally launched what the Italians call "The Crisis" by handing in his Government's resignation to President Francesco Cossiga. After sounding out party leaders, the President is expected towards the end of the week to ask the senior Christian Democrat, Mr. Giulio Andreotti, 69, to try to form a government.

Most politicians expect the process to take at least three weeks, without any guarantee of success. Irreconcilable claims prevent the formation of a majority among the five parties which sustained Mr. Craxi, then elections, which are due in 1988, would probably be brought forward to June. Mr. Craxi's term of office has coincided with a marked strengthening of the Italian economy. Growth over the past three years has been well above the EEC average with booming company profits and a two-year spree on the Milan stock exchange

whose capitalisation has more than doubled in value. However, the country still remains troubled by public sector spending deficits and inflationary pressures - quite apart from the risk of a renewed period of political instability. The five coalition parties which sustained Mr. Craxi may well be unable to agree on a new Government, thus forcing elections which are due next year to be brought forward. Few Italians are confident that the current balance of power between the parties would be significantly altered. Copies of Mr. Craxi's speech were being closely scrutinised in parties' headquarters last night for possible clues as to whether he wants to force early elections.

He gave little away in an address which appeared directed at the nation as a whole. His speech sought to claim credit for the positive economic and social developments of the past three-and-a-half years and carried appropriate words of praise and concern for the poor, trade unions, women and businesses. Speaking around the theme "a long period of crisis is over, Italy is growing and changing," Mr. Craxi said the time was now ripe for institutional reform which would bring "modernity, efficiency and trans-

parency" to the state, the political system and public administration. This was the clearest possible confirmation that he plans to campaign as "the great reformer" of both the constitution and society at large. Mr. Craxi's own proposals call for a directly-elected Presidency and electoral law changes which would deny parliamentary representation for parties winning less than 5 per cent of the vote. The reformist theme was maintained by contrasting growing national wealth and improving quality of life with the stubborn backwardness of southern Italy. Craxi's leave new Italy, Page 16

US to offer terms for medium-range missile reductions

BY LIONEL BARBER IN WASHINGTON AND ROBERT MAUTHNER AND MICHAEL CASSELL IN LONDON

PRESIDENT Ronald Reagan yesterday announced that the US would submit a draft treaty on medium-range missile reductions at talks with the Soviet Union in Geneva today.

Mr. Reagan, responding to last week's offer by the Soviet leader Mr. Mikhail Gorbachev to reach a separate agreement to eliminate intermediate nuclear forces (INF) from Europe, said the Soviet move had removed "a serious obstacle" to an arms control pact.

The announcement - coupled with a strong hint from Mr. George Shultz, his Secretary of State, that he will soon visit Moscow - offered fresh hope that the two powers may be on the brink of a major deal to reduce their nuclear arsenals.

Mr. Reagan's brief televised appearance before the White House press corps was his first for three months and a clear attempt by the White House to show that he is back in charge following the Tower report's withering criticism of his laid-back management style.

The White House said last week that the US would shortly make a counter offer to Mr. Gorbachev's. Mr. Reagan added yesterday that he was summoning his three senior advisers to discuss the return to talks in detail an INF treaty with the Soviets.

"I hope that the Soviet Union will then proceed with us to serious discussion of details which are essential to translate areas of agreement in principle to a concrete agreement," he said.

Mr. Reagan paid tribute to the NATO allies' decision to site American medium range missiles in Europe in response to the Soviet Union's earlier deployment of SS 20 mis-

siles. He said this firmness had brought the Soviets back to the negotiating table. The President also stressed the importance of tough verification agreements and continued consultation with NATO allies. In the run up to the Reykjavik super-powers meeting last year, when Mr. Reagan and Mr. Gorbachev came close to sweeping out intermediate range weapons reductions, several NATO allies felt they had been left out in the cold.

Mr. Shultz told a news conference in Peking, where he is meeting Chinese leaders, that he was eager to make progress on an arms accord with Moscow. Mr. Michael Armacost, a senior State Department official, is to visit Moscow shortly in what is viewed as a preparatory trip for Mr. Shultz.

It is still unclear whether Mr. Shultz will visit Moscow before or after Mrs. Margaret Thatcher, the British Prime Minister, who is due in the Soviet Union from March 28 to April 1.

However, it is certain that the two visits will complement each other. While the outcome of last October's Reykjavik summit between President Reagan and Mr. Gorbachev caused considerable dismay among Washington's European allies, NATO solidarity has since been largely restored.

Mrs. Thatcher was instrumental at her Camp David meeting with President Reagan last November in persuading the US to take account of European fears that Europe would be dangerously vulnerable to Soviet attack if some of the sweeping nuclear arms reductions discussed in Reykjavik were agreed.

The accord on arms control priorities reached by Mrs. Thatcher and President Reagan at Camp David has since been followed by a series of agreements on intermediate range weapons reductions, and the reduction of shorter range nuclear weapons.

Claiming that Mr. Gorbachev's latest offer had been prompted by "Western strength and resolve," Mrs. Thatcher said strict verification arrangements and negotiations to correct the "huge imbalance" in the Soviet Union's favour in shorter range systems were absolutely vital.

The Prime Minister accused the opposition Labour Party of wanting to throw away Britain's security and she rejected suggestions by Mr. Neil Kinnock, the Labour leader, that progress on disarmament would be jeopardised if the elimination of INF were made conditional on the reduction of shorter range nuclear weapons.

Oil groups poised to acquire debt-laden Dome Petroleum

BY BERNARD SIMON IN TORONTO

SEVERAL international oil companies are negotiating to buy Dome Petroleum, the Canadian energy producer which is struggling to survive under a C\$6.4bn (US\$4.8bn) debt.

According to a Canadian oil industry executive a large number of major US and European energy companies have expressed interest in buying Dome's valuable oil and gas properties in western Canada. Talks with some prospective buyers have broken off, but others are said to be proceeding, or waiting in the wings for Dome and its 38 creditors to conclude a sweeping debt restructuring plan.

The prospect of Dome making a fresh start from its crippling financial problems has been heightened by speculation that its chairman, Mr. Howard MacDonald, a former Royal Dutch Shell treasurer, will soon make way for a chief executive who is more production- and exploration-oriented.

Mr. MacDonald, 36, has indicated privately that he wants to return to Britain and is considering several job offers. He was hired in late 1983 to run Dome's finances on a more even keel, and apparently feels that he will have completed his assignment once the present negotiations with banks and prospective buyers are finalised.

Referring to the prospect of a takeover bid, a Dome spokesman said yesterday that for the right buyer, Dome could become an attractive property, but only after the debt restructuring agreement is signed.

The company is understood to be close to a takeover could short-cut the restructuring plan, which is due to be put in place by June 30. The official said that details of Dome's latest debt proposals would be sent to lenders either late this week or early next week.

Dome's financial troubles began in 1983, when the steep rise in inter-

est rates abruptly halted an ambitious acquisition spree financed by bank debt. A debt restructuring agreement signed in February, 1985 has been overtaken by the plunge in oil and gas prices. The company suspended interest and principal payments on the bulk of its debt last summer.

Accrued interest since then has pushed up its debt from about C\$6bn to C\$6.4bn. Net losses have soared to C\$87m in the first nine months of 1986, from C\$2m a year earlier. Cash balances have dropped from C\$436m in January 1986 to C\$160m on January 31 this year.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

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The roll-out in France last month of the first A-320. All Nippon Airways, the second largest Japanese carrier, yesterday signed a \$1bn contract.

Airbus, Boeing share \$2bn deal

BY JAMES BUCHAN IN NEW YORK

AIRBUS INDUSTRIE, the European aircraft manufacturing group, yesterday announced its second major order from a US airline within six months.

It is sharing a \$2bn-plus order for 40 aircraft from American Airlines, with its rival, Boeing. A feature of the deal is an innovative financing package involving long-term leases.

American Airlines, the third largest US carrier, said it would buy 25 A300-600R aircraft, a modification of the original Airbus wide-bodied aircraft for which American will act as launch customer.

The order is believed to be worth about \$1.25bn. Deliveries will begin next April. American is also to place an order with Boeing for 15 of its 747-300ER type aircraft in a deal estimated at \$750m.

American said it was "very, very pleased" with the financing terms which more than offset the operational burden of adding two new aircraft types to its fleet.

The aircraft are being acquired on fixed-rate, 20-year leases which American can terminate at short notice, without severe penalty.

It is not certain whether the leases, which transfer considerable financial risks to the manufacturers, will appear on American's balance sheet.

Similar terms apply to the engines, which American said it would acquire from General Electric in a \$650m single-source deal.

The order, for the CFM-56C3 turbofan engine, is one of the largest for commercial aircraft engines yet placed, and can only strengthen GE's position in competition with Pratt & Whitney of the US and Rolls Royce of the UK to power the new generation of wide-bodied aircraft.

In spite of the stiff terms negotiated, the American order is a coup for the Toulouse-based European consortium, which is controlled by French, West German, Spanish and British companies, and brings to about \$6 its sales of aircraft so far this year.

Airbus has gained a stake in the US market through substantial sales of its aircraft to Eastern (3

EUROPEAN NEWS

West Germany reveals farm incomes rising

BY PETER BRUCE IN BONN

PROFITS AMONG West German farmers grew 2.5 per cent in 1985-86 and could rise a further 4 per cent by June, according to a Bonn government report which may make serious political dents in its own opposition to new Community farm produce and price restrictions.

Publication of the report by the Agriculture Ministry in Bonn has been delayed because it needs to be presented to the new Bundestag for approval and it only begins sitting again later this month.

Both Bonn and the farmers themselves constantly complain that the EEC's Common Agricultural Policy (CAP) sets the incomes of West German farmers in reverse. Bonn reacted vehemently last week when confronted with European Commission proposals to cut dairy output quotas and to cut some cross-border monetary compensations.

Mr. Ignaz Kiechle, the Agriculture Minister, said the proposals were "a declaration of war" on West Germany, and he threatened to block any increase in Bonn's contribution to the EEC budget if they went ahead. Earlier this year, Mr. Kiechle was talking of a fall in farm incomes of around 6 per cent.

The report, however, flatly contradicts that. Even more significant, it says that small farm profits rose most of all. In West Germany, the small farms of Bavaria and Baden-Wuerttemberg are often presented by Mr. Kiechle and farmers' leaders as being particularly vulnerable to the CAP.

In 1985-86, the report is understood to say, small farm incomes rose 6.4 per cent. At medium-sized farms, profits rose 4.1 per cent and actually fell 1 per cent on big farms, which, according to conventional wisdom, are normally the most profitable.

Farmers account for about 10 per cent of the national vote in West Germany and are probably the single most powerful political lobby in the country. Thousands have taken part in demonstrations in the few weeks complaining that they face financial ruin.

Chancellor Helmut Kohl's government has been particularly generous to farmers, particularly ahead of state elections, and the report points out that a 4 per cent growth in income for 1986-87 depends on the Government paying out promised extra subsidies worth more than DM 1bn (£250m).

Rail spending curbs feared after loss target breached

BY DAVID MARSH IN BONN

THE West German federal railways, which turned in a larger than expected loss last year of nearly DM 3.5bn (£1.15bn), are facing a tough battle with the Bonn Government over carrying through its investment plan during the next four years.

Mr. Rainer Gohlke, the board chairman of the Deutsche Bundesbahn, has run into difficulties with Bonn over winning authorisation for the DM 20bn in spending still to be carried out up to 1990 under its DM 40bn eight-year investment programme decided in 1982.

The funds are mostly earmarked for the modernisation of trunk routes and to prepare the way for a high-speed train network for the 1990s.

Mr. Gohlke, a former manager at Intercontinental Business Machines (IBM), who took over at the helm of the heavily indebted railways in 1982, has just been confirmed in his post by the Government for another five years.

In spite of last year's setback

—when the Bundesbahn failed to meet its target of keeping losses under DM 3bn—Mr. Gohlke is confident that the railway can keep losses at around DM 4bn a year up to 1990.

The Bundesbahn this month has brought in a new fare system designed to offer large savings to long-distance travellers—above all those making journeys with family and friends—in order to wean Germans away from their cars.

Last year's losses compared with a deficit of DM 2.9bn in 1985 and a loss of DM 4.1bn in 1982 when Mr. Gohlke took over.

The deterioration was mostly because of a slide in receipts from heavy goods transport, especially in the coal and steel industries. Last year had to face increased competition from road transport caused by the fall in the oil price, with the structural deficit in local and commuter routes rising to about DM 3.5bn.

Concern that M'Bow may seek third Unesco term

BY SIMON HOLBERTON

WITH THE appointment of a new head of Unesco seven months away fears have been expressed in Paris that Mr. Amadou M'Bow, the director-general, is preparing to seek a third term or an extension to his present one.

An informal deadline of April 1 has been set for member states to nominate their choice of successor as head of the United Nations Educational, Scientific and Cultural Organisation, and it has become plain that those who favour Mr. M'Bow's replacement have not been able to agree on a candidate.

Recent travels by Mr. M'Bow have fuelled doubt about his intention to resign, despite his statement last October that he would not stand again.

The US left Unesco in 1984, and was followed by Britain the following year. Both blamed management and waste of

the organisation's financial resources, for which they held Mr. M'Bow responsible.

Unesco's 158 member states have been divided into two camps: Mr. Margan, chairman of the organisation's executive council, to submit nominations by the beginning of April. The council will consider them in September and make its recommendations to the general conference the following month.

To some Unesco ambassadors, however, the question of Mr. M'Bow's intentions may be no more than idle worrying and a diversion from the real task of choosing a replacement. Although there are some highly qualified candidates from Latin America and Europe it is felt that the next director-general should come from Asia.

There are at least five possibilities. They are: Mr. Yaqub Khan, Pakistan's Foreign Minister, and the rector of the UN University in Tokyo, Indonesia's Mr. Soedjatmoko.

EUROPEAN COMPANY FACES COURT ACTION

US exporters challenge 'unfair' inspection

BY NANCY DUNNE IN WASHINGTON

A LARGE Geneva-based cargo inspection company may face a US subpoena for its records unless it voluntarily submits copies of its contracts with 23 nations in Latin America and Africa.

Ms Susan Liebler, chairman of the International Trade Commission, held hearings in Miami yesterday and Monday on complaints from US exporters that the Societe Generale de Surveillance (SGS) and other inspection companies are employing "unfair trade practices" in their pre-shipment inspection of US exports.

"I would like to see the contracts," Ms Liebler said. "This issue may be resolved by the Commission or it may be resolved in the courts."

In Geneva SGS said that it had contracts with 25 governments to assist them in monitoring the price and quality of their imports.

This involved comparing prices offered by suppliers with those prevailing in world export markets for products of similar nature and quality. As a result SGS sometimes queried suppliers about their pricing and this could have happened with exporters in Florida.

A basic service was to help governments reduce over-invoicing, SGS said.

SGS officials in the US said they may not comply with the request because contracts with their customer governments are

likely to be considered confidential.

According to US exporters, the private inspection companies, working under contracts with foreign governments, mostly in Africa and Latin America, have not only demanded to inspect shipments, but have insisted on seeing the sellers' confidential records. On examining the books, the inspectors may insist that the sellers drop their prices.

Mr. Jeff Liss, head of the SGS office in Miami, said the company was not trying to limit US profits, but it objected to mark-ups that were much higher than customary.

Mr. James Brennan, president of the Florida Exporters and

Importers Association, said: "This is price fixing by foreign governments and private companies."

It was also unfair trade, he said, resulting in severe harm to US exports. Inspection problems had delayed shipments by up to two months, adding some 15 per cent to the exporters' costs and jeopardising their expiring letters of credit.

In fact, some companies have given up completely on trying to sell to countries with pre-shipment inspection contracts.

Mr. Brennan cited one company which refused to bid on a Guatemala project because of the required inspection, and another which gave up a \$500,000 contract in Ecuador

rather than allow its books to be inspected.

The number of countries signing inspection contracts has mushroomed in the past 18 months, according to Mr. Brennan. Venezuela, Colombia, Ecuador, and Guatemala had all signed up, and Jamaica was reportedly considering proposals.

An attorney for five Florida trade organisations, Mr. Thomas Travis, said that US companies for the first time had to submit to price controls "issued and administered by unregistered foreign agents who roam throughout the US deciding whether and at what price US exporters are able to ship their goods."

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Sekt appeal falls flat in court

By William Dawkins in Brussels

THE EXCLUSIVITY of Champagne has received the stamp of approval from the highest legal power in the European Community.

The European Court of Justice in Luxembourg, asked to rule on an appeal by a West German sparkling wine producer to be permitted to continue to carry the words "methode champenoise" on its labels.

Deutz and Gellermann, makers of the German sparkling wine known as sekt, were trying to overturn a two-year-old EEC regulation which stipulated that after 1994 the privilege of using "methode champenoise" labels should be restricted to sparkling wines from the Champagne region of France.

The change would be a serious blow to sales, argued Deutz and Gellermann, inviting comments that the case could lead to a grave loss of sekt appeal for the company's product.

It pointed out that, like many other producers of sparkling wine in the Community, it had been making bubbly for decades using the same techniques as practised by French Champagne growers.

Steering clear of any attempts to assess the quality of French sparkling wine against its German counterparts, the European Commission argued successfully that Deutz and Gellermann's plea was inadmissible. This was because companies had to prove that they were "directly and individually concerned" if they were to mount appeals against EEC regulations.

But the Court has overturned this decision because "methode champenoise" labels outside Champagne will not just apply to Deutz and Gellermann when it comes into force, but to around 100 other sparkling wine producers throughout the EEC.

Ironically, about 80 of them are Spanish, and the Madrid Government has requested its own separate protest.

However, yesterday's decision means that direct appeals against the EEC can no longer be made. In seven years' time, non-French bubbly will have to call itself plain sparkling wine.

Inflation rate falls to 4.2% in Italy

Italy's yearly inflation rate dropped to 4.2 per cent in February, the lowest level in 18 years, the government statistical institute reported yesterday, AP reports from Rome. Italy's inflation, once close to 20 per cent, fell below the two-digit level in 1984 as the economy benefited from a decline in oil and raw materials prices.

US soft pedals criticism of Eurofighter

BY DAVID BUCHAN, DEFENCE CORRESPONDENT

THE US Defence Department is moderating its recent sharp criticism of four European countries that their joint development of a fighter aircraft threatens to exclude US manufacturers and thereby runs counter to US-European understandings on arms collaboration.

A Defence Department spokesman in Washington said this week that a second letter would be sent to the governments of Britain, West Germany, Spain and Italy to "clarify" that an earlier US letter had not been intended to "threaten or penalise" the four countries in the Eurofighter consortium.

This move to defuse an issue that might have added a defence dimension to current transatlantic trade re-examinations follows a letter sent last month by Ms Eleanor Spector, the deputy Assistant Defence Secretary for procurement, to the Washington channels of the four Eurofighter consortium countries.

The US Official noted that Eurofighter rules, requiring



A mock-up of the Eurofighter seen at last year's Farnborough Air Show

assurances from contractors that their components be freely exportable, threatened to exclude US manufacturers which need permission from Washington for the re-export of any of their goods.

She claimed such rules contradicted US-European reciprocal accords, risked retaliatory

action from Congress, and might raise the cost of the European Fighter Aircraft (EFA), already estimated at some £10bn.

British officials regarded the letter as "a first letter of complaint" rather than a specific threat of retaliation. No reply has yet been given, but

they point out that the exportability of the EFA is very important to the four countries involved. Longer production runs, from exports, could lower unit costs and give the four countries' air forces more flexibility in placing follow-on orders for EFA to accommodate budgetary pressures.

The presence of police on patrol duty coupled with the increased number of checks of possible suspects appears to have a strong impact on preventing ordinary crime, Mr. Pandraud claimed.

However, the security authorities acknowledged that while crime and petty delinquency was in general on the decline there were still several specific problem areas, including the alarming development of drug trafficking and armed robberies of commercial and financial establishments.

Invitation sparks Berlin row

By Leslie Collier in Berlin

WEST BERLIN'S Governing Mayor, Mr. Eberhard Diepgen, and the three Western Allies in the city are sharply divided over an East German invitation for him to mark the 750th anniversary of Berlin in East Berlin.

Mr. Diepgen, who is in Washington for talks at the State Department and a meeting today with President Ronald Reagan, wants to accept.

The Allies (the US, Britain and France) are opposed, fearing that his presence at the ceremony in October would undermine their legal position and the status of Berlin as one city.

Mr. Diepgen said it was "false" to raise the status issue as he did not intend to go further than the Allies had already done. He pointed out, for example, that Allied diplomats in East Berlin attended the New Year reception given by the East German Government.

If he gave a negative reply, he said, he would only play into the hands of hard liners in East Germany.

He is extending a counter-invitation to East Germany's leader, Mr. Erich Honecker, to attend West Berlin's 750th anniversary celebration next month. He would make his acceptance of the East German invitation dependent on Mr. Honecker visiting West Berlin.

The Western Allies, however, are worried that Mr. Honecker might just come. His presence at an official event in West Berlin, they argue, could support the Communist position that West Berlin is a "separate political entity," a third German state so to speak.

French crime rate down by 8%

BY PAUL BETTS IN PARIS

THE CRIME rate in France declined by 8 per cent last year largely thanks to government action, Mr. Robert Pandraud, the minister responsible for security, claimed yesterday. A package of anti-terrorist and law and order measures was introduced last May and reinforced in the autumn following the wave of terrorist bombings in Paris.

Mr. Pandraud maintained yesterday that these measures had a direct impact, especially in the second half of the year in bringing down the crime and delin-

quency rate. The Government has extended police powers to check identity papers in streets and public places, increased police ability to hold suspects in custody and lengthening prison sentences for serious crimes.

It has also increased the number of police and security officers on patrol duty in streets, railway stations, airports and other public places. These security measures have recently been reinforced following the trial of Georges Ibrahim Abdallah, the Lebanese terrorist

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Commission unveils plan for easing bus controls

BY OUR BRUSSELS STAFF

INTERNATIONAL bus and coach services should become cheaper and more flexible if EEC member states accept a new transport liberalisation scheme launched by the European Commission.

The Brussels authorities have put forward a new set of common rules for bus transport between EEC countries and have proposed conditions by which non-national carriers could run bus services in other member states.

The measures, which would benefit package holiday and tour operators rather than purely national carriers, are designed to complement recent Commission moves to dismantle barriers to free trade in road haulage.

Under the latest proposals, operators would be allowed to send empty coaches on outward journeys to collect passengers

taxation to 33 per cent, substantially last year and shifted the burden of some FM 1bn (£220m) in energy tax from companies to households.

Overall, there is relatively little leeway for a government to shift the emphasis of the budget, since 90 per cent of the outflow is tied up by various laws.

Whatever still happen in the election, Kokomous has now become a handy pawn for the SDP and the Centre Party. The Centre Party is now actively courting Kokomous to join a coalition government. This would virtually ensure that the prime minister would be a non-socialist and the leading candidate would be Mr. Parvo Vayrynen, the Centre Party chairman and Foreign Minister, and the party's candidate in the presidential elections.

This scenario would be ideal for Mr. Vayrynen, since most of Finland's recent presidents were Prime Ministers when elected. But the present Prime Minister, Mr. Kalevi Sorsa, chairman of the SDP, opposes it for the very same reasons.

EEC output up by 2% last year

By Our Brussels Staff

INDUSTRIAL production in the European Community rose by around 2 per cent in 1986, representing a slight fall in the previous year's 3.3 per cent growth rate.

European Commission figures released yesterday nevertheless show that the EEC produced a better industrial growth rate last year than both the US, where industrial production rose by 1.1 per cent in 1986, and Japan, where growth fell by 0.5 per cent last year.

The Commission's industrial production index for the last three months shows a marked slowdown in the average rate of growth—a mere 1.4 per cent for the 12 member states.

The highest growth rates last year came from Denmark with 4 per cent and Portugal with 5 per cent, while Greece was the EEC's laggard, with a decline in production of 0.3 per cent.

Finnish elections open door of opportunity for conservatives

Olli Virtanen reports on a vote which many observers have called a real test of Finland's democracy



FOR THE first time in decades, a sense of excitement surrounds the Finnish elections, due to be held in two weeks' time. After 20 years in opposition, the conservatives seem to have a chance of winning real power in the next coalition government. If they succeed, the outcome is likely to have an impact on the presidential election next March.

Kokomous, the conservative party, is anxiously vying for portfolios in the future cabinet. As Finland's second biggest party with 44 seats out of 200 it has a legitimate right to them. But first it has to agree on the agenda with other parties to form a majority coalition.

The leading partners in most post-war cabinets have been the Social Democratic Party (57 seats in parliament) and the Centre Party (37 seats). The other two parties in the present coalition are the Rural Party (17 seats) and the Swedish People's Party (11 seats).

● Sorsa (left): fears SDP may become minor player in cabinet

Until now other parties have shunned Kokomous for its alleged anti-Soviet stance. During the post-war years of active confidence-building towards Moscow, this attitude was seen as irresponsible. But Finland's conservatives are now as anxious as any other party to build links with Moscow.

Some observers have dubbed these elections as a real test for Finland's democracy. The country's second biggest party cannot be kept in opposition indefinitely, they argue.

By the latest poll estimates the SDP and the Centre Party will retain their current positions, whereas the conservatives will gain. But instead of a forecast that gave them 10 extra seats, the latest opinion polls predict an increase of only two or three.

If it fails to win more seats, Kokomous will have nothing but itself to blame. The party has been widely criticised for its lacklustre approach to the elections. It has not published any real agenda, and

asked about the most pressing problems in the country, the party chairman, Ilkka Suominen, echoed the present government by naming unemployment and housing.

Traditionally a party for the well-off, Kokomous has gradually gained more parliamentary seats over the years as standards of living have risen. But it still has no viable alternative policy and is shy about taking a strong pro-business attitude. Meanwhile other parties, notably the SDP, have become more bourgeois as their policies become more centrist.

The Government has passed new laws on taxing pensions and other forms of social security which would have been unthinkable only a few years ago. It backed industrial restructuring which left hundreds of workers unemployed and last spring it helped bring about the lowest wage settlement ever in Finland and increased fines for illegal strikes 10-fold.

Had Kokomous been one of the architects, there would have

FINNISH PARLIAMENTARY LINE-UP	
Party	Seats
Social Democrats	57
Conservatives	44
Centre Party	37
People's Democrats (mainly farmers)	22
Rural Party	17
Swedish People's Party	11
Christian League	3
Greens	2
Constitutional Party	1
Independent	1

been a strong public outcry against the measures.

If they get portfolios, the conservatives will probably try to lower marginal taxation, which eats up as much as 30 per cent of extra income, to 50 per cent. In addition they may try to reduce excess farm production and channel more funds to day care to help two-earner families.

But the present Government reduced the level of corporate

Gorbachev's policies win Lenin seal of approval

THE SOVIET Communist Party daily newspaper Pravda invoked the name of Vladimir Lenin yesterday, thereby investing Mr. Mikhail Gorbachev's policies with full ideological authority and firing a warning shot at his opponents. Reuters reports from Moscow.

Pravda said Lenin had sought in the early 1920s to cur red tape in Moscow-based government institutions, allow some private enterprise and promote talented people. These have all been themes of Mr. Gorbachev's rule.

In several passages carrying particular weight, Pravda said Lenin had built his strategy around the idea of perestroika (reorganisation), a catchword frequently used by Mr. Gorbachev to denote his drive for change.

Lenin and his works are the ultimate source of authority in the Soviet Union. By invoking him as an advocate of perestroika, Pravda signalled its view that Mr. Gorbachev's opponents were ideologically bankrupt and should be cleared out of office.

In recent months the official press has rallied with increasing frequency against conservative-minded party and government officials, accusing them either of reluctance to embrace new ideas or of outright sabotage of Mr. Gorbachev's policies.

The Pravda article takes on extra significance since it deals with a period when Lenin freed the economy from tight central control and reorganised the Cheka political police system, which had acquired sweeping powers in the 1917-1922 Civil War.

Quoting indirectly from Lenin's letters, Pravda said he had observed that the end of the Civil War meant that judicial authorities, founded on a firm legal footing, should assume responsibility for previously handled by the Cheka.

Pravda left its readers free to interpret Lenin's words as providing support for Mr. Gorbachev's declared aim of establishing a more solid legal basis to protect citizens' rights against arbitrary official decisions.

The most significant case under Mr. Gorbachev was disclosed last January, when Pravda said a senior officer of the KGB security police, modern-day descendant of the Cheka, had been sacked for arresting a reporter which had exposed abuses of power.

Turning to the economy, Pravda yesterday referred to Lenin's New Economic Policy (NEP), which allowed private trade and small-scale individual manufacturing, and quoted him indirectly as saying: "The capitalist trade and flourish—that is allowed under NEP."

"But he must be honest, he must present accurate accounts and he must follow not only the letter but also the spirit of our legislation."

As with the reference to the Cheka, readers were implicitly intended to draw a parallel with the limited expansion of legal private initiative which Mr. Gorbachev has permitted in the service and agricultural sectors of the economy.

The newspaper quoted Lenin as saying that capitalists in the NEP period should be "disciplined and respectable." Similarly, Mr. Gorbachev has countered domestic critics by saying that his economic policies do not represent a departure from party principles.

Pravda also quoted Lenin indirectly as saying: "If the central organs pile up trivialities, this will create a paperwork and red tape, and will limit the responsibility of subordinate organs and leaders."

The words provide ideological support for Mr. Gorbachev's complaints that government ministries and state committees in Moscow have failed to streamline their work and are jealously safeguarding their grip on key areas of the economy.

Mr. Gorbachev's Prime Minister, Mr. Steingrimur Hermannsson, said yesterday in Moscow that Mr. Gorbachev had indicated that reforms would be introduced soon making overseas travel easier for Soviet citizens. He had a two-hour meeting Monday with the Soviet leader.

At present, most Soviet citizens wishing to go abroad need approval from special commissions and have to give proof of ideological reliability to obtain a passport, a process often taking several months. Most travel is in organised groups.

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OVERSEAS NEWS

Defections highlight dissatisfaction in Libya's military

By Tony Walker in Cairo

THE DEFECTION of five Libyan soldiers to Egypt in a Hercules transport aircraft appears a further example of fairly widespread dissatisfaction in Libya's military.

There have been a number of indications recently of unrest in the ranks of Col Muammar Gaddafi's highly politicised armed forces, now deeply engaged in battle with government troops in Chad.

Persistent reports of desertions in the higher echelons of the military have been a feature of the past several years since a 1984 coup attempt, in which elements of the army were reported to be involved.

Col Gaddafi, in a series of speeches towards the end of 1985, emphasised the role of revolutionary committees and citizens' militia at the expense of the military itself.

After the April 1986 US bombing raid against Tripoli, the armed forces were blamed for lack of preparedness and poor performance.

All this has helped to undermine the authority of the professional cadre who have suffered as much as any group in Libya under Col Gaddafi's idiosyncratic leadership.

The presence, among the defectors to Egypt, of a colonel — a senior post in the Libyan military where Col Gaddafi notionally holds the highest rank — reinforces the impression of dissatisfaction at the top of the professional corps.

At the time of the US bombing raid, there were strong indications that elements of the

military had sought to take advantage of the ensuing chaos. There are reports of disturbances in both Tripoli and Benghazi, Libya's second city.

Heightened fears of a possible coup may be one of the reasons why the Libyan leader has further de-centralised government institutions. Military headquarters have been moved away from Tripoli as have other elements of the administration.

Col Gaddafi has seemed more elusive than ever since the April 15 raid, rarely appearing in the capital, and spending, it seems, more time in remote desert locations in the far south of the country.

Adding weight to impressions of unrest in the military were the executions last month of three soldiers accused of being members of al-Jihad (holy war), an extremist Muslim group.

A focus of opposition to Col Gaddafi is the Islamic fundamentalist trend which is critical of Libya's links with the Soviet Union and the secular nature of the régime, although the colonel proclaims himself a devout Muslim.

Col Gaddafi's problems are not simply those of Chad and internal opposition. Libya's economy is in crisis — afflicted by oil price slumps.

Tripoli's foreign policy is also under strain. Relations with Damascus are shaky because of disagreements over Lebanon where Libya supports the Palestinians.

Libya is a superpower with most of its neighbours, including, principally, Egypt. An accord with Morocco collapsed last year.

PFP to back 'tactical voting' in May 6 poll

By Anthony Robinson in Johannesburg

THE OFFICIAL South African white opposition Progressive Federal Party (PFP) has decided to encourage "tactical voting" in the May 6 white general elections by not putting up its own candidates in three Transvaal seats where the National Party is represented by "verligte" or enlightened nationalists.

This follows an earlier decision not to stand against the three independent candidates — Dr Denis Worrall, Mr Willem Malan, and Dr Ester Lategan, but encourage PFP supporters to vote for them. The three independents have drawn up a manifesto which will be made public later this week.

Mr Douglas Gibson, Transvaal PFP chairman, said the decision was part of the PFP's strategy of laying the groundwork for the emergence of an alternative government.

This would require defections from the left wing of the National Party which, in the PFP's view, is paralysed and incapable of real reform.

"The great divide in South African politics is between those who want to share South Africa and those who don't. The PFP straddles that divide and has decided to try to encourage defections from the left wing of the National Party to the PFP," Mr Gibson said.

A police inquiry is taking place into an incident outside the Soweto home of Mrs Winnie Mandela, wife of the jailed African National Congress leader, when police were fired on by unknown gunmen early on Monday.

Police had been called to the home after shots were allegedly fired at it.

Seoul riot police disperse student demonstrators

By Maggie Ford in Seoul

THE South Korean Government yesterday mobilised more than 30,000 riot police to prevent about 5,000 demonstrators from holding rallies in memory of a student said to have been tortured to death by police.

About 300 Buddhist priests tried to hold a memorial service for the student on the 49th day after his death. They were turned away from their temple groups by police marching towards Pagoda Park, site of the protest rally called by opposition leaders and religious groups, were dispersed with tear gas. More than 600 people were arrested.

Opposition leaders, who have called on the students to refrain from violent behaviour, especially during protests over the case, yesterday condemned the government's action.

Mr Kim Young Sam, adviser to the leading opposition New Korea Democratic Party (NKDP), was placed under house arrest yesterday during the rally. Mr Kim Dae Jung, This latest demonstration will focus attention on South Korean politics a few days before the arrival of Mr George Shultz, the US Secretary of State, on his way back from China.

Mr Shultz's visit has raised expectations among many South Koreans that the US may be planning to try to encourage the ruling party to move towards greater democracy.

A speech made last month by Mr Gaston Sigur, Under-Secretary of State for Asian Affairs, referred to the country's opportunity to "civilise" its politics when the President steps down early next year.

The ruling Democratic Justice Party and the NKDP are at present in deadlock over plans to revise the constitution in advance of elections. The opposition favours a direct vote for a president while the ruling party is backing a Westminster-style Cabinet system of government.

Although Western diplomats believe that the Sigur speech does not signal any policy change in Washington, Mr Shultz's remarks will be carefully watched.

West Bank produce ban sours Israel-EEC links

By Andrew Whitley in Jerusalem

A REFUSAL by Israel to permit the direct export of West Bank and Gaza farm produce through Israeli ports is souring relations with the European Community.

It has also cast doubt on the Government's oft-stated commitment to improving the quality of life in the occupied territories.

At stake is the future of a politically important initiative taken last October by the European Commission in Brussels. The two-pronged programme extends direct aid for the first time to the 1.4m Palestinians of the region, and provides duty-free access to the Community market for their vegetables and fruit.

So far, the omens for success are not promising. But leaning on the Israeli authorities to give way on this issue, advocates by the US Secretary of State Mr George Shultz, as being an essential first step in the proposed Jordan-Palestinian confederation is ever to materialise, is the US Government.

A trial shipment of 5,000 tonnes of tomatoes from a Palestinian co-operative in the Gaza Strip to Norway was blocked last December by the Israeli authorities, who continue to insist that all exports should be handled by two Israeli state marketing concerns, Agaveon and the Citrus Marketing Board.

Refusing in practice to relax control over a region Israel has administered for nearly 20 years, the National Unity Government is also proving reluctant to provide the hand-off guarantees of non-interference Brussels is seeking for the aid projects it would like to fund.

Gandhi hits at US over Pakistan 'bomb'

By John Elliott in New Delhi

MR RAJIV GANDHI, India's Prime Minister, yesterday indirectly attacked the US for failing to stop Pakistan's "clandestine nuclear weapons programme" and for continuing to supply it with arms and aid.

He stopped short of repeating thinly-veiled threats he has issued in the past about India reactivating its nuclear weapons capability if Pakistan were proved to have a bomb.

Such a move would win widespread political and popular support in India, but Mr Gandhi warned: "Let there be no mistake about the determination and capacity of the people of India to defend their sovereignty and integrity."

Mr Gandhi was addressing the Indian parliament two days after Pakistan's leading nuclear scientist was reported to have confirmed his country had the capacity to make a nuclear bomb, and at the same time as the US Congress is debating fresh economic and defence aid for Pakistan totalling \$4.02bn (\$2.8bn).

One of Pakistan's leading English-language newspapers, the Muslim, said yesterday that the nuclear scientist's claims were a message both to India to keep its "hands off Pakistan" and also to the US not to link the nuclear issue with approval of the aid package.

Shultz lectures China on capitalist virtues

By Robert Thomson in Peking

THE US Secretary of State, Mr George Shultz, yesterday lectured the Chinese on the virtues of capitalism, after having been told by the country's leader, Deng Xiaoping, that capitalism and "bourgeois liberalism" would lead China "nowhere."

Deng was in a jaunty mood, despite China's serious political problems, and convinced his guest that the Open Door policy would remain in place.

The Chinese leader jokingly compared the troubled US president, Mr Ronald Reagan, to the disgraced former President, Mr Richard Nixon, and Mr Kakuei Tanaka, a former

Japanese leader involved in the Lockheed scandal.

Deng made clear that even though both Mr Nixon and Mr Tanaka had tarnished reputations, they are thought of fondly in Peking for having established diplomatic relations with China in the early 1970s.

Leaders often faced "difficulties," Deng said, alluding to the recent forced resignation of the Communist party chief, Hu Yaobang.

But he claimed that China's political problems were "over" though diplomats are convinced that the Communist Party is still stricken by ideological disputes, and they expect further

changes in coming months.

Speaking at a management training centre in the northern city of Dalian yesterday, Mr Shultz warned that a "closed" policy would lead to "stagnation and backwardness."

He said the quickest development came not from central planning, but from "creative energies released by competition in the marketplace."

The speech was out of tune with the present Chinese political line, which calls for "thrift" and "selflessness."

Mr Shultz also went close to what the Chinese call "interfering in internal affairs" when he suggested that there should be an "intellectual environment that values and encourages the potential for creativity."

During the present campaign against Western influence, several Chinese intellectuals have been publicly criticised for deviating from party principles, and the confidence of academics and artists has been seriously undermined.

Coincidentally, Mr Shultz is due today to visit Qufu, the birthplace of Confucius, and he noted yesterday that go-ahead Americans have been inspired by "ideals" akin to Confucianism.

Chinese leaders, he said, had told him "time and time again" that the open policy would continue: "I have no reason to question their sincerity in saying that, and I can say for certain that it came from the highest levels."

Mr Shultz urged China to reduce a growing trade surplus in its favour, and said the US intended to liberalise controls on high-technology exports.

He conceded that China was working to improve its investment environment, but said many US companies "feel shut out completely" or have "excessive difficulty" in entering the China market.

Japan's unemployment rate rises to record 3%

By Carla Rapoport in Tokyo

JAPAN'S seasonally-adjusted jobless rate rose in January to 3 per cent, the highest figure since the Government started compiling employment statistics in 1953.

The increase in unemployment, prompted by the slowdown in export industries hurt by the appreciation of the yen, will bring new pressure on the Government to provide a substantive supplementary budget later this year to boost domestic demand and provide more jobs.

First, however, the Diet (parliament) must approve the fiscal 1987 budget. Budget debate in the Diet has been stalled for several weeks as opposition parties have dug in their heels over Prime Minister Yasuhiro Nakasone's proposed sales tax.

Budget deliberations had only just restarted when the record unemployment figures were announced. Following the announcement, Finance Minister Kiichi Miyazawa said the passage of the 1987 budget bill had taken on "new urgency."

Mr Miyazawa said yesterday that the budget must be approved so that the Government will be able to boost

employment through new fiscal incentives and initiatives.

The future over the proposed sales tax reached a peak at the weekend with hundreds of union members and consumers attending protest rallies across Japan. They argue that the sales tax will increase unemployment.

Mr Nakasone, however, has refused to give in to the pressure. Earlier this week, he decided to penalise members of the ruling Liberal Democratic Party who are opposing the proposed tax. "Their conduct will be remembered when it comes

time for future promotions to party posts," Mr Nakasone said.

It is now expected that the LDP will push through the zero-growth budget bill by the end of this month, then begin work on a supplementary budget which will aim to satisfy demands at home and abroad for substantive stimulation of the domestic economy.

Yesterday's unemployment figures added to the increasing sense of shock felt throughout Japan over the yen's appreciation. Employment in manufacturing industries was hurt the most in January, dropping by

380,000 jobs to 14.3m, compared to a year earlier.

This is the largest year-to-year fall since 1980. Large declines were recorded in the textile and transport machinery sectors.

At the same time, however, the benefits of the higher yen, in terms of cheaper imports, are only starting to be felt. Jobs in the service sectors, which includes the booming financial sector, jumped by 430,000 to 12.1m in January, while the wholesale, retail and restaurant sector added 180,000 jobs to reach 13.25m in the month.

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ABBNEY NATIONAL

WORLD TRADE NEWS

Israel's generals want to scrap Lavi jet fighter

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL'S military chiefs have formally recommended that the controversial Lavi combat aircraft be cancelled. They suggest Israel should buy the latest version of the General Dynamics F-16, now entering service with the Israeli Air Force.

Purchase of the 300 new aircraft Israel says it needs in the coming two decades could involve an expenditure of at least \$5bn.

Until now, no one in authority has dared to challenge the conventional wisdom in Israel that the Lavi was essential both for the country's security and its technological advancement. Most of the coalition Cabinet headed by Mr Yitzhak Shamir are firm supporters of the project.

The report by the planning branch of the General Staff, headed by Major-General Amot Drori, deals a serious blow to the Israeli project, funded largely by the US.

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Japanese hold on to US market

By Nick Garnett in Las Vegas

JAPANESE CONSTRUCTION machinery makers selling in North America have so far absorbed much of the revaluation of the yen, kept down price rises and retained their share of the world's biggest single market.

Over the past 18 months the yen has moved from 260 to the US dollar to 154, a shift of about 40 per cent. During this period, Japanese companies have raised list prices by 20 per cent or less and many continue to offer substantial discounts.

They have cut dealer margins to the bone as well as reducing their own production costs in Japan by, for instance, sourcing more component manufacturing to small Japanese suppliers with lower wage costs.

Mr John Borden, executive vice president for marketing at J. I. Case, the US construction equipment maker, said that some excavator manufacturers, including Komatsu, Mitsubishi and Kobelco, which normally operate on profit margins of 4 per cent or 5 per cent in North America, have been selling at a substantial loss. It is a charge the Japanese companies deny.

These price increases have hit the Japanese because construction equipment prices have been virtually stable for the past five years in North America and elsewhere.

Komatsu, whose net revenue worldwide declined by 40 per cent last year but which is still in profit, raised its prices in North America by an average of 18 per cent last year. Its share of the North American market fell from 11 per cent in 1985 to 9 per cent.

The company has said that it would be forced to raise prices again this year but has not decided when or by how much.

Mr Ron Hargrove, national sales manager of Machinery Distribution, a company which sells Mitsubishi wheel loaders and motor graders, Tadano cranes and Furukawa wheel loaders, says dealer margins have been cut drastically by Japanese suppliers.

The one good sign for the Japanese, however, is that the price pressures have not affected Japanese hydraulic excavators as severely as other equipment. This is because imported machines, mainly Japanese, have a virtual stranglehold on the fast-growing US market for excavators.

The US-Japan semiconductor trade pact, signed last summer, aimed to stop Japanese companies from dumping chips in the US and increasing the access of foreign chipmakers in the Japanese market.

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Chris Sherwell reports on a joint venture plan to sell washing machines to China Australia helps end days of Chinese laundry

AT Adelaide's newly-renovated museum, an old sailboat which once carried cargoes round the Australian coast stands proud inside a brick warehouse. In a tiny shelter on deck is an antiquated iron stove—made by Simpson's.

A century later, the company is Australia's best-known local white goods manufacturer, a household name in the Australian city which claims manufacturing as one of its special talents.

Though no longer under family control following a takeover last April, one of Simpson's last achievements under its own name was an exciting breakthrough: a joint manufacturing venture with China, believed to be Australia's first.

The project, which took some 18 months to negotiate, involves the production of 200,000 Australian-designed washing machines under a contract between Simpson and the Tianjin household electrical company.

The Tianjin Household Appliance Company, as the venture is known, will employ about 400 Chinese workers to produce the machines in a specially converted carpet factory in Tianjin, a manufacturing centre which lies 75 miles south-east of Peking.

Chinese-made steel, motors and electrical components will be used as far as possible and the production line is scheduled to start rolling in July, with most of the output going into the Chinese market.

The market is estimated at some 10m units a year and is supplied by about 100 producers. Against such competition, the joint venture is pinning the success of its machine on a growing domestic market and three important features.

These are its compact size, which make it ideal for small apartments; the fact that it is top-loading rather than twin-tub, which makes it convenient to operate; and its use of cold

water—many Chinese households do not have hot water. For Simpson's, the key earning opportunities lie in the 50,000 units which will be exported to South East Asia and South Pacific countries. It is from these earnings that it will be able to repatriate dividends.

Moreover, success here against Korea or Taiwan would inevitably lead to the creation of an international distribution network out of China, through which it might also market its other products.

The new washing machine is based on Simpson's Genesis model developed in Adelaide, and its successful introduction will presumably help to outdate the old cliché about Chinese laundries.

According to Mr Don McNeill, chief executive of Simpson's, the Genesis model incorporates the latest technology and the China version will simply be scaled down in size and adapted for use with cold water.

The A\$7m (\$3m) joint venture is 50 per cent owned by Simpson's, which put in its A\$3.5m equity in the form of pre-development expenses in design and in cash.

The Tianjin Household Electrical Company has a 55 per cent stake based on the factory and its basic equipment, while the remainder is held by the Bank of China.

There are local loans in Raminbi for working capital and foreign exchange loans made through the Bank of China, Fujian Bank of Japan and Australia's Export Finance Insurance Corporation.

Although other Australian companies have become involved in China, their activities have mostly been in agriculture or agriculture-related activities. The Simpson's operation is thought to be Australia's first involving the manufacture

of complex metal products. If the washing machine is a success, it could lead to an expansion of production and other joint projects. Certainly the potential is large.

Just as importantly, however, the combination of Australian technology and Chinese labour and production will provide illustrative experience for other Australian manufacturers and therefore influence prospects for wider co-operation in that sphere.

According to Mr McNeill, Simpson's is only likely to see returns "two or three years down the track." But he argues that the company will gain enormously from competing in the tough South East Asian market.

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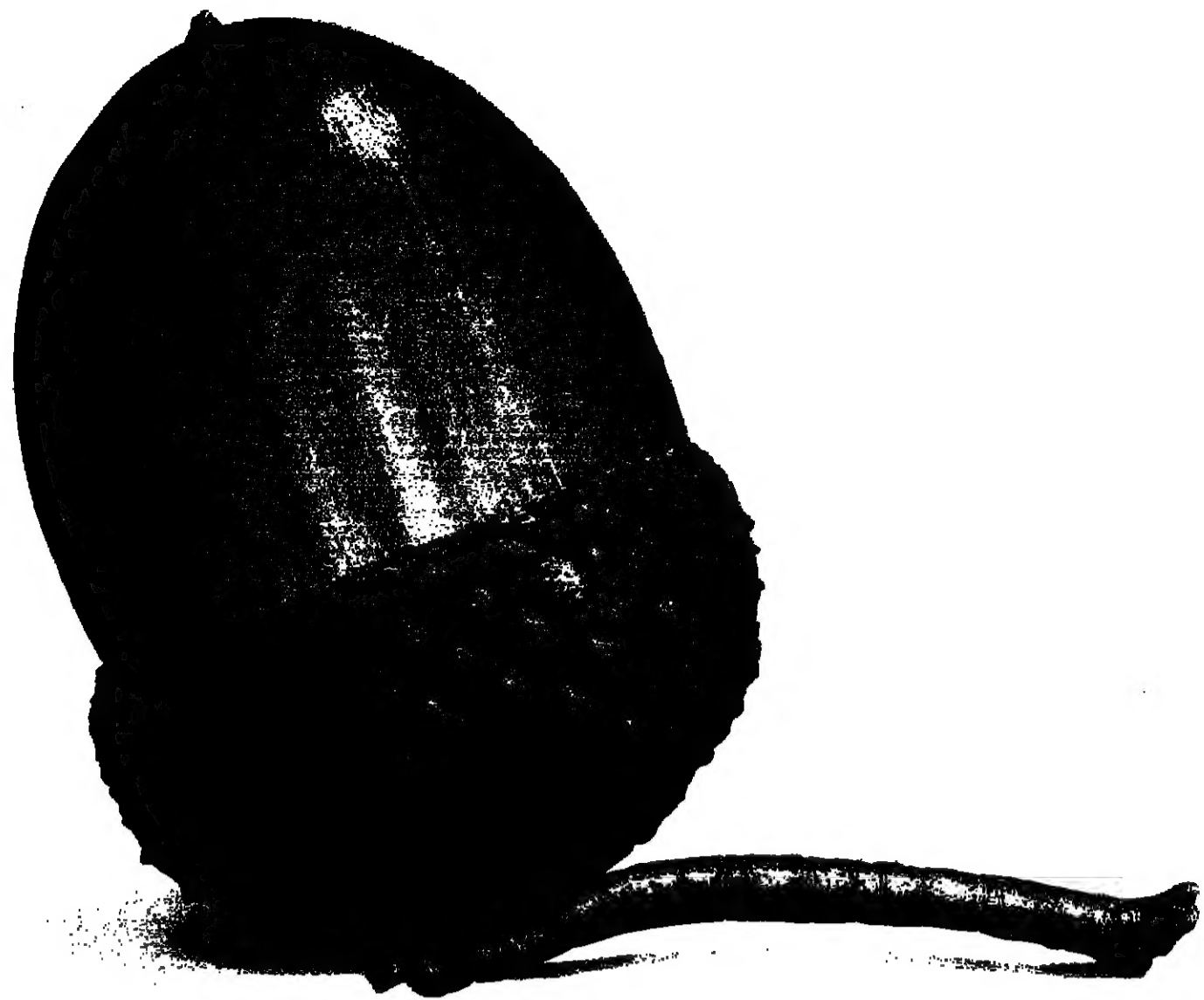
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H A N S O N T R U S T

*These figures were correct at the time this advertisement went to press.

UK NEWS

Third year of frozen prices for electricity

BY MAURICE SAMUELSON

ELECTRICITY prices to householders and industry will be frozen this year for the third year running thanks to lower coal and oil prices and the higher profits earned by the electricity industry by unexpectedly buoyant sales.

The freeze will reflect the continued stability of the wholesale price - the Bulk Supply Tariff (BST) - at which the Central Electricity Generating Board sells power to the 12 area distribution authorities in England and Wales.

The new BST, which accounts for 80 per cent of the prices paid by customers, means that in 1987-8, domestic tariffs, will be practically unchanged for the third year running, effectively offering a 3 per cent reduction in real terms over the current year.

The CEBG will also continue the special reductions, introduced last October, to heavy industrial consumers which cannot switch their plants exclusively to cheap off-peak electricity.

Mr John Baker, the CEBG's deputy chairman, who announced the new terms yesterday, said that power prices were set to continue for at least five years "and will offer favourable energy pricing in meeting overseas competition."

"The message is that the price of wholesale electricity is, for all practical purposes, not going up."

Thanks largely to last June's revised understanding with the British coal industry, the CEBG this year expects to make about £750m profit, after depreciation and before interest, from its anticipated £3.2bn revenue. Retail pre-tax profits by the Electricity Council would be about £1bn but there would be substantial liabilities next year because of corporation tax.

The hopes of further price restraint are pinned on a continuing fall in British Coal's prices over the next five years. Under the two utilities' revised understanding, an increasing proportion of more than 70m tonnes of coal delivered to power stations from British pits will be priced at prices reflecting international coal and oil prices with a corresponding fall in the tonnage sold at British Coal's own average cost price.

Over the next five years, it is intended that the first tranche of cheaper coal will fall from about 50m to 40m tonnes a year, and the two cheaper tranches will rise from a current 22m tonnes a year to more than 30m tonnes.

One of them reflects international coal prices delivered to the Thames, and the other a combination of oil prices and foreign coal delivered to the Midlands.

British Coal's success in fulfilling this target will be measured in a new feature of the BST described as a "non-marginal energy charge," which is to be levied on area boards according to their share of the electricity market.

Next year it will total £1.4bn, of which some £750m is estimated to reflect the penalty of not obtaining the entire British Coal tonnage at world-related prices. It therefore acts as a signal, both to the electricity consumer and to the coal industry, of coal's key place in the continuing quest for cheaper electricity.

With electricity demand expected to expand by at least 2 per cent next year, the CEBG expects to increase its orders from British Coal to 70m tonnes compared with 70m this year.

Barclays man faces challenge of sorting out export finance

BY PETER MONTAGNON, WORLD TRADE EDITOR

"A BLEND of change and stability" is what Mr Malcolm Stephens, export finance director of Barclays Bank, says he will bring to his new job as chief executive of the Government's Export Credits Guarantee Department (ECGD) to which he was appointed yesterday.

Yesterday he said that his time at Barclays had made him aware of what it was like to use the services of the ECGD as a customer.

His staff at the ECGD itself will doubtless be glad to know that this experience left him with "a generally positive" impression of the Department, but it should also help him meet one Government objective for the ECGD which is to be more responsive to the needs of the market it serves.

Mr Stephens said he would not be going to the ECGD "with a list of 27 things to be done in the first three months," but it is clear where the general problems lie.

Running the ECGD is a difficult job, which by many accounts has been hard for the Government to fill. Mr Stephens, 40, seems eminently well qualified. He combines the unusual experience of both a long career within the ECGD itself and, more recently, a senior private sector position.

With his appointment the Government has fulfilled its aim of recruiting from the private sector rather than from within the ranks of the Civil Service itself.

A graduate in Politics, Philosophy and Economics from Oxford University, Mr Stephens' easy-going and affable exterior masks a sound grasp of the ways of export finance. He joined the ECGD in 1985 after three years in the diplomatic service during which he served in Kenya and Ghana. By the time he left the Department to join Barclays in 1983, he was its principal financial officer.



Mr Malcolm Stephens: "blend of change and stability"

This curiously contradictory objective is one that underlines both the real challenge of the job and the needs of the Department itself.

Change is called for because of the increasingly competitive market for export insurance and because the ECGD must repair the damage to its finances caused by the developing country debt crisis.

Stability is needed to protect the Department against the ravages of the political crossfire in which it is caught as it tries both to support Britain's export effort and to meet the Government's requirement that it should operate on a commercial basis.

ECGD finances are in a difficult state largely because rescheduling of developing country debt has pushed up its borrowing from central government. This is expected to rise to £3bn by the end of the decade from £750m at the end of its last financial year in March 1986.

At the same time, the share of Britain's exports that it insures has been falling. It stood at just 23.3 per cent of non-oil exports in 1985/6. The world-wide slump in long term capital goods and project orders caused new business to fall away sharply.

Britain's exporters have increasingly shifted away from business in the riskier developing countries and the ECGD now also faces tough competition from the private insurance market for exports.

For Mr Stephens, all these are "fairly sobering features." The ECGD is not yet out of the woods. "On business done in the last two or three years you can see signs of a better outturn, but it's early days yet."

Going to the ECGD was thus a "very difficult" decision to take. It has meant a substantial cut in salary. Although he is to be paid more than the £25,000 at which the job was advertised, the remuneration is still within Civil Service salary scales.

It has also meant covering his ties personally with Barclays. One idea canvassed during the recruitment process was that the ECGD should have a chief seconded from the private sector for a period of some three years, but Mr Stephens says this would have been impracticable because of the risk of conflict of interest in what he sees as the testing period that lies ahead for ECGD's relations with commercial banks.

So why has he decided to go back? First, because the job is a challenge, second, out of a sense of social duty and third because it is a job he says he wants to do.

Last but not least is the same that despite its present difficulties the ECGD still has an important role to play. "If I didn't believe the department did have a good future, I wouldn't go back," he says.

Inner-city traders suffer steep increase in insurance premiums

BY NICK BUNKER

NEARLY one in four small businesses in Britain's inner cities has been forced to do without full insurance cover because of steep premium increases, says a survey published by Birmingham Council.

It shows that in parts of inner-city Birmingham hit by the 1965 Handsworth riots, traders have faced premium rises averaging more than 70 per cent. Asian and black traders are the biggest sufferers by far, the survey says.

Mr Albert Bore, chairman of the council's economic development committee, said the statistical evidence suggested that insurance companies were "red-lining" economically deprived areas of conurbations such as Birmingham, Leeds and London.

In the Lozells Road area of Birmingham - which was at the centre of civil disorders in October 1985 - nearly 40 per cent of businesses were trading without full cover, either because insurance companies refused to give it or because it

was too expensive, the survey found.

It also revealed that in Birmingham as a whole the average premium rise at the last insurance renewal was 38.3 per cent for ethnic-minority owned businesses, but only 24 per cent for white traders.

The London Borough of Lambeth, which yesterday released a parallel inner city insurance survey, said that the effects of insurance company decisions were "that black businesses are being discriminated against."

The Lambeth survey, conducted by Thomas R. Miller, a Lloyd's insurance broker, showed that underwriters at Lloyd's of London were significantly quicker than company underwriters to insure inner-city businesses in Brixton.

Yesterday's publication of the two surveys marked the climax of an 18-month campaign by the two local authorities in response to what they see as an insurance crisis undermining attempts to regenerate inner-city economies.

Mr Bore said that Lambeth and Birmingham now planned to meet Mr Kenneth Clarke, the Paymaster-General, on April 2 to discuss their findings. They were also seeking urgent talks aimed at resolving the problem with the Association of British Insurers, which represents more than 400 insurance companies.

Birmingham and Lambeth commissioned their surveys from independent researchers after talks with the ABI last autumn. Those talks led to a joint ABI/Department of Employment scheme to provide advice for inner city businesses facing difficulties in obtaining insurance.

Both local authorities were dismissive yesterday, however, about the scheme's impact, which they claimed had attracted few inquiries because of a "lamentable" lack of publicity. "It has been a complete shambles," said one Lambeth council officer.

Dares Estates p.l.c.

A YEAR OF PROGRESS

Year to 31 December 1986	1986 £'000	1985 £'000
Turnover	8,203	6,674
Profit before taxation	747	12
Profit after taxation	506	31
Earnings per share	0.56p	0.07p

- The year has been an eventful one during which the Group re-established a sound financial basis.
- In August 1986, the Company acquired 50 per cent of Chelsea Cloisters Developments for £1.6 million, and a portfolio of commercial investment properties for £7.5 million.
- In December 1986, the Company acquired Hippodrome House, Aldershot from Kleinwort Benson (Trustees) Limited for a consideration of £2.3 million.
- Funds managed by Kleinwort Benson now hold 11.85% of the share capital.
- Also in December 1986, the Company exchanged contracts for the sale of substantially the whole of its residential housing sites in Dorset and Hampshire for a total cash consideration of £3.74 million.
- Net asset value increased to £12.4 million from £4 million.
- The Board view the Company's present position with great confidence which will be reflected in increased profits and dividends in the future.

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UK NEWS

Management buys out British RCA division

BY CHARLES BATCHELOR

THE BRITISH management of the RCA Service Division has bought their company from General Electric Company (GE) of the US in a £14m deal announced yesterday.

The RCA division, which is UK-based, provides design and management services to the Ministry of Defence (MoD) and the European Space Agency (ESA).

This buy-out is the second deal aimed at restructuring RCA following the \$6.28bn agreed takeover by GE - the largest non-oil merger in the US - agreed in December 1985. Last September, Bertelsmann, the West German media group, bought RCA's music business.

The RCA Service Division made an estimated pre-tax profit of £1.6m on turnover of £30.5m in 1986, compared with profit of £1.7m on sales of £25.5m the year before.

It employs more than 2,000 people on contracts ranging from operating and maintaining the flying

dates early-warning radar in Yorkshire, northern England, operating computers for the ESA in four European countries to running MoD firing ranges.

The buy-out was headed by Dr George Gray, managing director of the division, and seven other senior managers. They have put up £250,000 of their own money for a stake of just over 20 per cent in the new company's equity.

The company, for which a new name will be chosen later this year, will have £750,000 of ordinary shares and £4.5m of preference shares. The rest of the £14m buy-out cost takes the form of a medium-term bank loan and £2m-£2m of cash which was on the division's books already.

The company plans to issue about 8 per cent of its ordinary equity free to its employees.

Granville, the investment banking group, arranged financing from

New talks on Damon Biotech project

By James Sutton

THE Scottish Development Agency (SDA) is renegotiating a project under which Damon Biotech, a leading US biotechnology company, would establish a manufacturing operation at Livingston in central Scotland.

The Boston-based company has just completed a six-month-long review of the project which was agreed with the SDA in July 1985. Since the review began there has been no work on the plant at Livingston.

Yesterday a spokeswoman for Damon Biotech was unable to say when the renegotiation would be complete and when the plant would begin operating.

In an interview with a Scottish newspaper, Mr George Mathewson, chief executive of the SDA, did not disagree when it was suggested that there could be delay of two years before the plant - originally scheduled to begin functioning by the end of this year - came into operation.

The SDA persuaded Damon to establish its European plant at Livingston thanks in part to generous financial assistance. Damon was to contribute only \$3m (£1.9m) to the cost of the facility, which was originally put at \$40m.

Damon said yesterday that the project had been reviewed partly because of improvements in the productivity of the technology which the plant would employ, and partly because the company was now thinking of producing a different product at the plant.

It was originally intended to make monoclonal antibodies, but Damon now considers the manufacture of tissue plasminogen activator (TPA) as being at least equally important.

Biotechnology products have taken longer than expected to obtain approval from the US Food and Drug Administration and the UK Council for the Safety of Medicines.

Very few monoclonal antibodies have yet won approval either in the US or Europe which means that the much predicted expansion of the market for biotech products is likely to occur later than had been expected.

The Damon spokeswoman said that she saw no possibility of the project not going ahead.

Options market will list 100 FTSE shares

By Alexander Nicholl

THE London Stock Exchange's traded options market plans to list options on all the 100 constituent shares of the Financial Times-Stock Exchange Index by the end of next year, Mr Geoffrey Chamberlain, new chairman of the traded options committee, said yesterday.

Expansion of the number of contracts traded from the current 45 equity options will mean the addition of two new ones each month - this month will see Sears and Roebuck entering the market - building up to a faster pace later.

The exchange is also considering listing options on foreign stocks.

The options market is to be the only remaining inhabitant of the stock exchange floor, following a decision to halt equity and gilt business there because most trading now takes place via screens and telephones.

February saw record business on the options market at 1,06m contracts, compared with 380,889 in the same month of 1986. Open interest - the net amount of positions outstanding - rose to 789,932 contracts, representing a value of £3.46bn.

Privatise prisons on US lines, says report

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

BRITAIN should attempt an experiment in prison privatisation on the basis of US experience, a report from the Adam Smith Institute says today.

The institute, a market economics think-tank, argues that privately managed prisons in the US are less costly, more quickly built and provide better conditions for inmates.


In spite of offering improved services, private companies were able to operate at a lower cost to the taxpayer. "This should not be a surprise because contracted-out services throughout the world routinely cut costs by around 20 to 40 per cent."

The report argues that bids from the private sector should be invited for the construction and operation of new prisons in Britain, with a private remand centre in London the first priority.

Favourable treatment should be given to private prison companies formed by public-sector prison employees and, says the report, US private prison organisations should be invited to advise on the progress of privatisation in Britain.

The Prison Cell, Adam Smith Institute, PO Box 316, London SW1P 3DU, CA.

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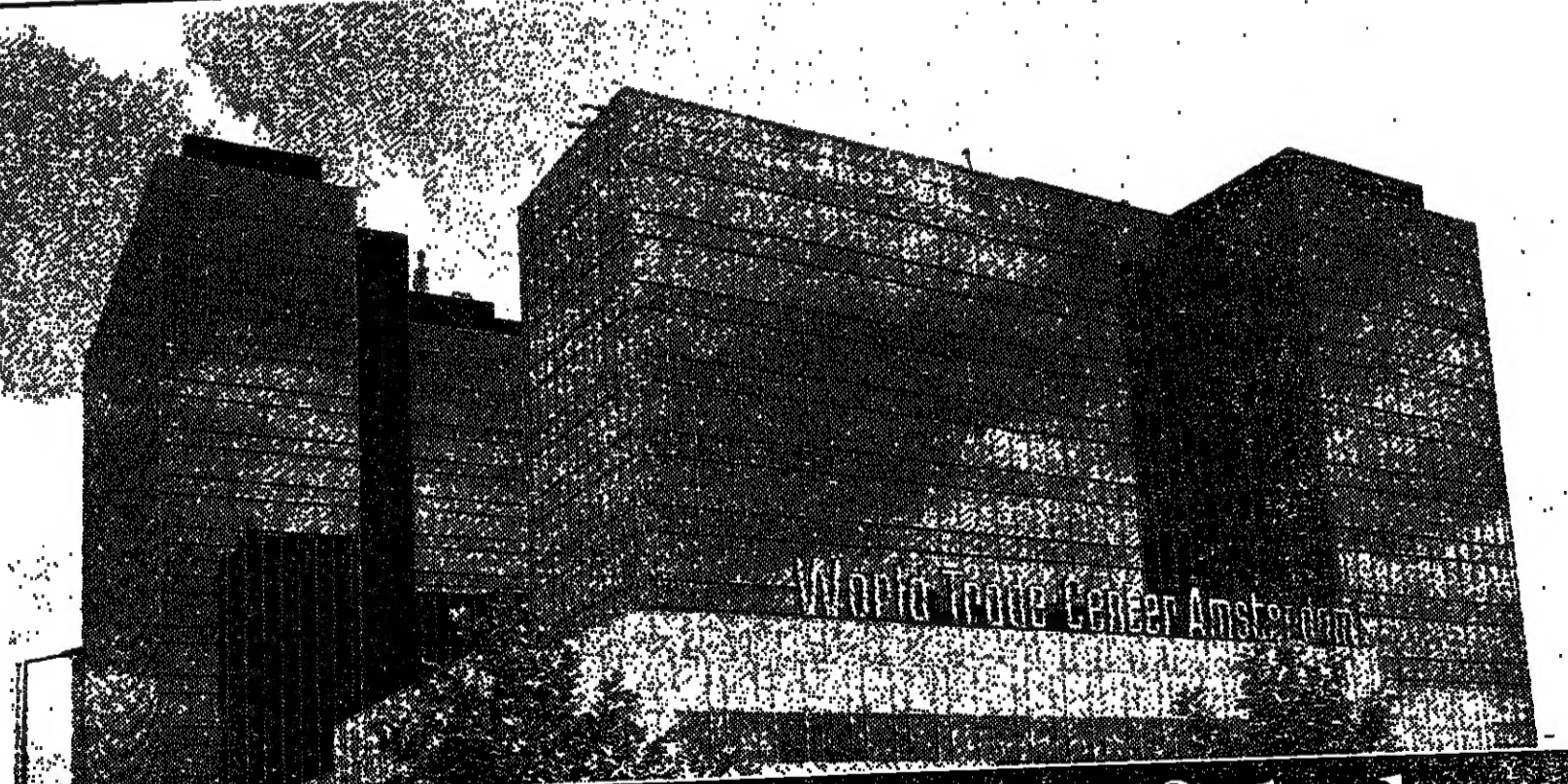
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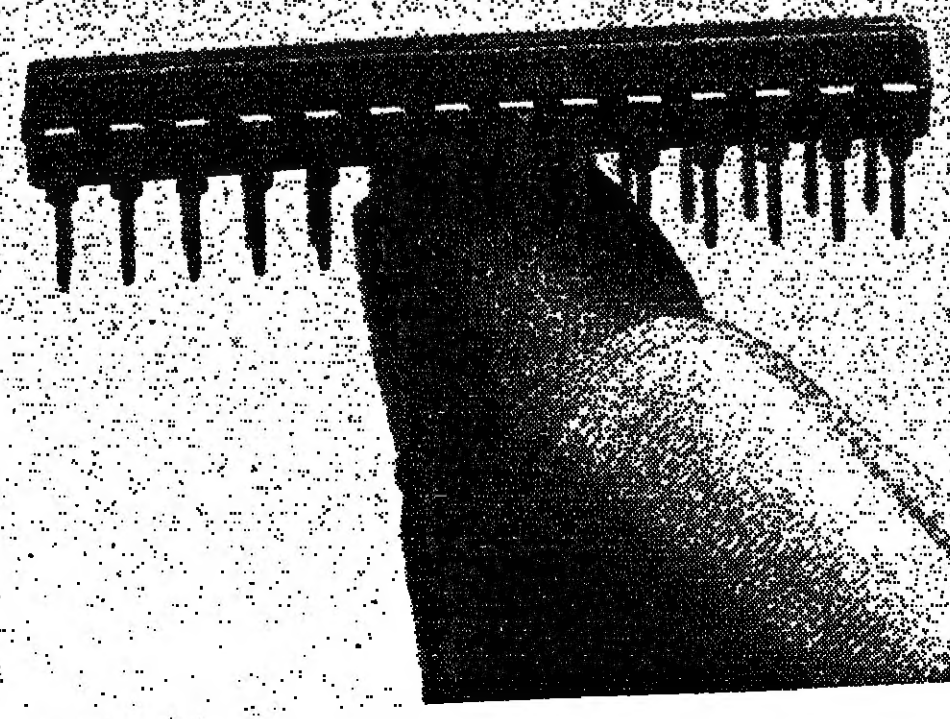
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EDITED BY CHRISTOPHER LORENZ

Renault and AMC

Facing up to a critical test

Paul Betts explains the French group's driving ambitions in North America

THERE WAS an atmosphere of nervous excitement on the American Motors Renault stand at the Chicago motor show last month. For the first time since taking over at the top of the French state-owned car group two months ago, Raymond Levy was paying an unexpected visit to AMC, the troubled US car maker which is 50 per cent owned and managed by Renault.

Levy's presence coincided with the most crucial new product launch in the American company's history — a car which most industry analysts believe will make or break the French group's investment in the American car market.

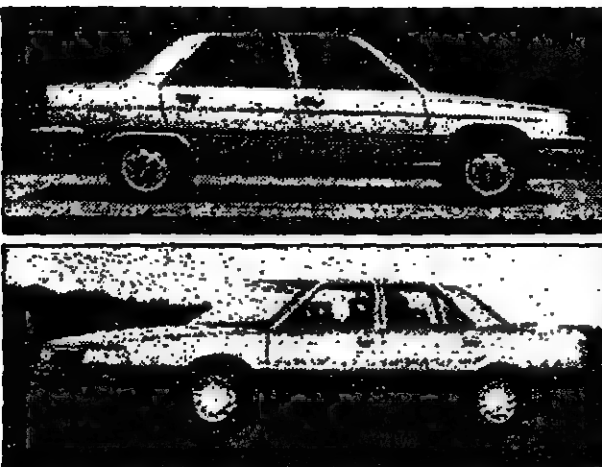
"This could well be the last chance for Renault," commented an executive from a rival Detroit car group. For ever since he was appointed at the head of Renault to replace Georges Besse, the former chairman killed by terrorists last November, there has been growing speculation that Levy may be tempted to cut his losses and beat a retreat from the US car market. Renault has sunk \$750m there during the past seven years.

In front of the impressive new chairman, a huge black glass box hid the new American built saloon car Renault and AMC are launching on the US market later this year.

As the new six seater intermediate size saloon called the Renault Premier was revealed for the first time amid flashing lights and music, Levy, stony faced, refused to be drawn on his future plans for Renault in the US. "I'm not Superman or Harry, give me a little time," said the former oil and steel industry executive who has no previous direct experience of the car business.

However, pressed by journalists, he said his main task was to ensure that Renault, which has lost more than FFr 25bn (\$2.7bn) during the last three years, returns to profit and that his decisions on AMC would be taken on that basis. He added that he was not in America "to pass judgement on the past" but the past, he acknowledged, would clearly provide important lessons.

Indeed, Renault's experience in the US in the last seven years has become a classic example of the problems, difficulties and errors encountered by a large French state enterprise attempting to invest in and penetrate the US market. Renault signed its original agreements with AMC in 1978 and 1979 which led to the French company gaining 44.4 per cent and management control of the smallest of the US car makers in 1980.



Raymond Levy (left) and Jose Dedeurwaerder: AMC had initial success with the Alliance (top); hopes are now pinned on the Premier range

At about the same time, Renault also acquired an initial 20 per cent stake for \$115m in Mack Trucks which has subsequently been increased to 42 per cent. Both the AMC and Mack deals were designed to give Renault's car and truck operations a firm foothold on the US market.

"If you want to be a world car group you cannot ignore the US; it accounts for 30 per cent of world car sales and 50 per cent of profits," explains Jose Dedeurwaerder, Renault's worldwide commercial director and one of the architects of Renault's US car strategy.

Before gaining control of AMC, Renault had for years been trying — without success — to penetrate the US market. In the early 1960s it had initial success in selling its small Dauphine in the US, but the lack of a dealer and service network there and failure to adapt the car to the needs of the American consumer turned many US buyers against the car.

The Dauphine gave Renault a bad image in the US for several years. What is more, the French company had enough trouble, and indeed still does, to build up an identity and image of its own on the US market.

After failing to make any headway with exports, Renault, then at the height of its expansionary phase, decided to establish an industrial presence in the US. "We had two choices. We could start from scratch like Volkswagen building our

own facilities. But that would have cost at least \$1.5bn. Or we could find an American partner, which would cost less," explains a Renault official.

However, although less expensive, there were clear risks in gaining control of AMC. The Detroit auto maker had been looking for years for a partner to take it out of the doldrums. Several European car makers looked at AMC, including the Peugeot group and Fiat, but decided to steer clear of it. But Renault considered that AMC would give it the opportunity it had been seeking to establish itself in a lasting fashion in the US.

Since 1982, AMC has lost a total of about US\$500m. The only recent year it made a small profit was in 1984 when it earned US\$20m. Last year AMC lost US\$193m compared with US\$125m in 1985.

Renault today acknowledges that it made a number of errors and faced unforeseen difficulties in its American car venture. Perhaps the biggest was to rely initially on only one, particularly competitive, segment of the US passenger car market. To launch its new American products, Renault chose the subcompact or small car market which accounts for about 18 per cent of the total American passenger car market and where profit margins are much lower than for bigger cars.

In cars — the Alliance and the Encore, American versions of the Renault 9 and the

Renault 11 respectively — at first sold well beyond the French company's expectations. In 1984, sales of the two peaked at 130,000 cars in the US and Canada. But faced with growing competition from Japanese models in this market segment, Renault's sales started to decline and profit margins steadily eroded.

Moreover, the French group had made a technical error in underpowering the Alliance and Encore.

The feeling at the time was that with the energy crisis, American consumers would be attracted to low fuel consumption engines. But when oil prices started falling again, the American car buyers returned to their traditional preference for large powerful engines giving strong starting acceleration. "We have now corrected this. All our new cars have large engines," the Renault official explains.

Even after its unhappy experience with the Dauphine, Renault and AMC appear to have continued to underestimate the growing demand for after-sales service from American consumers. "It was not only Renault. In the 1980s all the US car producers discovered that the demands of US consumers were growing faster than the auto-makers could provide," says Francois Castaing, AMC's French vice-president for product quality. "But I agree that perhaps we did not devote enough attention to the importance of

convincing our dealers to improve customer service." Castaing believes that Renault has now overcome its biggest hurdles in the US and that AMC should break even this year and return to profit in 1988.

By the end of this year Renault will have extended AMC's passenger car range so that it will cover about 60 per cent of the North American market. It will include the new Premier intermediate size saloon which will be built at a recently completed \$675m state-of-the-art car plant at Bramalea in Ontario, Canada, which next year will also assemble a sports coupé version of the Premier.

In the compact car segment, Renault has just launched the Medallion, an American version of its successful European Renault 21. Renault's target is to sell in a full year 80,000 Medallions, 30,000-30,000 Premier, and 30,000-70,000 Coupé in those North American market segments which average about 4.4m car sales a year.

With this level of sales and the US dollar at around FFr 6.50-FFr 6.20, Renault believes it could finally turn in a profit from its costly venture.

However, the decline of the dollar below the FFr 6 level has increasingly worried Renault, which expects to see AMC import from France up to \$600m worth of cars and parts this year with the amount rising to \$1bn next year and \$1.5bn in 1989 when the new car

couple comes full stream. Coupled with the dollar problem — only partly offset by car price rises in the US — and improved productivity, Renault is also launching new models at a time when competition is heating up again on the US market.

For Renault time is running out in the US. During the past two years the French group has had radically to tighten its belt. Georges Besse, the chairman killed by terrorists, launched a major restructuring of the group recenting Renault on its core French motor business.

This restructuring has started to bear fruit with Renault substantially reducing its losses in France, halting the rise in its indebtedness, and regaining domestic market share. But Besse, engaged essentially on Renault's domestic priorities, had not made up his mind about the future of AMC when he was shot. He is said to have been initially tempted to hive off AMC but subsequently adopted a "wait and see" attitude in order to judge the success and failure of the new American car range and AMC's efforts to become profitable again.

Moreover, Besse was interested in eventual collaboration between AMC and other car groups. Indeed, some analysts suggest that Renault — if it felt it had little other option — could eventually disengage itself gradually from the US by shedding part of its stake to another partner. "But to do that, you first have to interest a partner and turn the situation around at AMC," says a US car industry analyst.

Pressure on Renault has also come from the critics of its American investment policy in France. In contrast, Renault's investment in Mack Trucks has not provoked the same critical attention as AMC — partly because the investment has been less costly and Mack has fared better than AMC. The truck group is expected to break even in 1986 after losing \$59m in 1985. But the 1986 loss included a \$68m restructuring provision.

Levy has so far said that he intends to pursue his predecessor's recovery strategy and accelerate it to bring Renault back into the black as soon as possible. In Detroit this month for his first visit to AMC he took a good hard look at the American company's books.

Although he would not comment on his first impressions or his plans for AMC, he suggested that the question Renault had to ask was "how much money you can earn from AMC, how much dividend AMC can give Renault, and how much our investment will earn."

The collected works of an eminence grise

Michael Skapinker reviews Peter Drucker

PETER DRUCKER has no interest in managing people himself. "It bores me stiff," he says. But it would be difficult to over-estimate his contribution to management thinking, expressed in more than 20 books and countless newspaper and magazine articles.

"The Frontiers of Management" is yet another Drucker book, this one consisting mostly of his journalism: articles which have appeared in the Wall Street Journal, Forbes, the Harvard Business Review and other publications over the past six years.

He says that all the essays and articles were intended from the start to be published in one volume as variations on a unifying theme: the challenges of tomorrow which face the executive today. That is a fairly wide brief, of course, capable of encompassing virtually anything. The collection really has no unifying theme, save for Drucker's endless capacity to interest and stimulate.

The articles range from a prescient 1982 piece called "Why Opec had to fail," an article on the way to measure white-collar productivity, to the question of whether trade unions have become irrelevant.

At the age of 77, Drucker is not given to false modesty. He is, he reminds us, one of three Americans (the others are Edwards Deming and Joseph Juran) whom the Japanese regard as mainly responsible for their economic recovery after the Second World War. Deming taught the Japanese statistical quality control and told them about quality circles. Juran taught them how to organise factory production.

"My contribution, or so the Japanese see it, was to educate them about management and marketing," Drucker writes.

His involvement with Japan began as a fascination with Japanese art, and then moved on to "a still largely unexplained mystery: how did the Japanese, alone of all non-Western people, manage to build a modern nation and a modern economy on technology and institutions imported from the West and yet, at the same time, maintain their basic national identity and integrity?"

Everyone talks about Japan, he says, but why are there no

best-selling books and seminars on "what we can learn from the Germans"? The West German economic performance, he says, "is every bit as impressive as that of the Japanese, and more solid."

In 1985, West Germany's share of world trade in industrial goods was 17 per cent. Japan had 16 per cent and the US 20 per cent. Per capita, Germany's industrial exports are almost four times those of the United States and twice those of Japan.

German exports are also better balanced than those of the Japanese. The Japanese have one dominant customer, the US, which accounts for almost half the total overseas sales of its major export industries. Other than Porsche, the automobile group, no German company sells more than one-tenth of its exports to the US.

Germany's much-praised apprenticeship system provides part of the explanation for the country's success, Drucker says. But the real secret is the way in which German industry makes international competitiveness its overriding priority.

Even fairly small companies always ask whether a decision will strengthen or weaken them in world markets. It is, too, the question a German banker will ask when deciding whether or not to finance a company. "It is also the one management argument to which, at least so far, the German labour unions have been willing to listen."

Germany does have a weak spot, however: its high-tech industries. "It is well behind in computers, microelectronics and telecommunications," he writes.

But then Drucker is no great admirer of Europe's approach to high-tech generally. Europeans seem to believe, he says, that high-tech enterprises can flourish without a base in a wider entrepreneurial economy. High-tech industries are crucial, but they will provide tomorrow's jobs, not today's. The way to fight unemployment in the meantime is to concentrate on "low-tech" and not-tech industries. The US has got its new jobs from makers of toys and running shoes, from ethnic restaurants and low-wage airlines. And these are the jobs the Europeans do not seem to want, he says.

"The Frontiers of Management," William Heinemann, £14.95.

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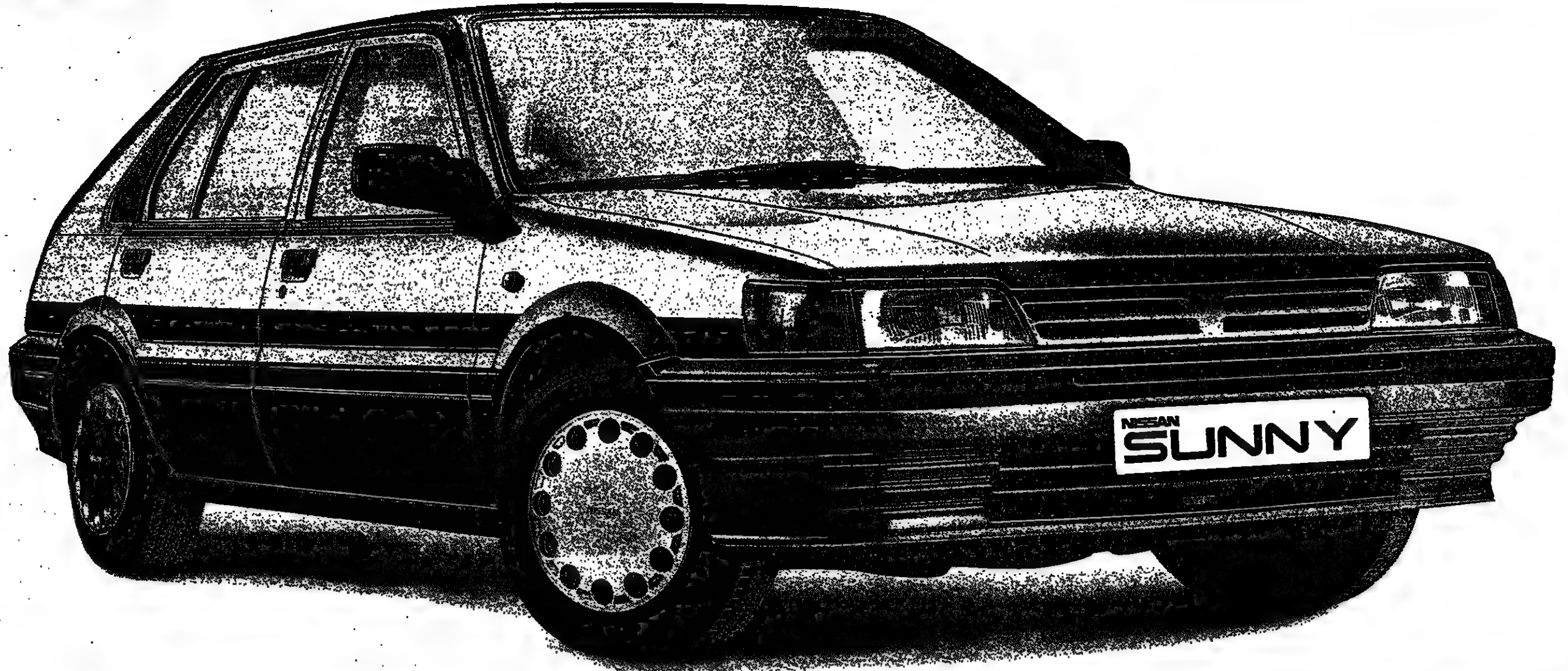
ANNOUNCEMENT

G.S.S. Venture Capital Corporation announces the successful completion of its agreement of an affiliation with I-Point Biotechnology A.B., Biotech International N.V. and Enzymetech International N.V., the parent company.

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THE ARTS

Television/Christopher Dunkley

Never underestimate Auntie

The outbreaks of optimism are becoming more frequent on the poop deck of the BBC this week, although a cautious atmosphere of "wait and see" still prevails. The higher ranking staff do at least have some experience of working with the accountant Michael Checkland whose appointment as their new Director-General seemed to cause such sunshine everywhere except in this column where he topped the list of three a fortnight ago. Those on the Corporation's production side, who need budgets to make programmes, expect a high regard for Mr Checkland who, they say, has always seen it as his function to use the financial levers to help them do their job.

Moreover the BBC's strategy conference at Stratford-on-Avon at the weekend seems by all accounts to have been a considerable success, with governors and management determined to get on together after all the talk of schism.

But at Stratford people were on their best behaviour. The caution on the poop deck is caused by uncertainty about future relations, once everybody gets back into the daily swing of things, between the new D-G and the other members of the board of management on one side and the board of governors on the other. The very feeling that there are two sides is indicative of the BBC's troubled history. Mr Checkland galloped up the BBC hierarchy via an inside lane opened up by the then chairman of the governors, Stuart Young (a question of the BBC's financial expertise on the board of management) and he has been appointed to the top job by the governors.

So the question worrying some of the higher ranking officers is whether Mr Checkland will identify too much with the governors, allowing them finally to begin taking over the day-to-day running of the Corporation as they threatened to during the *Real Lives* crisis, or whether he will have the skill and guts to move back the other way towards the position occupied by the Hugh Greene in the sixties when it was the D-G's vision, above all, which decided the course of the BBC.

It is encouraging to learn that Checkland gave a very short answer indeed to the suggestion that he take David Dimbleby as his deputy, an appointment which would have particularly pleased Marmaduke Hussey, the chairman. Hussey's original desire to see Dimbleby as D-G became well known and whatever Dimbleby's virtues—it is encouraging to find Checkland willing to stand up to the chairman.

However, lower down the ship, on the Corporation's gun-decks, where few people know the new D-G very well, the atmosphere is still one of vague gloom. It is not that anybody has anything particular to say against Mr Checkland, but many programme makers speak of a missed opportunity. Having recently seen the BBC attacked so often by the Tebbit, Whitehouse and Fleet Street brigades, many programme staff longed to have a tough programme made up of the best of the BBC's output. They accept that Mr Checkland may be an outstanding accountant, but they still do not



Michael Checkland, under predecessor Lord Reith

understand how anybody could choose a money man to lead the world's biggest programme production house when those volunteering for the job included Jeremy Isaacs.

They clearly see Isaacs as a man much like themselves who made it big. Isaacs produced *The World At War*. Isaacs was the only television executive — BBC or ITV — with the courage and shrewdness to back the script of *The Naked Civil Servant*, that explicit biography of the flamboyant homosexual Quentin Crisp, which in the end won a cascade of awards. Isaacs was the man who, when the IBA heaped an edict of *This Week* about the police in Northern Ireland, offered the footage to his competitors on BBC's *Nationwide* who did not come under IBA authority. Above all Isaacs was virtually invisible. Channel 4 in the form we see it now, he launched it, has run it, and won international

acclaim for its unique structure and schedules.

These very facts which appeal so strongly to programme producers have caused wariness among the BBC governors. Mr Hussey is relatively new and, to his credit, has already shown by his tough responses to Norman Tebbit that he is no Tory pussy cat. But generally speaking the governors have not been best known in recent years for championing freedom of expression. Who knows how much effect Mary Whitehouse may have had in pointing out to the governors and to those in Downing Street that Mr Isaacs had used his freedom of expression to screen works such as *Sebastian* and *Jubilee* and the movies in the "red triangle" slot on Channel 4.

The BBC powder monkeys, whose first thoughts are for the programmes they make, saw Isaacs as the man who could be relied on to lead a Corporation counter attack against the forces of darkness, obscurantism and censorship. But on the pool there is an altogether different view of the priorities; up there they see twin fireships descending upon their vessel.

From one side comes a government in love with market forces and actually showing signs at last of practising in broadcasting what it preaches elsewhere: deregulation and consumer choice. Already they have manacled the BBC licence fee to the RPI (meaning an income growing at a rate below that of the inflation rate in the broadcasting industry) and published a Green Paper containing plans which could do for radio what the introduction of ITV did for television in 1955.

With that sort of port bow the BBC looks to starboard only to see the global media moguls bearing down with their satellites and cables, threatening a programme contest in which the only law might be Gresham's.

Seen from this point of view, the BBC needs now is not a man who will be primarily concerned with championing *Real Lives* or preserving intact the safe zones in *The Singing Detective*, but a man who can take the BBC to the next level, a man who will be primarily concerned with the resource management of the Corporation without even having to think about it, and who can battle down the hatches, cut away all extraneous decoration, and jettison every last ounce of unnecessary bureau-

cratic ballast so that, when the time comes to break out the battle ensign in earnest, the ship is as light, fast and manoeuvrable as it can possibly be and already heading in the right direction.

Judging from the few occasions when I have met Mr Checkland, his pre-eminence has always been to increase the BBC's cost-effectiveness by ensuring that maximum resources go into programme making and minimum effort is expended on everything else. It looks like a philosophy whose time has come. The programme details can be handled by experienced colleagues and three more high level staff changes are expected within the next few weeks.

Inside the Corporation it is widely believed that when Mr Checkland went for his interview with the governors he took with him a plan to change in the programme departments. The idea, it is said, would be to shed staff from the payroll and buy in more drama from independent producers. Many of them, no doubt, very people shed from the payroll. Channel 4's system suggests that this sort of arrangement can, indeed, result in lower programme costs. Whether Mr Checkland really does have such a plan is not certain, but it is clearly the sort of approach which is going to be necessary if the BBC is to achieve the 25 per cent of independent content on which the government has set its sights.

But it is not simply a question of cuts. Even as early as the Stratford strategy conference it became clear that there was a new spirit in the BBC air; competing on every front is no longer the concern—the BBC now has no ambitions to run satellite or cable services. Instead the drive is towards the reinforcement of strengths, more resources will be channelled into news and current affairs, for instance.

Anyone in British commercial broadcasting or amid the growing ranks of international competitors who has not heard the BBC before should learn it now: Never Underestimate The BBC. Hugh Greene turned a seemingly unstoppable tide in the sixties after the audience split had reached 79.21 in ITV's favour. Now, in Michael Checkland, the Corporation may have found exactly the right man to lead them out of the eighties and into the nineties.

King Lear/Theatre Royal, Brighton

Martin Hoyle

A company devoted to taking *King Lear* round Britain should be applauded, especially when the tour ventures as far afield as Belfast. Limited rehearsal time on alien stages demands a charitable eye and a turned to such hitches as a smoke machine that on Monday night enveloped both stage and front stalls in white billows. "Shall we not see these daughters and these sisters?" came the unfortunate enquiry from the mark. "No," was Lear's heartfelt reply — nor, as it happened, much of the Lear-Cordelia reconciliation. Though Sir Anthony Quayle's pleasant voice emerged with desperate clarity from the fog.

When visible, Chris Dyer's set consists of four impressive free-standing stone buttresses, monolith-like, that swirl and re-group to hint at ruined masonry or stairwells, and lie flat for the final battle, rocky parapets and mouldering ramparts. Allan Watkins's costumes are latter-day Teatist. This is a traditional if small-scale *Lear*. Sir Anthony's

old tyrant is a pedantic bumbler. He rambles, splutters, collects his thoughts as he gropes for the right word. Lacking the big guns for the storm or "Howl, howl, howl!" the actor opts for a conversational attack, fatally prosaic in utterances like "She's gone forever." This is an argumentative, basically reasonable Lear, a vague professor, already eccentric, deliberately tipped over the edge (at one reference to madness General and Regan is hard to build him into a tragic figure who has looked past civilisation and into the abyss beyond).

The three forms of madness displayed in the wilderness — the Fool's licensed distortions, Lear's growing insanity — are no more differentiated here than at the National. Paul Copley's Fool must be the most negative of fools. Directed as a northern comic routine at a high-pitched monotone, much of his gabble went for nothing and new comers to the play must wonder

why the character is there. Tony Britton's refined diction gives Gloucester a touch of one of the actor's sitcom creations. "Dost thou know Dover?" sounded coy, the beginning perhaps of a funny story.

Alexandra Mathie's no-nonsense Cordelia is a decent if colourless head-girl. Her sisters are sleekly handsome: the beautiful Kate O'Mara and Isla Blair, the former given hands-on-hips sexuality, the latter developing into a snarling spitfire, both positive contributions in the context of a not too subtle production. John Gillett's Edmund lacks relish in his development, he might well change places with Peter Woodward's powerful Edgar whose virtuous physical and vocal techniques are certainly positive, perhaps obtrusively so. Woodward has directed some good swordplay. Elsewhere there are some unconvincing deaths and, despite an ingeniously full-frontal version, an undisturbing blinding. At its best, the production is clear, decent and sensible.

Peer Gynt/Theatre Royal, Bury St Edmunds

Michael Coveney

The Theatre Royal, Bury St Edmunds, is one of three surviving Georgian theatres in Britain (the others are at Bristol and Richmond in Yorkshire) and today's mixed audience of 150 is a tribute to the directors of the Greene King brewery who stored barrels in it when they might have knocked it down, the local fund-raising worthies of the mid 1960s — some were re-opened in 1965 — and the National Trust, who took on responsibility for the upkeep, and the lease, in 1975.

Macready appeared here in 1823, the world premiere of *Charley's Aunt* was staged in 1882, and today's mixed programming policy provides a delightful pot of call for all manner of middle-range touring productions, this week Cambridge Theatre Company's *Peer Gynt* in a slim-line two and a half hour version of Michael Meyer's translation. Clare Davidson's production is led by Michael Maloney, a stylish and sympathetic young actor soon to exchange the elemental rights of these visionary adventures with the more pedestrian humours of Waugh's *Boat in the Television Scoop*.

The drawback of the skinning approach is that where the play expands the Peer's decline sets in, a modest, resolutely earth-bound production comes badly unstuck. The Norwegian designer Sturla Bougstad has ingeniously combined

the primitive and the materialist on a set of seven Gordon Craigish pillars which revolve on castors, one side burnished steel, the other polished glass. And these disappear to reveal a dun-coloured framing surround for the Egyptian and Moroccan escapades. But later confrontations with figures of Death, the shipwreck, and the redemptive flight through the silvery mountainscape to Solweig's arms are beyond both the means and the ambition of this show.

Ms Davidson's cast of eight performs doughtily within the tight limits, but the effect is of a routine jog, not a crazed marathon. *Peer Gynt* is simply not a small play, as the RSC

demonstrated in 1982 in spite of David Rudkin's inspired Celtic transmutation and Derek Jacobi's fullest range of character acting. Maloney is a quicksilver lad of the hills, a Yuppie success story in a rust corduroy suit and an obvious Hamlet with the layers of onion speech. But the reading, of necessity, stops there.

Notable support is lent by Maria Charles as his mother and the irrepressible Tricia Kelly (a star turn in *A Mouthful of Birds*), as, along with everyone else, various trunks, malcontents and belly dancers. Katharine New is a pretty Solveig and a seductive Anitra though, again, we miss the fuller dimension of guile and mystery.



Michael Maloney and Katharine New

Peter Serkin/Wigmore Hall

Andrew Clements

Peter Serkin's Wigmore Hall recitals are invariably imaginatively planned and presented with keen intelligence and searching musicianship. Monday night's was no exception, yet it attracted a poor audience for a pianist of this stature. Even the later promise of the Diabelli Variations, it seems, was not enough to tempt more pianophiles to investigate the highly varied sequence of short pieces that preceded it.

That sequence culminated in an explosive account of Messiaen's *Cantabile*, with every element of its mosaic construction of Tippett's *Second Sonata* precisely slotted into position. It encompassed an enormous dynamic range: the modal layers, each with its own sculpted set of dynamics, were kept coolly distinct, the massive central climax was severe and

unfolding. By contrast Takemitsu's *Rein Treue* (1981) seemed just a wisp of fog imposed on the music, with only some teasingly rootless harmonies to sustain any interest.

The strangely proportioned G major Prelude and Fugue from Book 3 of the "48" began the recital, with elegantly purified figures in the Prelude, vigorous sharp-edged rhythms in the Fugue. A similar austerity was preserved in Stepan Wolpe's *Form IV: Broken Sequences*, a deliberately inconsequential array of ominous, dark gestures, the exact tip of a deeply threatening and vast iceberg.

To hear Serkin then extend the intellectual grip and massive technical skill he has lavished on the small-scale works to the vaster architecture of the Diabelli Variations provided for a performance of rare distinction. The coloristic range was not wide, though the exploration of Beethoven's sonorities was extremely thorough; humour was kept tightly reined. Yet the range of the set was superbly conveyed: its moments of quietude were carefully marked, its eruptions of energy leapt within bounds, its flowering of polyphony unfolded petal by petal. In lesser hands the Diabelli can be rather an endurance test; here Serkin kept everyone's concentration with playing of compelling intensity.

Ben E. King/Palladium

Antony Thorncroft

The pop world has entered one of its nostalgic phases while it waits for the next musical fashion. Around Christmas the best selling record was "Rett Pettie" by the long-dead Jackie Wilson now it is "Stand by Me" a hit in 1961 for Ben E. King. Ben is not dead, and with the premature demise of *La Cage aux Folles*, freeing the Palladium for speculative promotions, his record company rushed him over from the States for a Monday night concert to cash in on his surprise success. For such a makeshift event it worked quite well. There was an audience, the young musicians hailed in to back him were competent, and Ben E. King was awfully glad to be here.

He will never rate a waxwork in the Rock Hall of Fame but Ben E. King has been around. He was a Drifter in the late

1950's and later worked with the Average White Band. His suit is still spotless white and if his red shirt bulges over his belt and he thinks twice about being row, well, why not? He gave a safe performance of old Drifters songs — "Leave the last dance for me," his own hit — "Spanish Harlem," and crowd pleasers, like "Imagine" and Percy Sledge's "When a Man Loves a Woman." It was an act more familiar in the night clubs of the north a decade ago than in the Palladium, but the obvious pleasure of the man compensated for the vagaries of his voice and the emptiness of the occasion.

Everything was rather tentative, like a first dress rehearsal, but while never feeling involved it was mildly pleasurable. An excellent saxophonist, and a girl backing singer lighting a losing battle with a detachable dress, helped greatly.

Saleroom/Antony Thorncroft

Chinese snuff bottles are currently one of the hottest auction markets. Sotheby's sold yesterday the first part of the collection of the late Eric Young for £303,497, with less than 2 per cent bought in. Young was an avid collector — he amassed 76,000 orchids — and in five years as a snuff bottle freak he bought 2,500 examples.

Top price was the £29,700 paid by a Hong Kong collector for a rare enamelled porcelain snuff bottle of the Qianlong period. It had a top estimate of

only £5,000, and set an auction record — in sterling. A snuff bottle, with the inside painted with a portrait of Baojen, Governor of Henan, made in 1905 by Ma Shaoxuan, the big name, sold for £26,400 to a collector living in London. In New York in 1982 it sold for \$4,550 to the Bob. A snuff bottle sale where Young bought a quarter of the 800 lots. An 18th century jade snuff bottle, which went for \$12,500 in 1982, fetched £11,000 this time.

Bach Choir/Festival Hall

Richard Fairman

The massive concert at the Albert Hall in March 1883 was one of Dvorak's earliest triumphs. After a performance of his recently-completed *Sabat* Mass by a chorus of over 700, the composer was greeted with a tempestuous ovation from the capacity audience.

Musical tastes have changed. What seemed a "new experience" then sounds positively dreary now, as easy and unexciting as a piece of music any upon which the Victorians bestowed their favour.

By its very design the score does not allow its interpreters much freedom of movement. All the sections are slow until the last few minutes, when the final "Amen" makes a dash for the end. But at this performance on Monday David Willcocks, with the Bach Choir and Philharmonia Orchestra, did manage to vary the pace a little by keeping the long first movement on the move making a "Tutti vulnerati" a real allegretto. His fluent support must have

been helpful to the soloists. Here too there are few opportunities, and those were only partially grasped. Arthur Davies brought a well-schooled line to the tenor part, though "Fas me vere" would have sounded more pious if he had observed the pp markings. The contralto solo received some, but not all, of its drama from Catherine Wyn-Rogers. Eiddwen Harris was the strained soprano and Gwynne Howell the sonorous bass.

Altogether the most imaginative moments, when the music suggests the deeper resonance of later Dvorak masterpieces, come in the best of the choral writing: the wandering lines of the opening of the unaccompanied women's voices like distant angels in "Fas me vere" effectively done despite the Bach Choir's tendency to lose a sure focus. Purists may complain that Rossini's *Sabat* Mass lacks reverence, but Dvorak finally suffocates his audience with an unholo surfeit of it.

Peter Donohoe/Elizabeth Hall

David Murray

Peter Donohoe's solid programme on Monday — not long, but pianistically dense — should have attracted a larger audience. Are Mondays unlucky? In any case Donohoe gave full value, with his customary security and impressively differentiated manners for Debussy, Stravinsky and Rakhmaninov, all represented by music from the first decade of the century.

The Debussy was Series 1 of the *Images*, treated to an unruffled, introspective performance full of small subtleties. Much of "Mouvement" became an elusive shimmer, quite without the conventional toccata-effect; since despite its title the piece does not really go anywhere, the surprise was sympathetic, and lent the music a magical air. The restrained sonorities in which Donohoe dressed "Reflets dans l'eau" and the "Homage to Rameau" needed a more purposeful pace. In the latter there were many fresh touches

of detail, but the structure of each piece — led into the previous one — was too obvious to the main climax took the form of languid curves, without impetus.

Perhaps Donohoe's aim was to mark the differences between his composers as sharply as possible, though the effort was unnecessary when "Mouvement" was to be followed directly by the clatter of the Petrouchka "Danse russe." Donohoe is one of the few pianists who can tackle the Petrouchka suite which Stravinsky transcribed for Rubinstein with the requisite candour; he has the finger-clip in the "Shrovetide Fair" sequences — Stravinsky must have been determined to tax Rubinstein's powers beyond human limits — and his aplomb was as good as his technique.

Donohoe is a pianist; he is a human being, even in his music; and a most thoughtfully dramatised sketch of Petrouchka's grieving and fuming in his cell.

The second half of the recital consisted of Rakhmaninov's op. 38 Preludes, and even the most inattentive listener would have been impressed by the pianist's control and depth, the G-sharp minor prelude had notable routine sonorities; the brilliant A minor was excitingly clear and never steady. (Donohoe's light half-cadence in very fast, complex music is astonishing.) Unlike many a pianist, Donohoe is both well aware that the life of Rakhmaninov's piano writing is concentrated in the inner parts, and able to do justice to them.

I misheard the name of the young violinist who learned Weill's *Concerto* overnight, 10 days ago: the Stephanie Goulet, not Donnelly. Heartfelt apologies.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

February 27 — March 5

Theatre

SPAIN

Madrid, VII International Theatre Festival will be held in Madrid from March 6-28. Coming up this week-end is Studio Theatre of Georgia from the USSR with *Melanie's Don Juan*, directed by Taisino Gvazava. Teatro de la Comedia, Principe 14. (Thurs to Sun). Also Dutch Co-Orchestra with 20 Short Stories at Sala Mador, Doctor Fouquet 3.

LONDON

Les Liaisons Dangereuses (Ambassadors) Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marx and de Sade. Howard Davies's suit-out pre-Revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncanson still betting and bitching over love and other affairs. (836 6111, CC 836 1171).

Misalliance (Barbican): Rarely seen. Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new woman crashing into the survey conservatory in her monologue. Joan Lapina's sparkling alongside Brian Cox, Elizabeth Spriggs and newcomer Richard McCabe. (836 6795, CC 836 8991).

The Phantom of the Opera (Her Majesty): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911 novel. Happens in a wonderful Fuzi Opera

ambience designed by Maria Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, marvellous and palpable hit. (836 2344, CC 379 6131/249 7200).

22nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Hare's tap-dancing extravaganza has been rapturously received. (836 6106).

Woman in Mind (Vaudeville): Alan Ayckbourn's new comedy has a brilliant performance by John McEneaney as a discredited doctor who visits on his own garden lawn by an imaginary ideal family. Blesk but funny, hailed in some quarters as a new kind of farce. (836 9967/5643).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Patchy score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184).

The House of Bernarda Alba (Globe): Lorca's last tragedy in a successful production transferred to the West End from Home Sweet Home. Lucia Roca, veteran Spanish actress-director, has drilled a high-calibre cast led by Glenda Jackson and Jonathan Pryce into a near-authentic portrayal of steam frustration in an all-female household oppressed by both traditional catholicism and the present class system. Ultimately it's

all a bit British, but the company provides a roll-call of some of the best actors around — all eclipsed by the ineffably touching Julie LeGrand. (837 1502).

NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically tame, but classic only in the sense of a rubber child and overblown idea of theatricality. (239 6362).

Big River (O'Neill): Roger Miller's music rescues this sedate version of Huck Finn's adventures down the Mississippi, which walked off with many 1967 Tony Awards almost by default. (246 6220).

Shogun (Majestic): An homage to the original film like *Shogun* OR To Buffalo with the appropriate heavy brass and lacy hooping by a large chorus line. (771 9920).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theatre for eight years but has updated the musical genre with its backstage story in which the songs are used as emotions. (239 6200).

La Cage aux Folles (Palace): With some splendid Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking

and gaudy chorus members. (787 2625).

Fun (Majestic): The Tony Award of 1986 went to the strength of its word-of-mouth popularity for the two oldest on Central Park benches who bicker uproariously about life past, present and future with a funny plot to match. (239 6300).

The Mystery of Edwin Drood (Imperial): Rupert Holmes's Tony-winning resurrection of the unfinished Dickens classic is an ingenious musical with much-bellied tunes where the audience picks an ending. (239 6200).

CHICAGO

Pump Boys and Dimeboys (Apollo Center): Pastiche look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen sink. (565 6100).

She Always Said, Pablo (Goodman): The company's associate director, Frank Galati, created this pastiche of music by Virgil Thomson and Igor Stravinsky with words by Pablo Picasso. Performed by 11 actors, the work features Picasso's *Minotaur* as well as Picasso, Stein and Alice B. Toklas. Ends April 4. (461 8800).

WASHINGTON

Gregory Glass Bass (Arena): David Maren's authorial real-estate salesman show off one aspect of the soft underbelly of American capitalism in its last days of political support. Ends March 8. (461 8300).

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FROM THE SECRETARY OF STATE

Dear Teacher

The Government wants school teachers in England and Wales to receive an average pay increase of 16.4%. We intend that half should be paid from 1 January 1987, and the other half from 1 October 1987. At the same time, teachers' professional obligations will be clearly defined. I hope that teachers will have the back pay for the 1 January increase in their May pay packets.

Now that the Teachers' Pay and Conditions Act is on the statute book, I am consulting on a draft Order.

The draft covers the 1 January pay increase and sets out conditions of employment which would become part of school teachers' contracts.

The table below shows the salary structure proposed for October 1987. The panel summarises the proposed conditions of employment.

Full details are set out in a booklet which I sent to all head teachers earlier this week. In particular the booklet sets out the changes from existing salaries through 1 January to the salary levels proposed for 1 October.

Yours sincerely,
Kenneth Baker

CONDITIONS OF EMPLOYMENT OF SCHOOL TEACHERS

The Government proposes that the contracts of employment of teachers, other than head teachers, should incorporate provisions as follows.

1. Teachers will carry out the duties of their profession and such particular duties as may be assigned to them under the reasonable direction of their head teacher.
2. Included in the list of duties they may be required to undertake are those set out below. The duties an individual teacher will be required to undertake will depend on the type of school and the role of the teacher; individual teachers will not all be required to undertake all these duties.

Summary of Professional Duties

- Planning and preparing courses and lessons, in collaboration as necessary with other teachers.
- Teaching pupils according to their educational needs, including setting and marking work carried out by them in school and elsewhere.
- Recording and reporting on educational and other aspects of pupils' progress.
- The pastoral care of pupils, including discipline, health and safety, and such guidance and advice on their personal, social and educational development as the individual teacher is able to give.
- Professional development as teachers, including periodic review of their own methods and programmes of work, participation in further training, and participation in arrangements, within an agreed national framework, for the appraisal of their own and other teachers' performance.
- Supervising and so far as practicable teaching pupils whose teacher is absent. Unless a teacher is employed as a supply teacher or is timetabled to undertake

specific duties for less than 75% of the school week, or no supply teacher is available, he or she will not normally be required to cover after the absent teacher has been away from school for 3 days; nor to cover for a planned absence of more than 3 days.

- Preparing and presenting pupils for and supervising them at public examinations; and assessing pupils for the purposes of such examinations.
- Taking part in the management and administration of the school in accordance with their specific responsibilities for class, curriculum, pastoral and other matters.
- 3. Full-time teachers may be required to work on not more than 195 days in a year, of which 190 days shall be days on which they may be required to teach pupils.
- 4. Teachers may be required to work at specified times and places at the direction of their head teachers for not more than 1265 hours in any year, to be allocated reasonably throughout those days in the year on which they are required to work.
- 5. Teachers shall not be required to undertake midday supervision, and shall be allowed a break of reasonable length during the school day.
- 6. In order to discharge their professional duties effectively, including the preparation of lessons, teaching material and teaching programmes, and the marking of pupils' work, teachers will work such additional hours as may be necessary. Teachers will choose when and where to do such additional work.

Note

The above summary is intended to provide general guidance only. The specific contractual provisions are contained in the draft of an Order to be made under the Teachers' Pay and Conditions Act 1987. The full text of those parts of the Order dealing with duties is included within the booklet which has been sent to all maintained schools.

PAY STRUCTURE PROPOSED FOR OCTOBER 1987

TEACHERS' BASIC SCALE

£	Entry points for non-graduates
7,600	
7,900	graduates
8,200	
8,500	good honours graduates
9,200	
10,000	
10,600	
11,200	
11,850	
12,600	
13,300	

FIVE INCENTIVE ALLOWANCES*

500
1,000
2,000
3,000
4,200

DEPUTY HEAD TEACHERS

Salaries will range from £14,750 to £22,250 according to size of school.

HEAD TEACHERS

Salaries will range from £15,500 to £30,500 according to size of school.

*NOTE

These allowances would be available, on top of the basic salary scale, to teachers for one or more of the following reasons - additional responsibility, outstanding classroom performance, shortage skills, recruitment to posts difficult to fill. Teachers now on Scale 3, Scale 4 and the Senior Teacher Scale will automatically receive allowances of £1,000, £3,000 and £4,200 respectively.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
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Wednesday March 4 1987

The need for 'unreal' jobs

ONE OF the odder features of the pre-election manoeuvres now going on in Britain is the fact that all three opposition parties are against tax cuts. Indeed, they all promise to vote against any cuts the Chancellor may propose; the money should be spent instead on job creation. To an outsider this may appear as puritanism run mad; but recent opinion polls, possibly endorsed in the actual voting in the Greenwell by-election, suggest that this line may be politically shrewd. By a steadily increasing majority, voters say that they too prefer job-creation to tax cuts.

The Government used to argue that public spending could not create "real" jobs, but this argument has not been heard for some time. No less than eight publicly funded job creation and training schemes have been launched in recent years. More than 600,000 people who would otherwise be unemployed are at present involved in these schemes, and the number will almost double by 1988, mainly because of the extension of the already ambitious Youth Training Scheme.

This emphasis on training is undoubtedly right in principle; recent studies by the National Institute for Economic and Social Research have shown a depressingly low level of vocational skills among British workers by comparison with their French, German and Japanese counterparts, and some shortages of skilled workers have already reappeared despite the persistently high level of total unemployment. Whether the practice is as good as the principle is very doubtful; there is now a shortage of skilled instructors as well as of skilled workers. These schemes are probably at or beyond their practical limits for some time to come.

Small impact

The real difference, then, between the Government and the Opposition concerns public job creation in its most basic sense—the creation of jobs for people in public sector services and investment. These are precisely the "unreal" jobs which the Government spurs in theory, and has largely

spurned in practice. There has in fact been a very small annual increase in non-housing public sector investment, but this does not compensate for the 13 per cent fall in public housing investment volume since Mrs Thatcher came to office.

Despite the best efforts of the construction industry and the CBI, it is not easy to draw up a very impressive list of self-justifying public investment projects. A strong case can be made for bringing forward necessary maintenance work on the infrastructure—mainly sewers and railway tracks—while manpower is so abundant, but this would make only a small impact on the problem. There is also an interesting class of more speculative investment—advanced factories (or at least well-served industrial sites) and improved public facilities. It is striking how the development of Felixstowe has emerged the whole East Anglian economy.

Better opportunities

However, the strongest arguments for job creation of this kind may well be the short-term arguments. There is no doubt that direct expenditure on employment (or on cutting private sector employment costs through reductions in national insurance) have a far quicker impact on employment than general attempts to boost demand. There is in addition a second-round boost to general demand as wages are spent. Spending measures can also be precisely aimed at the areas of highest unemployment. The case for such short-term measures is essentially long term. The growth of the labour force, which has made it so difficult to contain unemployment in recent years, will fall away in the 1990s, and if employment continues to grow as expected, opportunities will greatly improve. This means that the need for job creation will abate; those can be limited by the fact that they could provide work experience and some useful training for those who would otherwise be ill-fitted to rejoin the labour force. The long-term solution still lies in education and industrial efficiency; but this is not an argument against effective and possibly productive short-term palliatives.

The politics of British sugar

AFTER the blocking of two bids for control of British Sugar last week, the sugar industry looks as uncertain and unstable as ever. Mr Paul Channon, the Trade and Industry Secretary, was right to accept the Monopolies and Mergers Commission's verdict that the acquisition of the beet monopoly by either Tate and Lyle, the cane refiner, or Ferruzzi, the Italian agribusiness group, might operate against the public interest. He scarcely needed an eight-month, 273-page inquiry to conclude that control by Tate of 95 per cent of UK sugar supply, or by Ferruzzi of 26 per cent of EEC production, could impede competition further in a business where market forces have almost been regulated out of existence.

His decision threw no light on ways in which the long-term viability of an independent cane refining business in Britain might be maintained, under an EEC sugar regime which expressly and unjustly discriminates in favour of higher-cost beet production. Indeed, Mr Channon seems to say in favour of some of the Commission's recommendations on this point. The problem is still of immediate concern because although S. & W. Bedford, the commodity trading group, insists it is fully committed to continued ownership of British Sugar, the almost unanimous belief elsewhere is that it still wants to sell out, and is itself bid-prone.

Profit margin

And even if the short-term profit picture in UK sugar refining has improved in recent months, the fundamental strains in the industry could easily resurface again. The Monopolies Commission points out that Tate & Lyle suffers from a serious structural disadvantage, in that the profit margin is guaranteed by the EEC sugar regime. It is much smaller than that for beet refiners. It has already had to cut refining capacity sharply since Britain joined the EEC, and suffered heavily in the last couple of years under the impact of the British Sugar's aggressive marketing strategy. This atmosphere is hardly conducive to long-term planning, and has been deterring Tate management from making all the investments needed to shore up its two UK refineries, at Greenock in Scotland, and Silvertown in east London.

Simple justice

The ultimate issue is the EEC's agreement to import 1.3m tonnes of raw cane sugar from African, Caribbean and Pacific countries under its Lomé Convention—a commitment of the highest political importance to Britain's former colonies in the Caribbean and elsewhere, and an express condition of the British treaty of accession to the Community. It is a matter of simple justice. The EEC's sugar regime has turned the laws of comparative advantage on their head; it forces consumers to pay farmers anomalously high prices for average beet, which is on average much higher cost crop than cane; and it dumps the surplus cane created on to the world market with massive subsidies. The residual commitment to import cane remains an important gesture of good will to the producers. As the MMC point out, any threat to an independent cane-refining industry in Britain could swiftly turn into a threat to future cane imports; there are no alternative processing outlets of sufficient size elsewhere in the Community. In the absence of Tate the EEC would be faced with the expensive prospect of buying in tonnes of unwanted cane sugar into official warehouses.

The alternative is for the Government to put real political weight behind efforts in Brussels to improve Tate's refining margins; the MMC suggests that falling the price of cane might be a better approach, but this would be a cut in the price paid for ACP sugar (offset by an increase in direct aid to the producers), or even a direct subsidy. None of these suggestions is particularly attractive; they simply introduce new distortions. This is inevitable, since they merely address symptoms of the sugar industry's problems. The disease itself is the EEC sugar regime, which urgently needs basic reforms of the sort being fully indicated in other parts of the Common Agricultural Policy.

The Craxi years
Bettino's brave new Italy

By John Wyles in Rome

MR BETTINO CRAXI'S resignation yesterday as Italian prime minister marks not so much the end of an era in national politics as a change of casting in a long-running piece of repertory.

Three-and-a-half years in the Palazzo Chigi have shaped him as the country's dominant politician. Thanks to the unrelenting of Italian politics, he could well remain so even when out of office.

The transformation in the man has progressively startled and impressed Italians. When he became the first Socialist prime minister in August 1983, there were no great expectations that this ruthless political gunslinger would display any special qualities of leadership or talent for government.

In the event, he has done so, and in a decisive, occasionally confrontational and arrogant style.

Before Mr Craxi, the country had not imagined there could be any alternative to the embolism approach of the Christian Democrats, whose permanent grip on the premier's office ended only in 1981. The Christian Democrat culture had long since Italian governments are weak by constitutional design, it pursued a policy of maximising consensus through concession and compromise.

Mr Craxi, by contrast, has taught the country that at home and abroad the application of courage and cunning, boldness and resolution can often lift a mediocre hand into a winning one.

The extent to which the "new Italy" has fathered a "new Craxi" can be endlessly debated. Economic policies allied to favourable world conditions yielded annual growth rates under his tenure of between 2 and 3 per cent. Business enjoyed the "stability" of the Craxi era and the aggressive overseas expansions of Olivetti's Carlo De Benedetti, Fiat's Gianni Agnelli, and Benetton's Luciano Benetton.

But many of the fundamental changes had already taken place in Italy by the time Mr Craxi arrived. Terrorism had been significantly weakened, divorce and abortion legalised, trade union power much reduced and corporate balance sheets were well on the way to recovery. Only the political system remained unchanged.

Now Mr Craxi is returning to the job of full-time secretary of his party with a hefty push from coalition partners, the Christian Democrats. They understandably feel entitled to reclaim the premiership for a short spell until the next elections which are not constitutionally required until June next year. The Christian Democrats' 33 per cent of the 1983 vote has been sustaining Mr Craxi's 11.4 per cent for much longer than they intended. Their nervous anxiety to have him out was reducing his government to squabbling impotence.

But Mr Craxi's past and to a considerable extent his future are built on the pivotal position which makes the Socialist Party essential to any Parliamentary majority seeking to maintain the Communists in opposition. At some stage in the future, the Socialists may be the bridge over which the Communists walk into government; but in the meantime Mr Craxi and the Christian Democrats will endeavour to maintain a level of co-operation constantly threatened by rivalry and electoral insecurity.

No one at this stage, probably not even Mr Craxi, knows whether he will force the negotiations on the formation of the next government into a blind alley from which early elections are the only exit. What is certain is that he wants Italians to regard his term in office as a glittering achievement worthy of a higher vote for the Socialists—which can in turn be parlayed into a return ticket to the prime ministerial offices in the Palazzo Chigi.

According to a poll published last week, a majority of Italians think Mr Craxi ought to be staying on. But at the end of his term, Italy is unusually divided about him. His critics, in particular, are obsessed by his personality which is autocratic, quite often impatient and altogether excited by power.

These are hardly uncommon qualities to find in a political leader, but they are instantly dubious in an Italy which remembers Benito Mussolini and 22 years of fascism. One senior economist with rather temperate views on Mr Craxi says that this large, often uncomprehending man arouses intolerable echoes of "Il Duce" in some old people, including the economist's own mother. "It has something to do with his short sentences and the way he 'hunts his prey'."

On the policy front, that grey-bearded scourge of the Italian political class, Mr Eugenio Scalfari, director of *La Repubblica* newspaper, has awarded a few medals for the economy and a vast number of debts for problems left unattended by Mr Craxi's two governments. "Bad it was and bad it is," writes Mr Scalfari about the quality of public services in Italy, while the ubiquitous grip of party political infighting remains a "weeping, open wound which society suffers with growing indignation."

The Scalfari schools sees Mr Craxi as a clever machine politician, subordinating the interests of the country and its institutions to the needs of party and personal political power.

Paradoxically, Mr Craxi is now also concerned about party power. Last weekend, he published an article in a Socialist Party magazine, lamenting the fact that Italian parties have acquired "a super power unknown anywhere else in democratic Europe."

Is this just extreme cynicism or is there a strongly reformist Craxi which has not yet found its fullest expression in government? Certainly this is what Mr Craxi would have the Italian people believe.

Mr Craxi would want to see the Socialists, the Social Democrats, the Republicans and the Liberals all presenting themselves at the next elections as a grouping anxious to impose modernising policies on the Christian Democrats. Such cohesion still looks unlikely.

In reality, the reformist impulse was by no means absent from the two governments headed by Mr Craxi, but neither was that of the party imperialist. Reforming achievements are recited liturgically by the Socialists and include the new Concordat with the Vatican which had been in negotiation for 16 years until Mr Craxi arrived, the clampdown on tax evasion by shopkeepers and small businesses, and the diminution of wage indexation.

Party interests, meanwhile, were furthered and protected through appointments of members and supporters to the presidency of the Rai state radio and television service and to top jobs in public industry and state savings banks. "The Christian Democrats have 78 per cent of the government-filled posts while our quota has remained unchanged," Mr Claudio Martelli, the Socialist party's secretary told me defensively in an interview last week.

HOW THE PARTIES STAND

	1983 GENERAL ELECTION RESULTS	1987 POLL FORECASTS*
DC Christian Democrats	32.9%	36.4%
PCI Communists	29.9%	23.7%
PSI Socialists	11.4%	14.6%
PNR Republicans	5.1%	4.0%
PSDI Social Democrats	4.1%	2.0%
PLI Liberals	2.9%	2.3%
OTHERS	12.7%	11.0%

*POLLING AGENCY

Special trick, learnt at GEC

"I had the pleasure of working for Arnold Weinstock for a few years and learnt a few tricks," says Dr Terry Gooding, chairman and chief executive of Cambridge Instrument.

Any special trick? "Yes—count the cash every Friday," says the suave Welsh scientist, adding that his four years as chairman of GEC-Pickers—some 10 per cent of GEC sales—taught him "tremendous respect for Lord Weinstock."

Seven years ago the National Enterprise Board, masters of British industrial "lame ducks," invited Gooding to take Cambridge Instruments off its hands. He chipped in £1m to salvage a firm founded in 1881 by Horace Darwin, son of the better-known Charles Darwin.

Gooding, already a successful Californian-based entrepreneur, revitalised the old instrument firm, introducing the financial control and salesmanship it had lacked.

Last year he bought nine instrument-making companies from Warner Lambert, the US health care group, giving the company niches in a number of countries including the US.

The wheels of German bureaucracy grind along fixed lines. On August 24 last year Hans-Joachim Pofahl, his girlfriend Martina Ley, and their eight-month-old daughter, made a spectacular escape to freedom from East to West Berlin.

Pofahl drove a stolen truck at high speed through a hail of East German bullets atCheckpoint Charlie, dodging barriers and knocking a chunt out of the Wall for good measure. The couple were treated as heroes by the West German press.

Men and Matters

No one is ready to honour a commitment he made in 1979 to bring the revitalised group to the market. He is seeking a London stock market quotation for an instrument group which he claims, is now truly international, with sales this year exceeding £100m—"A far cry from the mess we inherited in 1979."

It is not, he insists, a clutch of separate businesses strung together, but an international group spending heavily on research and development. Gooding insists he wants to remain in control. His family owns some 30 per cent of the company's shares. He accepts that, at 53, he is an old-timer among a youthful top management, but says: "I want to make sure the next 100 years is successful."

Wall game

Now West German prosecutors are considering charging Pofahl with damage to property (the Wall), theft (of the truck) and dangerous driving. They say an action that would be illegal in West Germany have to be investigated even if they were committed outside the country.

And besides, says a spokesman for the West Berlin prosecutors, "just imagine if someone broke through the Wall

with a truck and you were standing in its way on the other side and were run over. They can't simply put their personal difficulties in the DDR above the lives of other people."

Tories back Heath

The Conservative Party has lent Edward Heath such support since he led it to the second general election defeat in 1974.

Three Cabinet ministers, Lord Hailsham, Lord Whitelaw and Douglas Hurd, have nominated the former Prime Minister for the post of Chancellor of Oxford University.

Another, George Younger, Secretary for Defence, and his predecessor, Michael Heseltine, together with Overseas Development Minister, Christopher Patten, have made special arrangements to take their MA degrees on Saturday, so that they can vote for Heath next week.

Other senior Tory figures who have declared their support for him include Sir Patrick Mayhew, Younger, William Waldegrave, Peter Brooke and former ministers, Lord Barber, Geoffrey Rippon, Lord Peyton, Julian Amery and Norman St John Stevas.

Last anyone should think this election may be turning into just another political brawl—some Social Democrats are hoping for another flip for the Alliance from Roy Jenkins's candidature—Heath can also point to a distinguished body of academic support. This includes Lord Goodman, Lord Trend, Lord Beloff, and nearly half the governing body of Heath's old college, Balliol.

Even those two, usually impartial, television knights, Sir Robin Day and Sir Alexander Burnet, have this time pledged their votes to him.

But Dr Anthony W. Henfrey, who claims to be travelling

further than anyone else to vote—a three-day round trip from Houston, Texas—says he will not be voting for Heath "though, after Oxford's treatment of Mrs Thatcher, it probably deserves him."

News line

Robert Maxwell and Vera Harnsworth are not the only publishers encountering a spot of bother with evening newspapers. In Perth, Western Australia, Robert Holmes & Court is having trouble unloading his newly acquired evening sheet, the Daily News (circulation around 80,000 and a reliable loss-maker).

One consequence of Rupert Murdoch's successful bid for the vast Herald and Weekly Times group earlier this year was that West Australian Newspapers (WAN), a profitable subsidiary producing the morning and afternoon papers in Perth, was sold to Holmes & Court. He already owned a weekly paper in the city—once edited by Sir Larry Lamb—and in Canberra, the Trade Practices Commission decided that one title would have to be sold.

One of two possible buyers is Laurie Connell, head of Rothwells merchant bank and a great friend of Alan Bond. Unfortunately, Connell is under a bit of a cloud at the moment. One of his racehorses was found to have won recently with a powerful stimulant, popularly known as "elephant juice," coursing through its veins. Stewards banned Connell's trainer for 20 years; and the incident raised memories of an out-of-town betting coup some years ago which led to Connell being "warned off" by the same stewards. From Canberra, he is not seen as an ideal newspaper proprietor.

The other bidder is a group named Community Newspapers. The drawback here is that Holmes & Court's new asset, WAN, owns 50 per cent of the group. He would be selling to himself—which is distinctly not what the Trade Practices Commission had in mind.

Observer



Bettino Craxi: autocratic, impatient, and altogether excited by power

Luigi Spaventa of the Centre for European Research in Rome, "but his government deserves some praise for taking advantage of it."

The two dragons requiring to be slain were inflation, running at around 16 per cent in 1983, and the vertiginous public sector deficit running at over 16 per cent of gross domestic product. The rate of price increase was slowing down when Mr Craxi took office but his bold and ultimately successful decision to fight the Communist Party and the trade union movement over the need to modify the so-called scala mobile system of wage indexation was a crucial exercise of prime ministerial authority.

Clearly, the fall in the oil price and the dollar has been vital in reducing inflation to the current 4.5 per cent level in a country which imports 81 per cent of its energy. The current account has been seriously transformed.

The economy's most serious weakness remains what it was in August 1983, the state of public sector finances. The borrowing requirement has been slashed back from more than 16 per cent of gross domestic product to just over 14 per cent last year but the Italian state remains unable to apply either austerity or efficiency to its public spending.

Alarm bells were rung by the Bank of Italy last week about the somewhat dubious likelihood of reaching this year's public sector borrowing target of £1,000,000m (£48,100m). Accompanying reforms of welfare payments and pensions look a distant prospect with the result that the deficit may yet return to an upward path.

Not that Mr Craxi gave the economy much continuous

attention—he was bored by it and made little pretence to understand it. As prime minister he saw his task as one of safeguarding the overall strategy and riding in behind ministers when they needed help.

Always more intuitive than calculating, his interference was not always welcome or well judged. His decision to block the privatisation of the state-owned company Iri's food subsidiary, SME, remains an embarrassing display of personal and political pique. He had a surer touch in striking the popular chord on foreign policy. Refusing to hand over the Achille Lauro hijackers to American troops at the Sigonella airbase probably did more for his personal popularity than anything else and meant that Italy's client relationship with the US would never be quite the same again.

Afterwards, foreign heads of government seemed to have a greater interest in visiting Rome and richer they found a prime minister offering a clearer Italian voice on such subjects as the Middle East and East-West relations.

Of all the Italian assessments of Mr Craxi, none has been more surprising and, therefore, more interesting than the judgement of one of his severest critics, the elder statesman of Italian journalism Mr Indro Montanelli. "Whoever succeeds him," he wrote in his newspaper *Il Giornale* yesterday, "it will be difficult not to regret Craxi's going; he is one of those personalities who—as Koestler said of De Gaulle—always leaves a gap larger than the position he occupied."



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L. TIMES
March 4 1987
Page 17

HIGH ABOVE the swirling Thames, in the Millbank offices of the National Economic Development Council, Mrs Margaret Thatcher and a team of senior ministers will today meet employers' and trade union representatives. Top of their agenda is an issue which the Government sees as central to Britain's postwar economic problems: pay.

The approaches of the various participants to the problem could scarcely be more different. The Government brings to the meeting a commitment to re-organise radically pay bargaining in the UK, arguing for greater regional variations in earnings to bring pay levels more closely into line with local labour markets. Outlined in a series of ministerial speeches over the past few months, the Government's new approach is designed to replace straightforward exhortation to employers to reach lower pay settlements.

The Confederation of British Industry (CBI) for its part, has made it clear that it does not see national versus regional pay bargaining as a major issue; its major review of pay in the 1980s, which will be on the table for debate at today's meeting and which is likely to get trades-union support, makes no mention of the issue. The CBI claims its cautious approval of current pay trends reflects increasing good practice by companies at local level.

About 30 per cent of UK employees at present have their pay set by national bargaining, with a much higher proportion (96 per cent) in the public sector.

The Government's view has been spelt out most fully by Mr Kenneth Clarke, the Paymaster General, arguing in a recent speech for the end of the annual pay round, the going rate, comparability, job evaluation and national bargaining. His message was clear: "Wage bargaining in the UK has prevented wages responding adequately to changing market conditions."

Support will come shortly from the Institute of Directors, which is expected to approve the idea of more localised bargaining in a forthcoming paper on the merits of the idea. But the notion has also prompted a rash of criticisms. Several well-argued policy papers have come from the TUC. Nor surprisingly, for the unions, the issue is vital. "What is at stake is not just a matter of national collective bargaining," says Mr Rodney Bickerstaffe of the public employees' union Nupie.

Civil Service circles have reacted critically as well. In his address, Mr Clarke foreboded negative response from employers. He said employers "wedded to national bargaining" were not

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7 YORKS & H'SIDE	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH	7 NORTH
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Source: Government's New Earnings Survey

UK national pay bargaining

The fight over the great divide

By Philip Bassett, Labour Editor

Interested in raising efficiency, increasing productivity or generating new jobs, but sought only a quiet life.

Indeed, a recent survey by the industrial communications company Epic showed a clear majority of employers in favour of national bargaining. "I think it's unrealistic to expect a national bargaining organisation of any kind to adopt regionally-based pay," says Mr Terry Murphy, general manager in charge of personnel at the Abbey National.

But most have not. The majority of employers which have been nationally-forced to bargain, particularly Ford, the Halifax Building Society and the other water authorities, for example - show no signs of

changing their ways.

The banks have only recently reaffirmed their commitment to national bargaining, arguing that it provides for lower settlement levels and stops leap-frogging, where the unions play one deal off against another. In any case, they say, Mr Clarke has got it wrong: banks do not set only national rates. They point to current starting salaries for clerks ranging from £3,997 to £5,997 depending on the region.

Professor William Brown, of Cambridge University's economic faculty, says: "Most employers see much greater value in uniformity across the country rather than exploiting the chances of getting away with a few quid less in different areas."

Many employers, too, say that in many areas where regional pay is necessary, it is already in place.

Mark and Spencer is mentioned by the Government as a company with little regional pay variation. Not so, says M&S: it has five different geographic pay rates for its 366 outlets - Oxford Street for London's West End stores

(£125 weekly starting pay); a special London rate for other inner capital shops (£117); a London borough rate (£110); a special provincial rate, covering large cities outside London (£104.50); and a rate for its other stores (£98.50).

The banks have five different London rates. The local authorities, seen as prime targets for the Government's drive for differentiated pay, also deny that their pay structures are as rigidly national as claimed. "There is enormous flexibility in the system," said Mr Brian Rusbridge, secretary of the employers' body Locab.

But the greatest charge made against the Government is that it has misunderstood the very labour markets which the new policy is meant to serve. "The concept of a region is insufficient," says Mr Alistair Hinchey of the pay research company, Lancaster Data Services. "Because you have local labour markets within a region that are totally different."

Labour markets within the north-west region, for instance, range from the small company expansion around Warrington

to the blasted factories of Kirkby, from Ellesmere Port's "petroleum row" of Shell, Ocel and others to the high-tech production of British Aerospace and Ferranti.

Many employers, say, too, that if the Government believes so firmly in regionalised pay, it should get the ball rolling. Mr Clarke wants to do so: "Where the Government is the employer," he told the City University business school, "we will seek to gain acceptance of a wider geographical variation in pay rates."

So far, Ministers have not been conspicuously successful. The Treasury yesterday openly joined the chorus of criticism, and went further: not only did it make no regionally-based offer to three of its main unions - perhaps undoing at a stroke the Government's rhetorical drive for regionalisation - but it said that Mr Clarke's statement on pay negotiations have to stay in touch with what is going on in the big wide world.

Trade unionists remain unconvinced that regionalisation of pay would lead automatically to lower pay levels. The differing political complexions of local authorities might lead to higher settlements from Labour councils, says Mr John Dempsey, West Midlands district officer of Nupie. In any area where the unions are well organised - Birmingham, for example - they would be likely to win better deals, though where they are less so - Hereford and Worcester, for Nupie - settlements might be lower.

Mr Clarke's advisers say much of the Government's message has been wilfully distorted through oversimplification, and muddled by being mixed in with the north-south debate.

Mr Bickerstaffe, who will be across the NEDC table from the Prime Minister today, says that the Government wants it both ways: playing down the divide; yet implicitly acknowledging a different reality in the provinces.

But what unites the unions and the employers on the issue is scepticism about the practicality of regional pay. "We have a problem drawing a line round London now," says Mr Colin Hall, employee relations director of Asda stores, which bargains nationally apart from a London weighting allowance.

"If you repeat that six times for six different areas you have six more problems."

Or as Mr Jimmy Knapp, of the NUR says: "It would be a nonsense paying a guard in Glasgow less than a guard in Glasgow working a train into Liverpool."

"This isn't just an ad hoc we're protecting here. We're defending something which is of real industrial relations value."

US antitrust law reform

Battling the real sources of monopoly power

By D. T. Armentano

ATTITUDES in the US towards antitrust regulation have changed radically over the past 20 years. The traditional antitrust position was that vigorous enforcement of the laws promoted competition and advanced the public interest. The revisionist view is that old-style enforcement policies reduced consumer welfare and retarded business productivity. They may even have placed US companies at a competitive disadvantage in international trade.

Important liberal and conservative analysts (Lester Thurow, Robert Rorty) agree that much of the traditional enforcement policy was a mistake and that the antiquated laws require reform, or even repeal.

Consistent with the revisionist perspective, the Reagan Administration recently proposed sweeping changes in the 1914 Clayton Antitrust Act.

The proposals would have: amended Section 7 to prohibit only mergers where there was a "significant probability" that competition would be lessened; exempted import-sensitive industries from any merger regulation for up to five years; curtailed the use of joint-and-several liability and treble-damages penalties in private antitrust cases; and liberalised the act's restriction on interlocking directorships.

None of these provisions became law in 1986; none the less, antitrust reform remains high on the legislative agenda for 1987.

Why have attitudes toward antitrust policy changed so dramatically? The primary reason is the increasing realisation that the laws have been employed perversely to attack business efficiency and entrepreneurial initiative.

In the US 88 per cent of all antitrust litigation is private (the percentage of market sales "controlled" by a small group of companies), and the profit rates in an industry: the higher the market concentration, the higher the overall profit rate.

This view has some under criticism. Higher profit rates in some industries are more easily explained by scale economies, capital intensity, unprecedented risk-taking, and continuous innovation. Lower costs for some companies allow greater profits and faster growth, leading to greater market share and increased concentration.

There is, moreover, nothing especially sinister about non-legal entry barriers. Product differentiation and customer

drastically in the four decades preceding the legal divestiture of the Standard Oil Company in 1911. Prices for aluminium ingot fell dramatically in the four decades preceding the conviction of the Alcoa Company in 1945. IBM was the world's leading computer company, yet the Government pursued an ill-founded antitrust suit for 13 years.

Mergers have been opposed because they promised to lower prices and improve economic efficiency (Brown 1982). Companies that have developed breakthrough products have been antitrust targets (Kodak), and the Federal Trade Commission has harassed companies that price discriminate in order to get them to increase their prices. To believe in antitrust action as being in the public interest is never to have read an antitrust case.

It is now obvious that antitrust policy in the US has often served to restrain industrial efficiency - not monopoly. The laws have been employed to punish the efficient and shelter the inefficient.

Antitrust reform, though it does not go far enough, will help promote a more vigorous competitive process. This is especially relevant given the pervasiveness of international competition and the less-than-satisfactory condition of the US trade balance.

Another important reason for the change in antitrust attitudes has been the collapse of the "concentration doctrine". Early work on industrial organisation had discovered a slight positive correlation between market concentration (the percentage of market sales "controlled" by a small group of companies), and the profit rates in an industry: the higher the market concentration, the higher the overall profit rate.

This view has some under criticism. Higher profit rates in some industries are more easily explained by scale economies, capital intensity, unprecedented risk-taking, and continuous innovation. Lower costs for some companies allow greater profits and faster growth, leading to greater market share and increased concentration.

There is, moreover, nothing especially sinister about non-legal entry barriers. Product differentiation and customer

goodwill can only hamper less efficient business organisations. When leading companies fail to increase efficiency to satisfy consumer demands, they quickly lose market position. Long-run studies of concentration and profit rates confirm this competitive market process. But if all this is correct, what useful role can antitrust policy play?

When antitrust regulators prohibit a merger, order a divestiture, (the recent AT&T case), declare a price to be predatory, or condemn an inter-company price agreement, they presume to know that market incentives are inadequate to push or reward entrepreneurial decisions, or to reallocate resources from less-valued to more-valued uses. Further, they presume to know that the social costs associated with these activities outweigh the future social benefits.

Such presumptions are unwarranted. The new antitrust analysis suggests that there is no reason to believe that market incentives for resource reallocation are inadequate, or that large companies can short-circuit the competitive market process.

Further, there is no reason to believe that antitrust regulators (bureaucrats, judges) can have access to future market information or can make accurate cost-benefit judgments.

Future costs and benefits are inherently subjective and do not lend themselves to aggregation. Regulators are singularly ill-equipped for such analysis and judgments.

Finally, the move to relax antitrust regulation does not mean that the US is soft on monopoly. It simply recognises that a more vigorous market process is not "monopolisation", and that the real monopoly problem is to be associated with governmental barriers to entry and competition.

Licensing, tariffs, quotas, marketing orders, etc. are the primary sources of monopoly power and privilege - a privilege often enjoyed by protected and sheltered business. The most appropriate anti-monopoly policy, therefore, is less antitrust and more deregulation.

Dr D. T. Armentano is Professor of Economics at the University of Hartford, Connecticut.

Leyland-DAF merger

From Mr J. Brannell

Sir, - The Leyland-DAF "merger" is a notable success for the Dutch Government's industrial strategy. During the late 1960s and early 1970s the Dutch Government identified the heavy truck manufacturing industry as being a key part of its industrial strategy.

The Dutch Government supported DAF in its buyout of its US owners International Harvester and as part owner provided the funds to develop an integrated range of trucks and engines, and to develop the necessary European dealer network to support the growth of the company.

Britain was targeted by DAF as likely to be the easiest export market to penetrate, the market was large - biggest heavy truck market in Europe (larger than West Germany at that time) - and the one with the largest number of domestic products - a fragmented supplier market - and as it happened, all with problems of their own of one type or another.

Britain had always had a large truck building industry and companies such as Leyland, Bedford, Ford, Dodge, ERF, Poden and Seddon Atkinson, and their forerunners were all well known and respected suppliers of trucks and other engine builders such as Perkins, Rolls-Royce, Gardner and Cummins were all world class.

Throughout the 1970s the British producers were let down by their backers, both private and public, who did not invest in the development of products and markets.

The American owned companies Ford, Bedford (GSA) and Dodge (Chrysler) were all more concerned with their respective car divisions and with the exception of Ford allowed its truck divisions to slip behind its European competitors.

Leyland, the main British owned producer, which had been the largest manufacturer in Europe (and possibly in the world) and very profitable was virtually bankrupted by the disastrous merger with Austin and Morris car makers BMC.

Leyland trucks were starved of funds and management at the very time when it was needed most to counter the threat of European competition and to take advantage of the changing and growing markets in Europe.

The smaller UK producers have all had their problems and all are considerably reduced in size at a time when all the European producers were growing rapidly. Seddon was rescued by the Atkinson producer Pegaso and Poden is owned by the US truck maker Paccar. ERF remains the sole British owned and managed producer.

Letters to the Editor

Leyland was forecast to gain most as the company's marketing initiatives in Europe begin to pay off, its European network, particularly in France, was expected to take more trucks, its marketing deal with DAF for light truck sales should begin to contribute and other deals with likely winners Volvo and Scania, to provide them with light trucks, were in the pipeline.

Along came the DAF deal negotiated over the heads of Leyland Truck management by an over-hasty UK Government and a cars division chairman Graham Day with bigger fish to fry.

What of the Leyland-DAF "merger"? There is some industrial logic to the deal. DAF - gaining the light and medium truck range it needed; gains volume for its engine factory in Holland; gains volume for its truck cab factory in Belgium; gains Leyland trucks British, European and world dealer network; gains a share in Leyland Trucks African assembly plants in Nigeria, Zambia, Kenya, Malawi, South Africa, etc. gains a share in Leyland Trucks plants in India and Australia; and gains a share in a company going into profit this year on trading.

What does Leyland gain? An increased share in the European market (including DAF's share of the British market) a share of some advanced engine designs, a clean balance sheet and most important a management dedicated to the development of a world class truck industry with a Dutch Government prepared to back its ambitions.

UK Ltd loses in every other respect - Britain loses another truck plant, British engine builders and component suppliers lose volume at least in the short term, possibly for ever, our manufacturing industry will be smaller and weaker as a result.

Perhaps most important, in the longer term there is no need to develop into the British contender in world markets with all the gains that would accrue in terms of exports, import substitution, manufacturing output and the jobs that would have followed.

Short termism wins the battle, loses the war. John Brannell, John Blinham Park Crescent, Sheffield.

Tactical voting

From Mr A. Egan

Sir - Your leader (February 28) on the Greenwich by-election greatly underestimates

the appeal of tactical voting in a general election. Any Conservative who would prefer a Labour government restrained by the Alliance to a Labour government enjoying an absolute majority has an even stronger incentive to vote SDP at a general election than at a by-election. If the polls indicate that a vote for the Tories is a vote for Labour, as they did on this occasion, the sensible Tory will always vote for the Alliance.

Mutatis mutandis, the same applies to Labour. Curiously enough, tactical voting has much less appeal to the Alliance, which needs Alliance MPs in parliament, or failing that, a huge unrepresented vote to strengthen the case for proportional representation.

Alan Egan, New College, Oxford

Painful for the English

From Captain H. Bracken

Sir - The most painful sensation an Englishman suffers is that of a new idea. The reason is that the new idea is a political commentator's to the outcome of the Green-which by-election indicate that any still has to be suffered by many, including some at Euxine House, before they perceive what is already apparent to the electors. We are now in a three party electoral system and tactical voting is both effective and, for a change, now gives a real choice and the feeling that votes are effective.

A comparison between "par for the course", which takes into account the state of the parties nationally, and the actual result at Greenwich shows that not only did Labour do worse but the Conservative did slightly less badly than a straight comparison with the 1983 result would indicate.

Furthermore it is absurd to assume that all the decline in votes can be attributed to tactical voting; many actually abstained and between two and three thousand new voters supported an outstanding candidate, Rosie Barnes.

(Captain) H. H. Bracken RN (Retd), Old House, Groombridge, Sussex.

Dedicated to floating

From Mr K. Newton

Sir - As a concerned citizen, and dedicated "floating voter," I take issue with Malcolm Rutherford (February 27) when he asserts that "the present

two-and-a-bit party system suits Britain's needs" and that "trying to bring in proportional representation would not be worth the effort."

I, for one, am heartily tired of the never-ending "nationalise it/private it" exercise that has burdened this country ever since the end of the second World War. If the introduction of PR does no more than curb the extremes of excesses of both the Left and the Right, then I should be in favour of it. It is surely time to give it a chance.

Mr Rutherford seems to hope that some gentle evolutionary process will eventually lead to Labour being replaced by the alternative party of government. He may well be right but do we have the time? The process could, perhaps, be hastened if the two party Alliance had the vision to see that the nation would prefer to support a single alternative party and then whines had a broader appeal than the Alliance seems able to claim just now.

K. C. Newton, 6 North Rise, St George's Fields, W2.

Student funding

From Mr P. Williams

Sir - Recent discussions over the student population of this country once again show how muddled thinking fails to take account of the total picture.

It seems to be common practice to compare the situation in Britain with that in other countries. Most others do not have a grant system, the students must pay for their education. Why is this seen to be good in some quarters? Britain leads the way in many areas of social and economic life. It is a mark of our national superiority that we provide grants for our students.

It should be recognised, especially at governmental level, that most students in higher education will pay back their grants many times over. Since, in general, in employment, graduates are paid more than non-graduates - either in similar positions or simply by their being able to hold positions not open to non-graduates - their taxable income is generally also higher.

Therefore, the income tax revenue to the Government is higher from a graduate than from a non-graduate. Furthermore in our consumer society, the higher-earning graduate will almost certainly spend a greater amount (in absolute terms) on those goods and services attracting VAT.

We should establish a proper policy for higher education - something which most governments since the war have failed to do - and fund it adequately for both the academic institutions and the present and future student populations.

P. J. Williams, 87, Turberville Drive, Walsley, Sutton Coldfield, W Midlands.

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Coffee prices tumble as quota talks fail

RECRIMINATIONS were flying yesterday among the regulators of the \$10bn-a-year coffee trade, following the collapse on Monday night of efforts to reintroduce export quotas as a safety net for tumbling prices.

As bleary-eyed officials left London for their home capitals after eight consecutive days of talks at the headquarters of the International Coffee Organisation, world coffee markets drew their own conclusion from the failure of exporting and importing countries to agree on how to divide the market up — a precondition for the resumption of quota controls.

On the London Commodity Exchange, there was a wave of nervous selling, which knocked nearly £200 per tonne off prices in the morning and took the robusta futures market to its lowest level since September 1983 at one stage, before it recovered to close at £1,313 per tonne for May delivery, down £186 on the day.

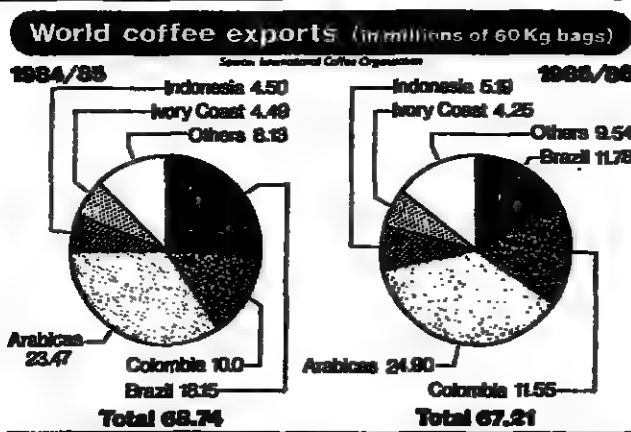
One New York's Coffee, Sugar and Cocoa Exchange, coffee for May delivery fell by nearly 14 cents to trade at less than 110 cents per pound at one stage — and analysts were predicting prices of less than a dollar a pound in the near future.

After months in which a sliding wholesale market has had surprisingly little impact on the ordinary consumer, it also began to seem as if price cuts would feed through to the supermarket shelves.

The markets were reacting to the fact that coffee exporters will now be able to continue the free-for-all in which they have indulged since quota controls were suspended just over a year ago.

At that time, prices were soaring

Andrew Gowers looks at the bitter political wrangles behind the failure of producers and consumers to agree market shares



in response to a drought in Brazil, the biggest exporter, which cut its crop by almost two thirds; in recent weeks, however, the resumption of quotas has been seen as the market's only short-term source of relief.

The consensus among the more sober-minded analysts was that yesterday's panic selling was overdone, in view of the fact that stocks held by most producers are not that large and supplies may turn out to be fairly tight again in the autumn.

Exaggerated accusations of bad faith, too, were being hurled back and forth by producers and consumers — with the biggest consumer, the US, accusing the biggest producer, Brazil, of intransigence, and vice versa.

But the deep divisions between and within the two camps this week raises questions of considerable significance for the future of the coffee market, for efforts to rig commodity

prices by agreement between producers and consumers in general, and for the approximately 50 Third World producing countries — from Colombia to Uganda — which derive varying proportions of their foreign exchange earnings from coffee.

The dispute is highly political, exposing once again the shifts in attitude towards commodity cartels which have been apparent at least since the collapse of the International Tin Council more than 18 months ago.

Many producers, like the 16 nations in Latin America and Africa which depend on coffee for export more than 25 per cent of their export earnings, have been increasingly desperate for the return of quotas in order to stop the price slide which began last autumn.

Before they agree to such a move, however, leading consumers, including the US and some of the more hawkish European nations

(the UK, West Germany and the Netherlands, for example), want an adjustment of market shares between the leading exporters.

This is the first time that importers have sought to interfere in the distribution of export quotas — a measure of their increasing frustration in recent years at the inflexibility of the International Coffee Agreement. Quota shares under it have changed little since the late 1950s, and are calculated from a series of delicate political equations concerning, for example, the overwhelming influence of Brazil.

All too often, however, quotas are out of line with actual availability of coffee from individual exporters, say the consumers, thus Brazil has not been able to export anything like its full entitlement in the past year as a result of the drought.

The importers want to introduce what they call objective criteria, based on recent production and cur-

rent stocks, for the calculation of quotas. But their plan would mark out clear winners and losers.

The principal losers — those who would have to sacrifice market share — would be Brazil and the Ivory Coast. The potential winners include Indonesia, a rapidly growing producer in recent years but thoroughly unpopular with other exporters, and Colombia, the second biggest producer.

Hence the political sparks which have flown this week. Brazil has always refused to countenance any reduction in the 30 per cent market share it has been guaranteed under the agreement. But a number of other producers — including such highly coffee-dependent allies as Honduras and Costa Rica — are becoming increasingly vocal in demanding to be allowed to export more.

In an unprecedented development for the coffee trade, eight of them have banded together in a breakaway group to press for better treatment.

It was these guys which proved unbridgeable this week. And although ICO officials were not ruling out further efforts to reach agreement in the next few weeks, many of those involved now believe it will be September at the earliest before there is any prospect of quotas returning.

By that time, Brazil may well be in a much stronger position, with a bumper harvest and rebuilt stocks. As the free-market exporters, minds are already turning to negotiations for a new coffee pact to replace the current one when it expires in September 1989. The scenario surrounding this week's talks does not augur well.

THE LEX COLUMN

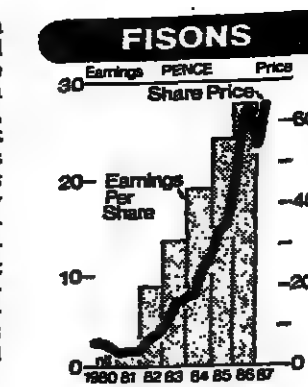
Fisons takes a breather

If companies were rated solely on their record, Fisons' multiple would be even higher than 22.8 times the earnings reported yesterday, which is where the market left the shares, down 18p at 628p. But the market wants the assurance of continuous rapid growth to put super-multiples on shares, and its lack of certainty has allowed Fisons to underperform lately while other drug companies shares have been surging. That may have as much to do with fashion and Fisons's comparative aloofness than the slackening in its growth rate, after the exceptional advance of the past few years.

It is true that Fisons is about 40 per cent a patent drug company, although the rest comprises similar high-multiple type businesses — consumer products and high-tech. And asthma has not got quite the urgency of AIDS. But the newly-launched Tilde is set to become a big earner for Fisons over the next few years, so long as approvals in overseas markets are gained and doctors learn to trust its capacity to prevent attacks, perhaps reducing the use of other drugs.

The next product in the pipeline, the cardiovascular drug Depocard, will not match Tilde for sales, and Fisons is not prepared to talk about anything further out, so there is an understandable concern that a gap might appear. Meanwhile the scientific equipment division has strong positions in growing markets and the horticulture side might yet reap some benefits from higher prices following last year's pest problems.

If a management's ability to earn a high return on capital and make sensible acquisitions — as well as having an uneasy lack of managing tax and foreign exchange to its advantage — is to count for anything in a share rating, Fisons prospective multiple of 18 or so is not demanding. And if overseas interest in the shares picks up from the current 2 or 3 per cent, strangely low for a company whose business is 80 per cent abroad, that multiple should rise.



1986, the balance sheet improbably contains net cash, while costs have been squeezed so hard that operating profit is virtually back where it was in 1984, on a much smaller operating base.

The financial turnaround has been sufficiently well discounted to make STC an unattractive share for months past; yesterday's 35p rise to 227p suggests that the extent of STC's bottom-line revival — £157m — had nevertheless been underestimated.

To make a longer-term case for living with the shares demands faith in ICL, now 60 per cent of the business, and in the growing market for telecoms transmission devices that by-pass main exchanges. STC has a lead here, in programmable multiplexer equipment that makes use of ICL hardware, but to assume that this will prove the vindication of STC's old rhetoric about technological convergence requires strong nerves.

After a cash inflow of £348m in

policies are being loosened up, which will give a modest lift to 1987 profits.

A guilded dividend increase of less than 3% per cent may suggest that despite a strong guide, NV shareholders are getting the rough edge of the equalisation agreement: even after knocking off the more unbuttoned UK form of inflation, the PLC shareholders are getting a real increase of about a quarter. Seen through the sterling accounts, the UK rate of distribution seems fair enough; and it could, at a pinch, be read as a pointer to the day when the US detergent business will stop investing in its future and start to make money. That will probably not happen until Unilever is satisfied that it is giving serious trouble to Procter in its home market.

Templeton

Fund management shares are supposed to be the way to take a clean bet on a continuing bull market, but Templeton may well be the one to hold in less glamorous times. Getting out of Japan when that market was on a multiple of a mere 25 times earnings may not be the sort of strategy to push Templeton funds up the performance ratings, but at least unit holders know they need not stampede to redeem in a bear market.

There appeared to be a bit of a rush to sell Templeton's own shares yesterday, after the announcement of just a 4% per cent rise in price to 344p; the price fell 13p to 331p. The concern was based on the fact that second-half profits were lower than the interim results.

Yet the tendency of Americans to pile in their mutual fund applications just before the end of the year will always give Templeton a first-half bias. Also the second half absorbed the costs of launching two new funds and opening an office in Hong Kong.

Although Templeton may appear large by UK standards it is not a big fish in the US pool, and so remains very highly geared to the switch of US investor interest towards mutual funds. The company could make close to \$80m this year, valuing the shares at little more than 14 times earnings. That is a market multiple for a company which has prospects of sustaining well above the average growth.

Reagan struggles to replace CIA chief

By Lionel Barber in Washington

A CONCERTED White House campaign to show that President Ronald Reagan is ready to rebound after last week's devastating report on the Irangate scandal faltered yesterday as the search for a new Central Intelligence Agency (CIA) director ran into difficulties.

President Reagan will tonight deliver a televised nation-wide address in what is being billed as a make-or-break effort to rescue his presidency.

The search for a new CIA director to replace Mr Reagan's earlier nominee, Mr Robert Gates, has proved extremely difficult. Mr Martin Fitzwater, chief White House spokesman, was unable to say yesterday whether an announcement would be made in the next 24 hours.

The Washington Post reported yesterday that Mr John Tower, the former conservative Senator from Texas who chaired the three-member panel investigation into the arms scandal, had turned down the CIA job.

Mr Tower's refusal underlines the problems the President and his Chief of Staff, Mr Howard Baker, face in attracting high class people to fill jobs in the final two years of the creaking Reagan presidency.

Mr Gates withdrew his nomination on Monday, bowing to pressure from Congress, which was unhappy about his failure to disclose in testimony full details about the CIA's knowledge about secret US arms shipments to Iran.

Mr Gates was nominated to succeed Mr William Casey, who resigned as CIA director after he had a brain tumour removed last December. Among the potential successors are Mr Brent Scowcroft, former National Security Adviser to President Gerald Ford and a member of the Tower panel, and Sen Malcolm Wallop, the Republican from Wyoming.

Congress is determined to root out the covert operations in Central America led by Mr Casey and their links to the arms scandal. These investigations, coupled with renewed media interest in the agency's activities, will make the CIA director's job a tough one.

£ falls back from five-month high as dealers take profits

By Janet Bush in London

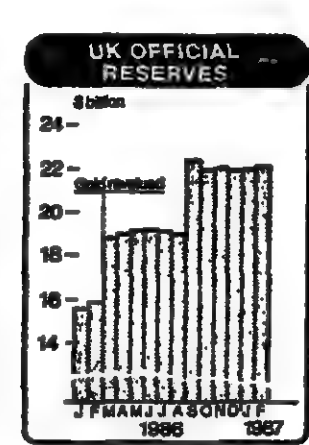
STERLING opened in Europe yesterday at its highest level since September but faltered as dealers took profits after the currency's strong rally which had come in the wake of the Paris accord between leading Western industrial nations.

The selling was encouraged by reports in the market that the Bank of England had been intervening to stop the pound's rise. It appears, however, that any selling of pounds by the Bank was modest and constituted part of a continuing strategy to replenish Britain's gold and foreign currency reserves which were run down last autumn when sterling was weak.

Figures released by the UK Treasury yesterday showed the Bank had been selling sterling and buying foreign currencies throughout February, leading to an underlying rise in the reserves of \$267m.

The actual rise during the month was \$305m, taking the total of reserves to \$22,260m. The actual rise in reserves in January had been \$29m and the underlying increase \$72m.

The pound ended in London yesterday at \$1.56 compared with Monday's \$1.584 and at DM 2.86 after DM 2.865. It had reached highs yesterday of \$1.8395 and DM 2.8700. The Bank of England's trade



weighted sterling index ended at 70.6, little changed from the previous close of 70.7, but well down on yesterday's opening 70.9.

Foreign exchange dealers drew a link between the reports of official sales of sterling with remarks made by Mr Nigel Lawson, the Chancellor of the Exchequer, in Paris. He said that he did not want sterling to fall any further but that he did not want it to rise too far either.

All the indications suggest that the authorities are keen to dampen unbridled enthusiasm for the currency which could build up pressure for a cut in base lending rates

before the British budget on March 17.

The Bank's sales of sterling over past weeks appear to have been inspired not only by a desire to build up reserves again, but also by a wish to 'take the froth' off sterling's rally. It seems unlikely that the Bank would oppose rate cuts after the budget and that the current resistance to lower rates is based more on timing considerations than fundamental economic concerns.

Perhaps in a similar effort to dampen current optimism about base rate cuts, Treasury officials yesterday seemed to be trying to moderate any positive impact from the rise in reserves which was higher than many forecasts.

They took care to point out that the size of the underlying rise was not particularly dramatic or unusual and noted that reserves had risen by more only last June when they increased by an underlying \$261m.

Underlying reserves had fallen, they noted, by \$1,190m in the four months from July to October last year and had risen by \$490m in the four months from last November to February, thus reversing part of the decline in reserves seen last autumn.

Currencies, Page 23

New head named for Britain's ECGD

By Peter Montagu, World Trade Editor, in London

THE UK Government has appointed Sir Malcolm Stephens, expert finance director of Barclays Bank, as new head of its Export Credits Guarantee Department (ECGD), Britain's official export insurer.

The appointment came a long period of uncertainty for the ECGD. The government has been looking for a chief executive since September when its present head, Mr Jack Gill, announced plans to retire early at the age of 58.

Mr Stephens, 48, is no stranger to the ECGD. He worked with the agency between 1965 and 1982 when he left to join Barclays but his private sector experience is thought to have been a strong factor with the government, which has sought to make the deficit-ridden ECGD more commercially oriented.

Mr Stephens rejoins the ECGD at a time when it has been in the political limelight because of the deficits it notched up as a result of the recession of the early 1980s and the developing country debt crisis.

However, Mr Stephens, who is joining on a permanent basis rather than on temporary secondment from the private sector as at one stage proposed, was yesterday cautious about predicting change.

"I haven't been asked to do a long list of things. The actual brief has been left fairly open," he said.

The ECGD's top job is one of the most senior government posts for which a private sector candidate has been sought.

Finding a well-qualified candidate has been more difficult than the advertised salary range of £61,500 to £83,500.

Neither the ECGD nor Mr Stephens would comment yesterday on his salary. It is understood to be higher than that advertised, although Mr Stephens is expected to take a significant cut in earnings.

Analysis, Page 8

US shelves plan to ease bank rules

By Anatole Kaletsky in New York

THE US Senate has shelved legislative plans which would have allowed expansion of commercial banks in the securities business.

Senator William Proxmire, chairman of the Senate Banking Committee and a long-time supporter of the commercial banks' position on this issue, said yesterday that his proposals to break down some of the present distinctions between commercial and investment banking had generated "a whole lot of opposition" from other members of the committee and would not be presented to Congress this year.

In a further temporary setback for the commercial banking industry, Sen Proxmire said in a speech

to the US League of Savings Institutions that he would propose legislation to bar the Federal Reserve Board for one year from using its administrative discretion to approve new securities activities by Federally-chartered banks.

Such administrative approval has been one of the major avenues available for large banks to expand their securities dealing in recent years. But it generated increasing opposition among Congress, which has accused the Fed of allowing banks to circumvent the law as it now stands.

Another feature of the forthcoming bill, which Sen Proxmire would present to the Banking Committee

this week, will be a ban on so-called "non-bank banks." These institutions have enabled banks to extend their interstate operations by opening branches which collect deposits or make loans, but not both.

Sen Proxmire said that the one-year moratorium on Fed action was designed partly to force Congress to face the issue of reforming the securities laws by next year.

Sen Proxmire's proposals would automatically restore the Fed's powers to approve new securities activities after the temporary ban, in the absence of new legislation from Congress. This would "put pressure on the Banking Committee to act in the future," Sen Proxmire said.

Banking, Page 23

UK group runs foul of takeover rules

By Mike Smith in London

THE UK takeover panel yesterday ordered Hepworth Ceramics, the building materials group, to sell part of its stake in Birmid Quilcast, the foundries-to-lawnmowers company with which it wants to merge.

The ruling follows the first breach — by Hoare Govett, Hepworth's broker — of conflict-of-interest rules introduced to the takeover code last October to cope with problems posed by the Big Bang deregulation of the London securities market.

Hepworth bought the 3.5m shares, representing 5 per cent of Birmid's equity, on Monday and Tuesday last week, through the broker run by Hoare Govett. The company was a bidder to tell the stock exchange if it has bought

occurred partly because the purchases were made from Hoare Govett Securities, the market-making subsidiary of Hoare Govett.

The code says that in a takeover, the predator and any parties acting in concert with it must not deal as principals with a market maker connected with the bidder.

The panel ruled that the takeover code rules applied to Hepworth at the time because it had announced on Monday morning that it was seeking a merger with Birmid.

Hoare Govett was also faulted for its slowness in disclosing the build-up of Birmid shares. The code requires market makers which are connected with a bidder to tell the stock exchange if it has bought

shares on soon of the day following the purchases. The dealings in Birmid were not reported until Wednesday afternoon.

The panel said yesterday it accepted Hoare's explanation that the breaches had arisen from an oversight.

Following the placing with institutions of the 3.5m shares yesterday, Hepworth still has 3.5m of Birmid's equity and is free to add to this provided there is no breach of the takeover code. Birmid has said it will strongly resist any takeover.

Mr Michael Rose, compliance officer at Hoare Govett, said his company accepted that it had breached the takeover code, but it had not been intended.

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World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	15	10	10	15	10	10
Amman	15	10	10	15	10	10
Baghdad	15	10	10	15	10	10
Bahia	15	10	10	15	10	10
Bombay	15	10	10	15	10	10
Buenos Aires	15	10	10	15	10	10
Calcutta	15	10	10	15	10	10
Cairo	15	10	10	15	10	10
Colon	15	10	10	15	10	10
Dhaka	15	10	10	15	10	10
Delhi	15	10	10	15	10	10
Dubai	15	10	10	15	10	10
Guwahati	15	10	10	15	10	10
Hong Kong	15	10	10	15	10	10
Jaipur	15	10	10	15	10	10
Kolkata	15	10	10	15	10	10
Madras	15	10	10	15	10	10
Mumbai	15	10	10	15	10	10
Nagpur	15	10	10	15	10	10
Patna	15	10	10	15	10	10
Rangoon	15	10	10	15	10	10
Shanghai	15	10	10	15	10	10
Singapore	15	10	10	15	10	10
Taipei	15	10	10	15	10	10
Tokyo	15	10	10	15	10	10
Yokohama	15	10	10	15	10	10

JOBS

Not either experience or intellect, but both

BY MICHAEL DIXON

WHAT CAN it all ever mean?

The Jobs column asked that question last week about the results of research into how people do complex work such as managing. The research studies, made by Donald and Margaret Broadbent and Peter Fitzgerald at the Oxford University department of experimental psychology, produced several findings which seem to conflict with "commonsense" beliefs.

One such belief is that there are two things which both inevitably improve someone's ability to do a complicated job. The first is the development of a greater intellectual understanding of the principles underlying the work. The other is practice at doing it. But that belief was firmly denied by the Oxford studies.

Intellectual understanding of principles did not have the effect that commonsense would expect. When it came to actually running a simplified managerial-type system, people who correctly answered questions on how it worked often proved worse than people who answered the questions wrongly. Moreover some of them got better at running the system with practice even though their intellectual understanding of it deteriorated as they went along.

But they did not all improve with practice either. Some got worse at running the system as they went along even though their intellectual grasp of the underlying principles meanwhile increased.

Those findings clearly undermine our longstanding beliefs in the necessarily beneficial effects of both principled understanding and practice — which, now jobs in general are becoming more and more complicated, is surely important. While the evidence of the studies suggests that our old beliefs about how people acquire complex skills are wrong, however, it does not tell us what new beliefs we need to adopt instead. So I asked Dr Donald Broadbent, who led the research, what it might all ever mean.

He began by explaining that those of us who do complicated jobs are typically faced with a series of linked challenges. We are confronted with a situation that requires us to act. The action we take results in a further action... and so on. And as each successive challenge comes up, we have two different bases from which we can go about deciding what to do next.

One of those bases is a set of principles stored in the mind which we can express in words, figures and the like. We can use

those principles to look ahead intellectually, asking ourselves the question: which of the various possible things I can do in the present situation is in theory most likely to lead to the result I want to achieve?

The second base is experience, which although we may not be able to voice what it tells us, we are able to consult by checking back on it. On being confronted with a new situation we simply look for ways in which it is similar to other situations we have successfully dealt with before and act accordingly, without bothering to think out intellectually the principles on which we are acting.

"So knowledge on the basis of principles which you can spell out is different from know-how which you can't. But that is not to say the two kinds of understanding are entirely independent of one another," Donald Broadbent said.

"There's an interplay between the two. If I tell you the way to the shops, the result will almost certainly be an improvement in your ability to get to them in practice. And if you find your way to them by trial and error, the result will equally be an improvement in your ability to tell other people how to go there."

"Even so it seems that as the tasks that confront people in

real-life become more complicated, the more they seem to work by checking back on experience which they can't communicate verbally or on paper."

Consequently he agrees that where activities such as management are concerned, it is wrong to assume that people who are good at showing intellectual understanding—such as the graduates of university business schools, for example—will do better in practice than those who are not.

While admitting that the importance of intellectual abilities is often overestimated, however, Dr Broadbent equally believes that practical skills are not enough in themselves.

"Relying on experience to produce the right answer only holds up as long as the circumstances of the work remain much the same as they have been before. But when the circumstances are changing, principled understanding of the type that is imparted by formal education becomes increasingly essential. New technology, for instance, has left a good many previously successful managers unable to cope well at all."

"In the way the working world now appears to be developing, it seems clear that it is no longer enough for people to be good at either book-learning on the one hand or practical

THE WORLD'S 20 DEAREST PLACES TO VISIT ON BUSINESS

	Daily cost £		Daily cost £
1 Tokyo	192	11 Amsterdam	129
2 Stockholm	188	12 Kingston, Jamaica	127
3 Baghdad	185	13 Kuwait	126
4 New York	185	14 Khartoum, Sudan	125
5 Helsinki	146	15 Port Moresby, Papua NG	125
6 Oslo	146	16 London	125
7 Geneva/Zurich	142	17 Frankfurt	122
8 Copenhagen	135	18 Muscat, Oman	119
9 Paris	134	19 Douala, Cameroon	118
10 Milan	132	20 Bahrain	117

know-how on the other. Everyone will more and more need to be proficient at both."

Travel expenses

READERS whose jobs involve them not only in a complexity of tasks but also in travelling to a variety of countries may find value in the table above.

It shows the 20 most expensive places for business people to visit as revealed by surveys which were made towards the end of last year by the Employment Conditions Abroad consultancy. (Anyone wanting more information about the findings should contact ECA's Barry Rodin at Anchor House, 15 Britten Street, London, SW5 8TY. Telephone 01-351 7151. Telex 299751 EURECA G.)

The "Daily cost" figures represent the estimated total expenses of the business visitor who stays in a four-star hotel, eats in a good class restaurant, and travels about the place in question by cab or hire-car. Mr Rodin says that, although the costs are given in sterling at the exchange rates prevailing last September, the different places' relative expensiveness would be much the same in terms of other major currencies.

"There are huge fluctuations not just in the overall costs but in the prices of the elements that make them up," he adds. "For instance, a top-class hotel room ranges from a mere £18 in Casablanca to £90 in New York. And the drink that would cost you 90p in Botswana rockets to over 26 in Japan and Iraq."

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The successful individual will be responsible for making prices, giving advice to management on policy and strategy, as well as the overall development of the team.

Aged in your mid/late 20's, you will have at least two years experience as a Trader and Market Maker in Yen products. It is essential that the appointee be a team player with a mature and stable character. The compensation package is highly competitive and there is excellent scope for advancement.

To apply, please telephone or write in absolute confidence to Andrew Hills quoting Ref: AH114.

Lloyd Chapman
Associates

International Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

Top Executives

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Can you afford to waste over £2,000 a month in delay? Minister Executive specialises in solving the career problems of top executives. The Minister programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which are never advertised. Our clients have an impressive record of success: many blue chip companies retain our services in the redeployment of their top people. Telephone or write for a preliminary discussion without obligation—or cost.

MINISTER EXECUTIVE LTD

28 Bolton Street, London W1Y 8HB. Tel: 01-493 1309/1085

British Knitting & Clothing Export Council

Executive Director

LONDON

This well known trade organisation is funded by the knitting and clothing industries and engaged in assisting its 480 member companies to increase their export sales world-wide.

The Director is retiring later this year, after 20 years in the post, and we seek to recruit an Executive Director who will succeed him in the day to day running of the Council.

Candidates will probably be between 35 and 45, have a degree or other suitable qualification, a strong marketing background and preferably experience in the selling of apparel. A knowledge of European languages is also important.

Attractive Package
In personal terms, applicants must be mature and confident, acceptable at all levels, team players but with the capacity for independent decision making.

The remuneration package is negotiable and unlikely to prove a problem for an ideal candidate. Please write in confidence to:

Mr B.St.G.A. Reed
Chairman BKCEC
103 Regent Street
London W1A 2AJ

Credit Analyst

A key role in an international business team

Bankers Trust is one of the most progressive and successful international merchant banks. Our London operations handle business for the Middle East and Africa. A special team, dedicated to this geographical region, is now expanding to meet demand for the wide range of services we offer.

The Credit Analyst we seek will make a major contribution to the acquisition of sound new business, analysing potential transactions with banks, corporations and government institutions. You will be responsible for reviewing the financial and credit risks involved in these transactions and making recommendations based upon your analysis.

For a young, commercially aware individual with at least 2 years' credit analysis experience in an international banking context, this role offers outstanding career opportunities, in line with the bank's expansion. In a demanding, pressurised environment you must have the ability to use computers effectively.

For a candidate with the experience and skills we are looking for, an excellent salary of c.£16k is offered together with full banking benefits.

Please write with full career details to Sheila Stevenson, at our Consultants, Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JJ.

Bankers Trust Company

Euromoney Publications Plc

CONFERENCE MANAGER

Euromoney is a leading financial information company and is seeking to recruit a Conference Manager for our growing international conference business. This is primarily a Sales position for a competent marketer who will be required to research, develop and sell international marketing services to senior personnel in financial institutions.

Applications are invited from graduates aged 25-35 with sales experience, a language ability and experience within the banking industry. The job will involve extensive overseas travel. An attractive remuneration package will be offered to the successful candidate.

Please apply in writing to:

Mrs Diane Chaplin
EUROMONEY PUBLICATIONS PLC
Nestor House, Playhouse Yard
London EC4V 5EX

PORTFOLIO ADMINISTRATION INVESTMENT MANAGEMENT

MIM Limited, one of the leading City investment management companies, is looking for experienced Portfolio Administrators to service its expanding client base.

Candidates should preferably be aged between 20 and 30 and have several years' experience of portfolio valuations and performance statistics.

Experience of pension fund administration would be an advantage. The positions involve a high degree of client contact and liaison with fund managers.

Competitive salaries are offered together with an attractive range of benefits, including subsidised mortgage and non-contributory pension scheme.

Applications in writing with full curriculum vitae should be addressed to:-

THE PERSONNEL MANAGER, MIM BRITANNIA LIMITED,
1 DEVONSHIRE SQUARE, LONDON EC2M 4YR.

MIM LIMITED - PART OF THE INTERNATIONAL BRITANNIA ARROW INVESTMENT GROUP

هكزامن الاصل

Financial Times Wednesday March 4 1987

Investment Management Group West End Consultant

Personal Financial Products via Professional Intermediaries

Our Client is one of the best known and long-established of the companies operating in the Personal Financial Products area offering a full range of Pension, Unit Trust, Unit Linked and PEP products. They have a unique reputation and operate independently. One of the key positions in their Broker Sales Force is to be one of a select team of Consultants calling on major firms of Professional Intermediaries in London's West End. This is a key role and one in which the person appointed can expect to concentrate on the same group of major accounts over a sustained period. Our Client offers a stable career platform for the right man or woman, and seeks a person who is likely to contribute over a period of years. Candidates are likely to be working with a competitive

organisation and have actual experience of selling to Professional Intermediaries in the West End. Our Client believes in a higher level of basic remuneration than many of its competitors, and is offering a salary of at least £22,000 plus a generous targeted bonus system. This allows the successful and sustained Consultant to achieve considerable financial goals. In the first instance please write in confidence, quoting ref. 802, to James Curtis at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London, EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

OCCASIONALLY, THE CHANCE TO DEVELOP A NEW ERA IN BANKING FACILITIES ARISES.

This is one of them

Today's financial markets are truly global in scope and, by using computer systems of unprecedented power, they operate without pause. So any business which hopes to manage its cash flow effectively, or exercise control over its resources, must be able to transact business, quite literally, at the touch of a button.

And that's where **CHEMICAL BANK** users have an advantage which cannot be challenged. Essentially, it's an electronic link which allows corporations immediate access to their bank's services anywhere in the world, directly from their offices. Its success in the United States has confirmed it as a major financial management tool, and now we're preparing to repeat its success in Britain, Europe and beyond.

Assistant Product Manager
£20K plus banking benefits London

The area of responsibility in this post is unusually broad, involving project management, customer support (including trouble-shooting) and administration. There is also a need to act as back up for the Product Manager during his absences on international business.

You'll also specialise in generating **CHEMICAL BANK** product literature and market data, managing departmental budgets and contributing to the marketing strategy.

Surprisingly perhaps, a detailed understanding of systems technology is not essential. You must, however, have one or two years' commercial operations experience, a clear-level knowledge of on-line systems and the ability to set, then pursue, clearly defined objectives.

You must also be prepared to put aside conventional limits in order to take the lead in what is likely to be a major development in international financial management.

In return for which, we'll be adding a full range of banking benefits, including mortgage subsidy, profit sharing, loan schemes, free medical plan and free restaurant.

For immediate consideration, either telephone or send your c.v. to Bob Hicks, Personnel Department, Chemical Bank, 180 Strand, London WC2R 1ET. Tel: 01-379 7774.

Fund Manager - North American Equities

An opportunity for an Investment Analyst to gain fund management responsibility with a top quality company

This is an outstanding opportunity to play a prominent part in an expanding area of the investment function in a top quality UK institution. With investments in North American Equities now approaching \$1 billion, the Senior Fund Manager requires the additional support of a person capable of making an immediate contribution to stock selection decisions based on the analysis of US and Canadian Companies. You will be given immediate responsibility for managing a part of the fund and this will be increased as your experience grows.

You are likely to have already spent at least two years in North American Equities analysis preceded by experience as an Analyst in other areas. You will probably be a graduate and are

likely to be in your mid-twenties. You will enjoy working in a team-orientated atmosphere and must possess good interpersonal and communications skills.

The compensation package offered is very attractive and includes a high basic salary, performance related bonus, subsidised mortgage and non contributory pension scheme. The Company offers excellent career development prospects.

To apply, please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

John Sears and Associates
A MEMBER OF THE **SMC** GROUP

MARKETING SUPPORT c £14,000

A Well-established European Bank is seeking a young Banker with flair and imagination and a minimum of 2 years credit experience to provide marketing support to two Business Development Officers within its UK Corporate area. An excellent benefits package is available which fully reflects the status of our Client Bank.

SNR. CREDIT ANALYST To £18,000

A Leading European Bank requires an additional Senior Analyst with UK and Overseas Corporate Analysis experience to join a small professional team and be responsible for the actual preparation and monitoring of credit proposals for Corporate Customers. The position involves an element of staff supervision.

U.K. MARKETING OFFICER To £30,000

A Prime International Bank with an expanding London Office wishes to appoint a person with a minimum of 5 years solid UK Marketing experience, especially in the project and property finance areas. The successful candidate will be responsible for the subsequent recruitment of a support team. A full benefits package is available.

Skeels Associates
Bank Recruitment Consultants

2 London Wall Buildings
London Wall London EC2M 5PP
Tel: 01-588 2081

Director of Personnel

International Capital Markets
City

£50,000 + car + banking benefits

As part of a major European banking group, our client is now amongst the leaders in Eurosecurities trading. The extent of its growth has been significant, and a threefold increase in staff numbers is planned over the next five years.

To ensure that the operation is fully supported by its human resources, the need has now been identified for a Director of Personnel. Whilst contributing to the development of the business in respect of all human resources issues, key responsibilities will include the resourcing, development and retention of high calibre staff to meet the needs of the business.

Candidates, aged 35+, should be graduates and IPM qualified. Experience should include at least 5 years in a senior personnel management role with broadly based personnel responsibilities, including strategic planning. Of particular importance will be extensive knowledge of banking related compensation and benefits (including international and expatriate) and a successful track record in management development and training.

As a member of the senior management team, you must have the ability to liaise effectively at all levels and provide a professional and effective

contribution to the development of the business. The importance of this role will be fully reflected within the remuneration package negotiated.

As advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this further. Otherwise, please send full CV quoting reference MCS/6101 to Alannah Hunt, Executive Selection Division, Price Waterhouse Management Consultants, No 1 London Bridge, London SE1 9QL.

Price Waterhouse

BRF/United Kingdom Mortgage Financing UK Mortgage Manager

London

£ Attractive Package

As a result of recent expansion, our client, a major Danish Mortgage-Credit institution, is preparing its launch into the UK lending market.

Consequently they seek to recruit a manager to take responsibility for the establishment of a Central London branch and to spearhead their entry into the mortgage market.

The ideal candidate, preferably aged 30-40, will have a background in management in a banking or mortgage environment. A proven track record in business development and marketing in a lending environment is essential. However, the successful applicant will also be responsible for liaising with solicitors, valuers, borrowers and insurers, as well as supervising the day-to-day administration of the branch.

This is a unique opportunity for an ambitious and highly motivated individual to join an already successful organisation at the start of a major expansion programme.

Interested applicants should contact Catherine Fitzsimons on 01-404 5751, or write to her in confidence at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Head Up Straights Trading Leading Continental Investment Bank

This well respected international investment bank which is significantly expanding its participation in world markets has enjoyed a strong presence in the UK since 1980. As evidence of the London Branch's commitment to the bond market, it now wishes to appoint a senior straights dealer to head up and direct activities in all aspects of fixed income trading.

Reporting directly to the Bonds Manager, you will be responsible for active portfolio management, and will take an interest in all new issues and US Treasury Notes. As well as establishing a sound trading operation, you will also be responsible for developing a firm retail base. The growth of the straights operation will be a measure of your success in developing both the

trading and sales activities. You will have a minimum of 2-3 years' experience trading fixed income bonds in various currencies. Familiar with an active trading environment, you will welcome the opportunity to deal at your own discretion and develop your own strategy for the straights team.

An excellent salary, plus bonus and usual banking benefits form part of the competitive package offered by the bank. Please telephone or write to Kathryn Barnes or Matthew Wright of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-404 5701.

Cripps, Sears

Execution Specialist Capital Markets

Bankers Trust is one of the world's most successful merchant banks of recent years. Our international reputation reflects the integrity and innovative approach we display in the financial services marketplace, and the calibre of the professionals who work with us.

We now seek an Execution Specialist, to add a significant contribution to the negotiation, structuring and implementation of capital markets mandates. You must have at least 2 years' sound experience in worldwide capital markets and loan syndication gained within a major investment or merchant bank,

or within a commercial law practice. Aged 25-35, your track record should demonstrate an approach to structuring deals that combines innovation and practicality, backed up by a highly disciplined approach to settling mandates.

This critical area, expanding rapidly, offers suitable candidates a demanding personal challenge, creating exceptional prospects, with the rewards appropriate to senior, successful individuals.

Please write with full career details to Sheila Stevenson, our Consultant, at Maxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JJ.

Bankers Trust Company

Samuel Montagu & Co. Limited - part of Midland Montagu - is now recruiting additional executives for its expanding Corporate Finance Division.

CORPORATE FINANCE

A Chartered Accountant or a qualified solicitor, with at least one year's post qualification experience with a major City firm or merchant bank. Self-motivated and able to demonstrate high standards of professionalism with a strong determination to succeed.

Prospects for progression are excellent. The remuneration package is highly competitive and will include the usual banking benefits.

Please write with full personal and career details to:

Ian McIntosh, Managing Director, Samuel Montagu & Co Limited, 114 Old Broad Street, London EC2P 2HY.

SAMUEL MONTAGU & CO. LIMITED

MOTOR TRADE

Senior Manager and Director with extensive experience in Retail, Distribution and Importerships

is shortly retiring age 57

Interested in position as Non Exec Director or part time Director in Motor Vehicle business

Write Box A0431, Financial Times 10 Cannon Street London EC4P 4BY

Marketing Manager Financial & Accountancy Services

c.£25,000 + car

London

Our client is one of the UK's leading accountancy partnerships. It is well into the top 20 in the accountancy league, both nationally and internationally, and is highly regarded for the breadth and quality of its services and the personal commitment of its partners.

The partnership offers extensive financial advisory and accountancy services to a wide cross-section of industry, public bodies and individuals. In a new appointment, an outstanding young marketer is sought to plan and execute a strategy to promote increased awareness and continued strong growth of the firm.

Aged around 30 and a graduate, you will already have a record of successful strategic planning and

effective marketing in a service industry. A knowledge of the financial sector is highly desirable, as is the ability to think laterally and creatively, and to communicate soundly based views convincingly, in an area which only recently adopted sophisticated marketing practices.

A generous package will be negotiated. Success in this challenging position will open up exceptional opportunities for personal career development in this enlightened organisation, up to partner level.

Interested candidates, men or women, should write with full career details, including current earnings and contact telephone numbers, to Michael Chapman at-

Marketing Appointments

• 11 Garrick Street • Covent Garden • London WC2E 9AR • Telephone 01-379 7879 •

Limited

TREASURY ECONOMIST

As a result of the continued development of one of London's leading dealing operations we are seeking an individual to join our well-regarded team of corporate treasury advisers who provide technical and fundamental advice on foreign exchange and money markets. The team is in regular contact through telephone, information screens and telex with the senior Treasury staff of major companies operating in the UK and Europe and wishes to enhance its economic advisory capabilities.

Applicants will hold an Economics-related degree and have five years post-qualification experience in economic research or consultancy, preferably in the financial markets.

The Bank offers a highly competitive remuneration package, including bonus schemes and subsidised mortgage. To apply, please send full details to: Mark Hindle, Personnel Department,

Chemical Bank, 180 Strand, London WC2R 1EX.

DEVELOPMENT CAPITAL EXECUTIVE

Manchester

Aged 25-30

County Limited, part of the NatWest Investment Bank is a leading British merchant bank offering a wide range of corporate financial services. The services provided by its Regional Offices include the provision of finance, equity investment and corporate advice.

We are now seeking to expand our existing team in Manchester with the appointment of a Development Capital Executive who will immediately be able to contribute to the development capital/finance activities of the offices. We would anticipate that the successful applicant will be a Chartered Accountant with previous experience in corporate finance.

The salary and benefits package, which will include a car, will be fully commensurate with the position.

Interviews will be held in Manchester but in the first instance, please write, enclosing full details of experience, qualifications and current salary to:-

Ian Carlton, Personnel Manager, NatWest Investment Bank, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

• The NatWest Investment Bank Group

Operations Management

An exciting opportunity to join a world leader in international investment services at an early stage of their growth in Britain

This is a chance for you to obtain major responsibility for managing and organising people within a company that is one of the world leaders in international securities services. The Company provides custodial settlement and full portfolio, accounting services to institutional investors worldwide. The increasing diversification of funds in international markets has created a rapidly growing demand for these services and the Company is well positioned to capture a major share of the market. It has an international network of offices and utilises the most sophisticated facilities and advanced systems. You would be responsible for managing operations by leading a team of young professionals. The key to success in this business

lies in quality of operation and it would be your task to set and maintain standards of excellence.

To be a candidate you must have previous experience in securities operations or accounting gained either in a broker, bank, fund management business or accountancy practice and have excellent management skills. The Company offers a first class salary and benefits package and the opportunity to win promotion on merit in an exciting, growing business.

To apply, please telephone John Sears and Associates, Executive Recruitment Consultants on 01-629 3532 or write to us at Cavendish Court, 11/15 Wigmore Street, London W1H 9LB.

**John Sears
and Associates**

A MEMBER OF THE (SMCL) GROUP

PRIVATE CLIENT'S SALES MANAGER

Gartmore Investment Management Limited, a leading independent investment manager based in the City of London, seeks an outstanding candidate to assist in the development of its private client business.

This is a new position with specific responsibility for the promotion of discretionary management services, as well as a unit trust management service investing in a range of Gartmore unit trusts. Funds under management are growing rapidly from non-resident and UK investors.

Gartmore is looking for candidates with previous experience of private client management, possibly gained in stockbroking, backed by a record of conspicuous success in business development and portfolio administration. The successful applicant will enjoy an attractive remuneration package with the usual benefits attached, together with a seat on the board of the relevant subsidiary.

Applications in writing, giving full career details, should be sent to D. Sarchett, Gartmore Investment Management Limited, 2 St. Mary Axe, London EC3A 8BP.

Gartmore
GARTMORE INVESTMENT MANAGEMENT LIMITED
£3 billion under Group Management

Forward F.X. Dealers

Aged 23-28

c£30K + Bonus +

The London branch of one of the most prestigious and well established U.S. banking institutions is seeking to expand its forward foreign exchange dealing team.

Ideally you will be a graduate working within an active forward team and have already gained about two years' experience. It is paramount that you display a mature and creative approach and yet be able to blend into a highly professional and respected team.

Naturally the remuneration package will reflect the importance that our client attaches to this appointment.

Those interested should contact John Green in strictest confidence on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH quoting reference 3727.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

BOND ANALYSTS to £50,000

Our client, a leading European Investment Bank, requires experienced Bond Analysts to join their expanding Economic Research Department. Ideally you will be aged 25-30, a graduate or MBA with passable German and at least one year's experience.

Contact James Jarratt on 01-588 4303.

LEGAL DOCUMENTATION to £80,000

Our client, a major Securities House, requires Legal Documentation Specialists with experience of Bond issues gained either in a Securities House or firm of City Solicitors.

Contact James Jarratt on 01-588 4303.
TOM KERRIGAN ASSOCIATES
(Recruitment Consultants)
20 Wormwood Street, London EC2

Prominent firm of Regional Stockbrokers based in Manchester require Experienced

TRADED OPTIONS ADMINISTRATOR

to work in either London or Manchester
Remuneration package by negotiation
Applications in writing to Box A0435, Financial Times
10 Cannon Street, London EC4P 4BY

Oppenheimer

WANTED

Enthusiastic person to select stocks with outstanding recovery potential worldwide.

The person we are looking for need not be an existing unit trust fund manager but could be a stockbroker with a flair for picking stocks with significant turnaround potential. An ability to articulate ideas clearly at all levels is essential.

Those interested please call Martyn Page on 01-489 1385 or write to him at Oppenheimer Fund Management Limited, 66 Cannon Street, London EC4N 6AE.



مكتبة الأصيل

Marketing France & Italy

As a result of the growth in our European banking business, we are now looking to recruit executives in their late twenties to join the teams responsible for marketing the full range of banking products in France and Italy.

Applicants must have previous marketing and credit experience, preferably from dealings with corporate clients in these two countries. The positions will involve travel and may lead to temporary overseas postings. A good working knowledge of the respective language is essential.

We offer a salary and benefit package that is negotiable according to experience and includes low cost mortgage facilities, BUPA, non-contributory pension and free life insurance.

Please write enclosing full curriculum vitae to:
Gareth Hughes, Assistant Manager - Personnel,
Kleinwort Benson Ltd, P.O. Box 191,
10 Fenchurch Street, London EC3M 3LD

Kleinwort Benson Group

EXPERIENCED EQUITY DEALER

AGENCY - INSTITUTIONAL

At Gilbert Elliott we are firmly committed to developing our wholly institutional equity business in an agency role. Now part of a substantial European banking group, we are widening our research coverage and expanding our sales team. We require an experienced dealer who has the skills needed for the new environment and will offer a package (including car and other benefits) well up to the going rate.

Please write to
Mike Oxley
(Dealing Director)

GILBERT ELLIOTT & CO.
Salisbury House
London Wall
London EC2M 5SB
Tel: 01-628 6782
STX 4899

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

A start up situation in support of substantial and expanding client base. Prospects of contributing to the growth of the London investment management team. Scope to become the Investment Manager - London or elsewhere in 2-3 years

PORTFOLIO MANAGER - INTERNATIONAL FUNDS

£50,000-£60,000 + BENEFITS

WORLD-WIDE SUCCESSFUL FINANCIAL SERVICES GROUP - SUBSIDIARY OF MAJOR, DIVERSE MULTINATIONAL CORPORATION
For this new appointment we seek graduates, aged 27-32, who have developed an already successful career in Funds Management from a sound training and base in investment analysis. We require a minimum of 5 years experience in the discretionary management of substantial European and/or US portfolios with major institutions noted for their client list and performance record. Reporting to the Chief Executive, the successful candidate will be responsible for a critical over-view of global markets, a significant contribution to world-wide investment strategy and the consequent day to day control of investment decisions and associated administration. Essential qualities are an analytical mind and communication skills plus the ability as a member of a small team, to meet objectives in a demanding, fast moving environment and establish a high level of client confidence. Initial salary negotiable £50,000-£60,000 plus performance related incentive, car, mortgage facility, contributory pension, life assurance, family BUPA and assistance with relocation expenses if necessary. Applications in strict confidence under reference PM14474/FT, to the Managing Director: CJA.

An attractive appointment on a 2-5 year assignment, returning to a position in London Head Office

BANKING OPERATIONS MANAGER - NEW YORK

US\$75,000 INCLUDING OVERSEAS ALLOWANCE

EXPANDING INTERNATIONAL MERCHANT BANK

Applications are invited from candidates, aged 28-35, with 4 years' international banking operations experience, which should have included management of staff and foreign exchange accounting. The successful candidate will spend 3 months in the London Head Office prior to taking up the New York appointment. The duties, which are wide-ranging, will cover full responsibility for managing the Branch operations and supervising the accounting, settlements, administration and personnel functions for local and seconded staff, assisted by a small, efficient team. Although close links will be maintained with London Head Office, this position requires an above-average degree of initiative, sound judgement and resilience, with excellent administrative and communication skills. Overseas package negotiable from US\$75,000, which includes a generous, individually-tailored overseas allowance to cover accommodation, increased cost of living expenses, medical, children's education, annual leave passages, a relocation payment, together with normal banking benefits, including a mortgage subsidy. Applications, in strict confidence, under reference OM4479/FT, to the Managing Director: CJA

Important No. 2 appointment building the mergers and acquisitions function - excellent career prospects

MERGERS AND ACQUISITIONS MANAGER

£25,000-£32,000 + BANK BENEFITS

MAJOR INTERNATIONAL SECURITIES HOUSE

We invite applications from graduates, who must also be professionally qualified, aged mid to late 20's, who have had at least 3 years' demanding mergers and acquisitions experience gained in a UK merchant bank or European financial institution. The ability to speak a second European language will be an advantage. The selected applicant, who will report to the Director responsible for M and A, will play a key role in further developing the company's service in this area using the group's established and very strong corporate client portfolio. The successful candidate will be involved immediately in all aspects of this busy departmental team, including investigations, company visits and negotiations. Some European travel should be expected. Essential qualities are a lively and creative approach to mergers and acquisitions, plus strong communication skills, financial judgement and self-motivation. Initial remuneration, including high basic salary and company bonus, negotiable in the range of £25,000-£32,000, mortgage subsidy, + non-contributory pension, free life assurance and permanent health insurance. Applications in strict confidence under reference MAM4475/FT to the Managing Director: CJA.

Scope to move into fund management in 2-3 years

INVESTMENT ANALYSTS - USA AND UK/EUROPE

£20,000-£25,000 + CAR + BENEFITS

INVESTMENT MANAGEMENT ARM OF SUBSTANTIAL FINANCIAL SERVICES GROUP

For these new appointments, which reflect the rapid growth and planned global fund management expertise of our clients, we invite applications from analysts in their early to mid-twenties, with a numerate degree and sophisticated analytical experience gained in the securities market. The brief is widely drawn by geographical area, covering the USA/North America and UK/Continental Europe (for which appointment French/German language ability will be an asset). Reporting to the Investment Manager, the successful applicants will be responsible for generating their own ideas within the group's investment strategy and will provide specialist advice on individual stocks, mainly through oral presentation but with some formal reporting, and will visit the companies, necessitating substantial travel. A fresh, progressive approach, the energy and enthusiasm to search out new opportunities and the self-discipline to thrive in an unstructured environment within a small team are the qualities we seek. Initial remuneration is negotiable £20,000-£25,000 + car + contributory pension, mortgage subsidy, BUPA and performance related bonus. Applications in strict confidence under reference IAIM4473/FT, to the Managing Director: CJA.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT PLEASE TELEPHONE: 01-628 7526.

Electronic Publishing Manager

- Central London

The Information Services Division of the Financial Times is a leading supplier of international financial and business information. Electronic publishing is already an important part of the division and plays a key part in our future development plans.

Due to rapid expansion, we need to appoint an Electronic Publishing Manager to take profit-centre responsibility for existing products and play a leadership role in the development and implementation of new ones.

Leading a fast-expanding and highly-motivated team, you will report directly to the Divisional Director.

You already have highly developed management skills and experience of working in information technology or a similar field. Some experience of sales and marketing management would be a definite advantage.

Salary, company car, benefits and an incentive scheme will reflect the seniority of the position.

Please write to Martin Brooks, Executive Director, Information Services Division, Financial Times at the address below enclosing c.v. and details of current salary.



Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY
Telephone: 01-248 9000

Mortgage Marketing Manager

London area

To £20,000 + Banking Benefits

Our client, the subsidiary of one of the UK's largest banking institutions and a leading name in the Financial Services Sector, is increasing its marketing activities. A Marketing Manager is required to promote and develop the Company's mortgage product range.

This new position requires an innovative individual capable of effectively developing the marketing of the Company's first mortgage business. In addition the position will carry responsibility for New Product Development in respect of re-mortgages, mortgage related products and private label packages.

The ideal candidate will probably be a graduate, aged about 30, and with a relevant business qualification. A successful track record in marketing, particularly in the area of NPD, is more important than previous experience in the mortgage industry, however, a combination of the two would be ideal.

This represents an excellent opportunity to join the expanding marketing function of a forward-thinking Financial Services institution.

Interested applicants should contact Catherine Fitzmaurice on 01-404 5751 or write to her, enclosing a comprehensive curriculum vitae, at the Insurance Division, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality is assured.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

INVESTMENT

We are PK English Trust, a new and rapidly growing merchant bank, operating at the heart of London's financial sector.

Our recent acquisition by PKbanken, a major Swedish bank, has allowed us to greatly expand our investment management activities.

We are now looking for a professional with funds under management who is interested in working within a tightly knit investment environment. Age is not an issue and we are equally keen on seeing young, career-minded fund managers as those older and more experienced, who are working up to retirement and have an existing client base.

Our approach to remuneration is just as negotiable and we are open to proposals.

If you are interested in an involvement with a progressive, new financial institution, please ring Richard Cox-Johnson on 01-920 9120 or write to him at PK English Trust, 4 Fore Street, London EC2Y 5EH.



Controller Fixed Income

Our London Office has an immediate opening for an experienced controller to take charge of the financial administration of a rapidly-expanding fixed income sales and trading operation.

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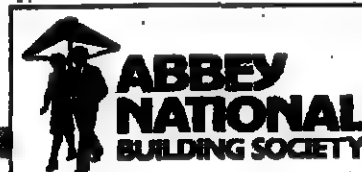
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If you wish to write, please quote Project 70123 and address your correspondence to La Société Caldwell 1840 Sherbrooke St. West, Montreal, Quebec H3H 1E4 or to The Caldwell Partners International 64 Prince Arthur Avenue, Toronto, Ontario M5R 1B4.

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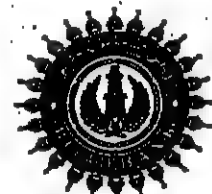
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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES
Wednesday March 4 1987

HENRY BUTCHER
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European news
in brief
**Bic set to
cede Dim
unit stake**

BIC, the king of the throwaway ballpoint, razor and cigarette lighter, is to cede a stake in its stockings subsidiary Dim to the US take queen Sara Lee, formerly known as Consolidated Foods, writes George Graham in Paris.

Dim, the leading French tight producer and 97 per cent controlled by Bie, is to increase its capital by FF500m (\$82m) to help its development into the women's lingerie markets and its expansion overseas.

The French tight producer will issue FF500m of new shares, reserved to Sara Lee. Dim will also issue a FF200m five-year convertible loan stock, also reserved to Sara Lee.

The initial share issue will give the US group a 25.5 per cent holding in Dim, which could rise to a 33.3 per cent blocking stake after conversion of the loan stock.

Sneema in MAN deal

SNECMA, the state-controlled French aircraft engine producer, plans to shed its gas turbine operations to the West German engineering group MAN Gutehoffnungshutte, writes our Paris staff.

MAN has signed an agreement in principle to take over in stages the gas turbine operations of Hispano-Suiza, Sneema's subsidiary.

Hispano-Suiza, which produces aircraft components, will take part in a joint venture with MAN to develop its existing industrial turbines, the THN 1263 and THN 1304, as well as to work on future generations of turbine.

WestLB plans payout

WESTDEUTSCHE LANDESBANK (WestLB), West Germany's third-largest bank, is planning to pay a dividend of 4 per cent on its 1986 results, its first payout since 1979, writes Rolf Simonsen in Frankfurt.

WestLB, which is owned by the state government of North Rhine-Westphalia and by regional savings banks and communal associations, made operating profits last year of about DM 1.1bn (\$611m).

However, much of the surplus is again being ploughed back into country risk provisions, leaving a gain for 1986 of DM 84m.

Operating profits for 1987-89 are likely to decline from the record levels of recent years.

Trelleborg surges

TRELLEBORG, the Swedish rubber products group showed a strong surge in profits and sales in 1986. According to the preliminary results, the group gained from its strategy of acquiring loss-making companies and putting them back on their feet, writes Sara Webb in Stockholm.

Trelleborg is increasing its dividend from SKr 2.5 to SKr 4.0 and plans a bonus share issue, moving SKr 311m (\$48m) from reserves to double the share capital.

Profits before provisions and taxes rose 83 per cent to SKr 291m compared with SKr 163m in 1985.

Buehmann at record

BUEHRMANN-Tetrad, the Dutch paper company, lifted its earnings by 63 per cent to a record FI 93.2m (\$45.2m) in 1986 from FI 57.2m the year before on good results in the graphics and packaging divisions, writes Laura Rawn in Amsterdam.

The buoyant performance led the company to raise its 1986 dividend by FI 0.25 to FI 1.55 a share from FI 1.30 in 1985. Profits per share rose 19.5 per cent to FI 3.92 from an adjusted FI 3.28 in 1985 as a result of a share issue and share split.

Sales rose 4 per cent to FI 3.4bn from FI 3.25bn.

**Royal Bank of
Canada suffers
profits setback**

BY BERNARD SIMON IN TORONTO

A SHARP decline in international income and higher loan-loss provisions pushed the Royal Bank of Canada's net earnings down to C\$14.1m (US\$93.8m), or 88 cents a share, in the first quarter ended January 31 from C\$140.4m, or C\$1.22, a year earlier.

Assets rose C\$2.1m to C\$86.7m on January 31, but return on assets fell from 0.58 per cent to 0.45 per cent. Return on international assets slumped from 0.49 per cent to 0.14 per cent.

Mr Allan Taylor, chairman, ascribed the drop in international income from C\$62m to C\$11m to difficulties among resource-based borrowers and "unsatisfactory" results from the bank's global capital-market business. RBC also suffered a loss on the disposal of an affiliate in Trinidad and Tobago.

RBC is Canada's largest bank. Subsidiaries include the London merchant bank Orion Royal and stockbrokers Kitch & Aitken. The bank said that securities commissions on international business had fallen in the wake of the Big Bang in London.

None the less, Mr Taylor forecast improved overall results in the period ahead, based largely on record fee-based income, a healthy growth in consumer credit, and profitable securities and foreign exchange trading.

Loan-loss provisions charged



Allan Taylor, chairman, sees improvement

against income, based on a five-year moving average of actual losses, rose from C\$17m to C\$22m. The bank has raised its estimate of 1987 losses by C\$25m to C\$11m to reflect the debt-servicing problems of North American energy producers and the uncertain price outlook.

RBC had an exposure of C\$1.62bn, equal to 1.8 per cent of earning assets, to Brazil at the end of its 1986 fiscal year last October 31. Mr Taylor said it was premature to speculate on the impact that Brazil's suspension of debt-servicing payments would have on the bank.

**Ford plans to spend
\$8bn in Europe**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN GENEVA

FORD, the world's second-largest automotive group is to invest \$1.2bn in Europe in 1987 and more than \$7bn in the next five years, Mr Kenneth Whipple, Ford of Europe chairman, said yesterday.

Most of the money will go towards bringing new products to market, but there will also be \$1.5bn of capital investment at Ford's manufacturing plants not directly associated with new products.

Most spending will be in West Germany and the UK because the group does not intend to switch more of its production capacity to Spain, Mr Whipple added.

No new plants are included in the programme, but Ford will get incremental capacity as factories are modernised and from increased productivity.

Because the West European car market was not growing very fast at a maximum of 1.5 per cent a year, the Ford workforce would continue to shrink. Since 1979 the total employed by Ford in Europe has dropped by nearly a third from 147,000 to 101,000, and although the pace might slow slightly, the reduction will continue for some years.

Mr Whipple recalled that Ford's net earnings in Europe rose by 71

per cent from \$326m in 1985 to \$558m last year. Although the company sold a record 1.1m vehicles in Europe, its European car market share slipped from 11.9 per cent to 11.8 per cent.

"That encourages me to believe we have the balance between sales and profitability nearly right," Mr Whipple said during the preliminary talks to the Geneva Motor Show.

The 1986 earnings were evenly spread across Europe now that Ford of Germany is back in the black, but at least one major sales company - which he would not identify - still suffered losses last year.

Mr Whipple predicted that conditions in the European car market in 1987 would be "tough but tough" and that demand would remain at about last year's record 11.8m vehicles. But Ford of Europe expected to make further gains in both profitability and sales.

Chrysler, third-largest US automotive group, is having discussions with European vehicle manufacturers, including Fiat of Italy, which might eventually lead to some significant agreements, Mr Mike Hammes, Chrysler's vice president, international operations, said yesterday.

Most of the money will go towards bringing new products to market, but there will also be \$1.5bn of capital investment at Ford's manufacturing plants not directly associated with new products.

Most spending will be in West Germany and the UK because the group does not intend to switch more of its production capacity to Spain, Mr Whipple added.

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**Labinal to take 45%
stake in Turbomeca**

BY OUR PARIS STAFF

TURBOMECA, the French aero-engine manufacturer, has found a solution to its problems through an exchange of shareholdings with another French turbine producer, Precision Mecanique Labinal.

The company, still headed by its elderly founder Mr Joseph Seydowski, has suffered in recent years from the difficulties in its main market, the supply of motors for helicopters.

Labinal will take a 45 per cent

stake in Turbomeca and is expected to increase its industrial collaboration with the company gradually.

The operation has three parts. First, Labinal will pay cash for shares in Turbomeca. Second, the Seydowski family will exchange Turbomeca shares for a 10 per cent holding in Labinal. Third, a group of institutions led by the insurance group UAP will buy Turbomeca shares and then exchange them for Labinal shares.

**Pharmacia
advances
as sales
rise 7%**

By Sara Webb, Stockholm Correspondent

PHARMACIA, the Swedish pharmaceuticals and biotechnology group, increased its profits after financial items by 11 per cent to SKr 321m (\$127m) in 1986, compared with SKr 289m the previous year.

Group sales rose 7 per cent to SKr 3,656m, against SKr 3,436m in 1985.

The results include figures from Intermedics Intracardiac (the less manufacturer acquired last year) from November, but do not include figures from the drugs company Leo or instruments and chemicals company LKB, which will be included in 1987.

Pharmacia forecasts profits (after financial items) of SKr 1bn and sales of SKr 4bn in 1987. Calculated on the basis of prevailing exchange rates.

The group made a one-off write-off of SKr 820m in connection with its recent acquisitions.

Pharmacia says the increase in sales was due to an increase in volume of its existing products, and to the steady flow of new products.

Exchange rate movements reduced sales by 5 per cent.

The board proposes raising the dividend from SKr 1.25 to SKr 1.55.

LKB, the Swedish chemicals and instruments manufacturer acquired by Pharmacia, showed a loss of SKr 182.9m before appropriations and tax in 1986, compared with a profit of SKr 51.3m the previous year.

Sales rose 2.4 per cent to SKr 1,425m. LKB says that the falling dollar led to increased competition in all of its markets and sales did not pick up at the end of the year as originally expected.

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**Baer Holding
ahead in its
first report**

By Our Geneva Correspondent

BAER HOLDING, the parent company of the Julius Baer banking group of Zurich, disclosing its earnings for the first time, reported a net profit of SF 44.7m (\$28.8m) for 1986 - a 42 per cent advance from the previous year.

An "appropriate" increase in dividends would be suggested, Baer Holding said, together with plans for another capital increase which would be "structured in an attractive way for shareholders."

Bank Julius Baer, the group's principal subsidiary, is paying the parent company a dividend of SF 18.9m, up from SF 15.3m, after announcing a 20 per cent rise in net profit in 1986 to SF 34.6m. Cash flow climbed by 24 per cent to SF 61m.

Baer Holding's balance sheet total grew by 25 per cent last year to SF 3.3bn. Roughly 16 per cent of this increase derives from the Geneva-based Societe Bancaire Julius Baer, formerly Barclays Bank (Suisse), in which Baer took a majority stake last year.

Consolidated net commission income was up 48 per cent to SF 15.9m, and the group's capital and reserves climbed from SF 277m to SF 357m.

At Bank Julius Baer net commission income rose by 24 per cent to SF 127m and accounted for 55 per cent of gross earnings. Its balance sheet grew by 11 per cent over the year to roughly SF 3.3bn.

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ITALIANS PAY PTA 58BN FOR SPANISH PHARMACEUTICALS GROUP
Montedison buys Antibioticos

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, the Italian chemicals, health care and energy group, has agreed to pay Pta 58.2bn (\$453m) to acquire 100 per cent of Antibioticos, a leading Spanish bulk pharmaceuticals concern.

The acquisition of Antibioticos - which the Madrid concern said yesterday represented the biggest foreign takeover of a Spanish company - is likely to catapult Montedison into first place as European market leader in the production of intermediates for the manufacture of antibiotics drugs.

It was meanwhile learnt that Mr Mario Conde, the Antibioticos chairman who has also been a key shareholder, was considering using some of his proceeds to buy an equity stake of between 3 and 5 per cent of Montedison.

Mr Conde is believed to have been offered a seat on Montedison's board and could end up managing the combined antibiotic interests of Montedison and Antibioticos.

The idea being discussed between the Italian and Spanish companies is eventually to group together Antibioticos and certain bulk pharmaceuticals divisions from Montedison's Farmitalia subsidiary.

The acquisition of antibiotics, which requires Spanish government approval, gives Montedison a company with 2,000 employees

The Italian group's Spanish takeover was personally supervised by Mario Schimberni, Montedison chairman, right. The acquisition is likely to be financed from a rights issue launched last year by Montedison when it still hoped to acquire Fermenta, the troubled Swedish biotechnology group. The move is expected to make it the European market leader in the production of intermediates for antibiotics.



Securities, the acquisition of the Spanish company would increase Montedison's share of the "free market" (involving the sale of antibiotic intermediates to third parties) in Europe from 11 per cent to 17 per cent. At present the market leader is Gist Brocades of the Netherlands, which has about a 15 per cent share, according to Mr Kilgour.

The Antibioticos deal comes more than four months after Montedison broke off its talks to acquire Fermenta, the troubled Swedish biotechnology and bulk chemicals company.

Mr Mario Schimberni, Montedison chairman, spent the past few days in Madrid personally supervising the takeover negotiations and meeting Mr Felipe Gonzalez, the Spanish Prime Minister.

The \$453m price of Antibioticos, which represents about 23 times net earnings, is likely to be financed from the \$692m rights issue launched last year by Montedison when it still hoped to acquire Fermenta.

**Pargesa plans dividend boost
as earnings jump by 23.5%**

BY WILLIAM DULLFORCE IN GENEVA

PARGESA, the Swiss holding company which forms one of the two pillars of the financial services and industrial group headed by Mr Albert Frere and Mr Gerard Eskenazi, increased its net consolidated earnings in 1986 by 23.5 per cent to SF 148m (\$94m).

The board proposes to pay shareholders a dividend of SF 60 per ordinary share an increase of 15 per cent after adjusting for the increased capital.

The consolidated net profit for 1986 was SF 150.5 a share compared with an adjusted SF 121.9 the previous year.

Pargesa reported statutory net earnings for 1986 of SF 92.8m, including extraordinary income of SF 27.2m from the reorganisation of one of its holdings. The operating net profit of SF 65.6m compares with the SF 23.8m reported for the last six months of 1985.

Major developments for Pargesa last year took place in France where, together with Groupe Bruxelles Lambert (GBL), the other arm of the Frere/Eskenazi empire, it set up Parfinance, a holding company with a capital of FF 2.5m (\$410m). Pargesa and GBL each hold 25 per cent.

Parfinance in turn has a 53 per cent stake in the newly formed Banque de Gestion Privée and 20 per cent in the Schneider group. It also holds 8 per cent of the Metropole TV company which has just won the franchise for the sixth French television chain. Compagnie Luxembourgeoise de Télédiffusion, a GBL subsidiary, owns 25 per cent of Metropole.

About 6 per cent of Pargesa's reported earnings last year came via Lambert Brasseur Associates, again jointly owned with GBL, from Dresel Burnham Lambert, the New York investment bank.

GTE Bermuda, the Bermuda-based subsidiary of US telecommunications group GTE, has announced 1986 operating profits of \$10.7m - more than double the net earnings reported for 1985.

Managing director Mr Jens Juul said gross premiums advanced to \$104.6m while net premiums written increased by \$3m to reach \$109.1m, the bulk of which came from property and casualty risks. Consolidated claims and acquisition costs were \$207.8m. However, Mr Juul said that GTE RE's underwriting loss for 1986 was more than offset by higher investment income

Selected Financings arranged by

Babcock & Brown

1983-1986

San Francisco	New York	Frankfurt	London	Sydney	Tokyo
American Airlines \$852,100,000 Thirty-one MD-80 Aircraft Three 767-200 Aircraft One 767 Aircraft	CAAC \$199,700,000 Three A310 Aircraft Two 737-200 Aircraft	DELTA AIR LINES \$536,500,000 Fifteen 727-232 Aircraft Three 757 Aircraft Five 767 Aircraft	Republic Airlines \$224,900,000 Six 757-200 Aircraft	BRITISH AIRWAYS PLC \$273,100,000 Eighty-eight Jetstream 31 Aircraft	AIRCAL \$109,200,000 Six BAe 146 Aircraft
PEOPLExpress \$144,000,000 Four 727-243 Aircraft Four 747-238B Aircraft	Airbus Industrie \$120,000,000 Three A300B4-203 Aircraft	tap \$20,900,000 One 737-282C Aircraft			

The Molson Companies Limited
(Incorporated with limited liability under the laws of Canada)

U.S. \$20,000,000 Floating Rate Notes
Issued on 18 September 1986 and maturing on 18 September 1991

and

U.S. \$35,000,000 Floating Rate Notes
Issued on 14 July 1986 and maturing on 14 July 1991

The Molson Companies Limited will redeem the above tranches of Notes on their respective next Interest Payment Dates, namely 18 March 1987 in the case of the former tranche and 14 April 1987 in the case of the latter tranche.

Morgan Grenfell & Co. Limited
Reference Agent

**French insurer reports
slower profits growth**

BY DAVID HOUSEGO IN PARIS

ASSURANCES Generales de France (AGF), France's second-largest insurance group due for privatisation this year, yesterday reported slower growth in consolidated profits last year because of smaller realised capital gains.

Net consolidated profits on provisional figures rose about 15 per cent to FF 1.5bn (\$241m) following sharp increases in realised capital gains in recent years from a level of FF 320m in 1983. Unrealised capital gains at the end of 1986 none the less remained near FF 16bn.

Consolidated premiums from the group's life insurance activities and its fire and accident business rose 15 per cent to FF 24.5bn. Growth

was stronger in France, where turnover rose 17.3 per cent to FF 21bn and where the group's life insurance activities for the first time overtook its risk and accident business. Life insurance premiums rose 28.2 per cent to FF 10.9bn.

Unlike the other major French insurance groups, AGF also continued last year to gain market share in its car insurance business.

This followed a deliberate policy of not increasing motor premium rates. AGF's share of the French car insurance market increased over the period by 14 per cent.

AGF has a current market capitalisation of about FF 18bn.



NATIONAL BANK OF HUNGARY (Magyar Nemzeti Bank)

U.S. \$200,000,000
Eight year loan

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Bank of Tokyo International Limited
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Monte dei Paschi di Siena

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Provinciebank International (Luxembourg) S.A.

Agent

The Bank of Tokyo, Ltd.

Arranged by

Bank of Tokyo International Limited

Chemical Bank International Group

February 1987

INTL. COMPANIES AND FINANCE

Telefonica lifts profits despite special charges

By David White in Madrid

COMPANIA Telefonica Nacional de Espana, Spain's semi-state telephone monopoly, increased its net profits last year by almost 18 per cent, despite a sharp increase in special provisions, according to provisional data sent to Spanish and foreign stock exchanges.

The company said it had planned to await the conclusion of negotiations with the Government on new telephone rates before making an announcement.

The provisional earnings figure of Pta 45,250m (\$351m) compares with Pta 39,150m in 1985. Revenue from services rose by just over 13 per cent, to Pta 449,800m.

The figures show that the company managed to stabilise its financial costs during the year at Pta 77,600m, an increase of less than 1 per cent over 1985.

Medium and long-term debt at the end of December was Pta 65,300m lower than a year earlier at Pta 143,200m while short-term debt was Pta 143,200m higher at Pta 143,200m.

SALES BOOST FOR PACKAGING GROUP

Triangle Industries advances by 54%

By James Buchanan in New York

TRIANGLE INDUSTRIES, the acquisitive and highly leveraged conglomerate which is the world's largest packaging company, reported a 54 per cent rise in net income from continuing operations to \$47.6m for 1986. Sales revenues were up 62 per cent to \$2.7bn.

Triangle, which in 1984 had just \$290m in sales from copper wire, cable and jukeboxes, has been transformed by rapid-fire acquisitions of the glass and metal container manufacturer National Can in 1985 and the packaging arm of American Can into last year.

These acquisitions, planned by Mr Nelson Peltz and Mr Peter May who took control in 1983, were financed by the issue of expensive debt - known as junk bonds - by the aggressive Wall Street investment bank, Drexel Burnham Lambert.

In the figures for the year, Tri-

angle took a special charge of \$34m, or \$1.30 a share, to account for premiums paid in the early redemption of the \$502m in high-cost debt issued to acquire National Can.

This left net income for the year at only \$13m against \$36.8m. Earnings per share, on an operating basis, were almost unchanged at \$2.05 on around double the shares outstanding.

Triangle's fourth-quarter operating net income was \$2.8m against \$2.4m in the last quarter of 1985. But a reversal of \$3m in investment tax credits booked earlier in the year, and a further special charge for the early retirement of junk bonds resulted in a loss of \$2.1m for the latest period.

Triangle's share price, which was the star performer on US exchanges in 1986, slipped back \$1 to \$34 on the results.

Goodrich to cut 790 jobs at Ohio plant

By Our Financial Staff

R.F. GOODRICH, the diversified US plastics and chemicals producer, is to phase out the production of aircraft tyres, missile and marine products and moulded rubber products in Akron, Ohio, by the end of 1987, with the loss of about 790 jobs. The cuts will affect salaries, production, maintenance and support services employees. Goodrich said the job cuts would start within the next few weeks. It would continue to make chemicals and adhesives in Akron, employing about 350.

"Despite the efforts of management and labour, we have not been able to operate these businesses profitably enough in Akron to justify the large investment that we have here," Mr Leigh Carter, president and chief operating officer, said.

Goodrich said it would continue to make aircraft tyres at Norwood, North Carolina, and now domes at Jacksonville, Florida. Its moulded rubber products business would be relocated at a site not yet chosen, but it would stop making insulators for missiles.

New Issue

This announcement appears as a matter of record only.

March 4, 1987

NORD/LB FINANCE (CURAÇAO) N.V.

Curaçao, Netherlands Antilles

A\$ 50,000,000

14 1/2% Notes of 1987/1992

unconditionally and irrevocably guaranteed by

NORDDEUTSCHE LANDESBANK GIROZENTRALE
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New Issue

March 4, 1987

This advertisement appears as a matter of record only.

WACKER

Wacker Chemicals Finance B.V.
Amsterdam, Netherlands

DM 75,000,000

6 1/8% Deutsche Mark Bonds due 1994

unconditionally and irrevocably guaranteed by

Wacker-Chemie GmbH
Munich, Federal Republic of Germany

Offering Price: 100 %
Interest: 6 1/8 % p.a., payable annually on March 4
Repayment: March 4, 1994
Listing: Munich and Frankfurt Stock Exchange

Deutsche Bank
Aktiengesellschaft

Bayerische Vereinsbank
Aktiengesellschaft

Commerzbank
Aktiengesellschaft

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Dresdner Bank
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Bank of America International
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Notice to Noteholders of

Nippon Telegraph and Telephone Corporation
(Formerly Nippon Telegraph & Telephone Public Corporation)

NOTICE IS HEREBY GIVEN that, the following Paying Agents for the below-mentioned Notes have changed their specified office as indicated as follows:

(1) Name of the Paying Agents

Industriebank von Japan (Deutschland) A.G. Niederrhein 13-19 6000 Frankfurt/Main 1
Dai-ichi Kangyo Bank (Schweiz) A.G. Leuenstrasse 32 8033 Zurich

Notes subject to the above-mentioned amendment.

Nippon Telegraph and Telephone Corporation
U.S. \$50,000,000 5 7/8 per cent.
Notes due 1996

Nippon Telegraph and Telephone Corporation
Yen 50,000,000,000 5 3/4 per cent.
Notes due 1993

Nippon Telegraph and Telephone Corporation
By: The Bank of Tokyo, Ltd. as Fiscal Agent

Nippon Telegraph and Telephone Corporation
U.S. \$100,000,000 12 3/4 per cent.
Guaranteed Notes 1991

Nippon Telegraph and Telephone Corporation
U.S. \$100,000,000 10 5/8 per cent.
Guaranteed Notes due 1992

Nippon Telegraph and Telephone Corporation
U.S. \$100,000,000 10 per cent.
Notes due 1992

Nippon Telegraph and Telephone Corporation
U.S. \$100,000,000 9 1/2 per cent.
Notes due 1995

Nippon Telegraph and Telephone Corporation
ECU 130,000,000 7 per cent.
Notes due 1993

Nippon Telegraph and Telephone Corporation
CAN \$200,000,000 9 3/4 per cent.
Notes due 1991

Nippon Telegraph and Telephone Corporation
By: The Bank of Tokyo Trust Company as Fiscal Agent

(2) Name of the Paying Agent

Industriebank von Japan (Deutschland) A.G. Niederrhein 13-19 6000 Frankfurt/Main 1

Notes subject to the above-mentioned amendment.

Nippon Telegraph and Telephone Corporation
U.S. \$50,000,000 10 1/8 per cent.
Guaranteed Notes 1990

Nippon Telegraph and Telephone Corporation
U.S. \$100,000,000 11 3/8 per cent.
Guaranteed Notes due 1990

Nippon Telegraph and Telephone Corporation
By: The Bank of Tokyo Trust Company as Fiscal Agent

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Div. (p)	%	P/E
181	116	Ass. Brit. Ind. Ordinary	180	—	7.5	4.8	9.8
183	121	Ass. Brit. Ind. GULS	165	—	10.0	8.1	—
40	28	Armitage and Rhodes	34	—	4.2	12.4	4.8
80	64	BBS Design Group (USM)	76	-1	1.4	1.8	18.1
218	186	Bardon HHI Group	219	—	4.6	2.1	24.8
102	88	Bey Technologies	100	—	4.3	4.3	11.8
138	75	CCl Group Ordinary	132	—	2.8	2.2	9.4
107	86	CCl Group 11pc Conv. Pl.	90	—	15.7	15.3	—
271	116	Carborundum Ordinary	287	—	8.1	3.4	12.9
55	50	Carborundum 7.5pc Pl.	55	—	10.7	11.5	—
126	78	George Blair	87	—	3.8	4.4	2.2
114	87	Ind. Precision Castings	114	—	8.7	5.8	10.2
176	122	Isla Group	122	—	18.3	—	—
124	101	Jackson Group	119	—	9.1	8.1	8.1
377	280	James Burrough	382	+1	17.0	4.7	10.2
100	87	James Burrough SpCP	87ad	—	12.9	14.8	—
1036	342	Mulhouse NV (Amst86)	715	—	—	—	37.5
280	280	Record Ridgway Ordinary	303	+1	—	—	8.5
100	83	Record Ridgway 10pc Pl.	83	—	14.1	17.0	—
81	87	Robert Jenkins	80	—	—	—	4.0
60	30	Scrubba	60	+1	—	—	—
192	87	Torday and Carlie	107	—	5.7	3.8	8.8
340	321	Twirlin Holdings	354	—	7.9	2.4	6.7
80	42	Unihock Holdings (SE)	80	+3	3.8	3.8	14.7
129	88	Walter Alexander	128	—	8.0	3.8	12.2
200	180	W. S. Yates	183	—	17.5	9.0	18.3
58	67	West Yorks. Ind. Hosp. (USM)	68	—	5.8	5.7	14.0

Granville & Co. Limited
8 Lower Lane, London EC3R 8EP
Telephone 01-621 1212
Member of FIMBA

Granville Davis Coleman Limited
27 Lower Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

U.S. \$125,000,000

GREAT LAKES FEDERAL FINING

Collateralized Floating Rate Notes, Series A Due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from March 4, 1987 to June 4, 1987 the Notes will carry an Interest Rate of 6 1/4% p.a. The interest payable on the relevant payment date, June 4, 1987 will be \$1,740.97 per \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank.

March 4, 1987



مكتبة الأصيل

Indonesian state-owned groups in privatisation shake-out

By John Murray Brown in Jakarta

INDONESIA'S state-owned companies have been put through the hoops in the past weeks as the government has launched its privatisation plan. In a bout of corporate soul-searching, all 215 public enterprises have been ordered to present accounts for the last five years, an exercise quite new for such a country.

The plan, which aims to reduce budget outlays and rationalise the economy at a time of falling oil earnings, could mark a significant watershed for a country which, since independence from the Dutch, has relied on the state as the engine of economic growth.

It also promises to highlight the pecking order in a public sector whose interests range from public utilities to commercial trading houses, with total assets in excess of US\$200bn, and annual turnover estimated at \$20bn.

According to Mr Oscar Surjasmadja of the Finance Ministry, less-than-ideal earnings will be "liquidated, merged into other enterprises, or partly or entirely sold to the private sector". Foreign companies will be invited to buy stakes in public corporations.

Since President Sukarno put the plan to the cabinet in December, ministers have been falling over themselves in bids to stave off privatisation or worse the liquidation of companies under their wing.

Fortunally, the state-run oil company, published audited accounts last month for only the second time in its 23-year history, albeit for the year ended March 1985. Timah, the state tin company, then reported a dramatic profit turnaround for 1986 which confounded observers given the current slump in world tin markets.

For loss-making concerns like Garuda, the debt-ridden state airline, their strategic value as the agent of development is the common plea. Mr Achmad Afandi, Agriculture Minister, claims the plantations sector supports a huge class of smallholders, and so should not be evaluated entirely on a commercial basis. Equally defensive, the Public Works Ministry has said that "State contractors are appointed by the government to build roads in remote areas which are not attractive to private concerns."

A two-man mission from the World Bank spent a week in Jakarta in February, the first stage in a study of the public sector which is expected to take nine months. One problem is the inconsistent state of Jakarta's stock exchange, normally the vehicle for any sell-off of public assets, which trades just 24 stocks. The Government's financial caution currently requires any company seeking a listing to show a 10 per cent profit in the last year of trading.

The alternative — sale by public tender — may prove equally problematic, with leading Chinese business interests already the most powerful group, likely to benefit. Last week the government announced that two loss-making state-run hotels have been offered for sale. However, a move towards going public may still be some way off. Apart from acting to absorb much excess labour, state companies have in the past provided useful sinecures for retired army officers loyal to the president.

Exchange loss provisions hit CRA

BY BRUCE JACQUES IN SYDNEY

CRA, Australia's largest mining group, improved its trading position in 1986 but a change in accounting treatment has sent the company in to a large attributable loss.

Improved trading results from the Comalco (aluminium) and Bougainville (copper and gold) subsidiaries allowed the company, a former subsidiary of the UK-based Rio Tinto-Zinc, to lift trading profit after tax from A\$87.5m (US\$59.8m) to A\$138.2m, but write-offs of more than A\$250m, against A\$28m gain previously, sent the company A\$12.1m into the red compared with a A\$115.8m bottom line profit in 1985.

The bulk of the write-off reflected an A\$172.9m provision for unrealised exchange losses on foreign currency borrowings, an accounting policy begun when the company reported for the first half.

The directors said the provision resulted from a belief that the Australian dollar was unlikely to rise significantly above the current level of around 68 US cents during the life of the loans. The company also wrote down assets by A\$63.3m, reflecting its share of the costs of closure of Comalco's Goldenvale - Alunni mine smelter in the US, and cuts in the book value of the Vickers coal deposit and the Woodlawn base metals mine, both in New South Wales.

Since the balance date, however, the company has reached agreement to sell the Goldenvale smelter at an undisclosed price and this should result in a credit in next year's accounts. The final item in the write-offs was an A\$14.1m tax change provision.

The company said, if the same accounting policy on unrealised exchange losses had been employed in the previous year, the write-off would have been A\$140.2m.

The group is acting to protest its foreign exchange position and has forward contracts for the purchase of US\$985m in place, hedging a large part of its exposure. This action cost the company A\$47m in the year which lifted interest charges from A\$308.7m to A\$337.4m.

CRA's cash generation eased from A\$1.02m to A\$950.8m in the year and capital expenditure was reduced from A\$352m to A\$329m. Coupled with the proceeds of a A\$310m share issue during the year, this enabled the group to reduce its net debt by about A\$500m.

The directors noted that 1986 was a poor year for the minerals industry with the notable exception of gold producers. "Prices for major metals expressed in real US dollar terms declined to levels which are the lowest seen in some 50 years," they said.

Lower interest bill puts Kanhyam back in black

BY OUR JOHANNESBURG CORRESPONDENT

A SUBSTANTIALLY lower interest bill enabled Kanhyam, the South African feedlot operator and farming company, to return to pre-tax profits of R5.7m (\$2.75m) last year, the first surplus since 1982. In 1985 Kanhyam suffered a pre-tax loss of R22.1m.

Mr Donald Maseko, the managing director, expressed disappointment that the operating profit before tax and finance charges slipped to R16.5m from R17.2m though the year's turnover rose to R512m from R422m.

Ordinary shareholders suffered a deficit of 4.1 cents a share against a deficit of 125.3 cents in 1985. An ordinary dividend will only be paid when all arrears in preference dividends have been paid.

Feedlot operations are expected to benefit from the breaking of the drought as farmers are rebuilding cattle herds and reductions in slaughtering rates have led to higher meat prices. On the other hand, recent extremely hot weather in the Transvaal has hurt Kanhyam's farm crops.

Preference dividend payments have been resumed after being suspended since 1984. Ordinary shareholders suffered a deficit of 4.1 cents a share against a deficit of 125.3 cents in 1985. An ordinary dividend will only be paid when all arrears in preference dividends have been paid.

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Sasol suffers first-half fall in sales and profits

BY JIM JONES IN JOHANNESBURG

LOWER rand-denominated crude oil prices led to drops in turnover and profits at Sasol, the South African oil-from-coal producer, in the half-year to December 27.

Selling prices are linked to world crude oil prices denominated in rand. Excluding excise duty, interim turnover dropped to R145bn (\$698.5m) from R156bn and pre-tax profits were R532.7m against R639.9m.

The directors say that production of Sasol 2 and Sasol 3 plants at Secunda continued to exceed design capacity, though the company does not disclose details of volume fuel production, Sasol 2, the directors say, is more diversified than Sasol 3 and was better able to absorb the half-year's lower fuel prices. Sasol owns all of the Sasol 3 plant but has, so far, only taken transfer of half of the Sasol 3 plant from the state.

Net earnings slipped to 51.4 cents a share from 52.8 cents and the interim dividend has been lifted to 22.5 cents from 20 cents. Sasol was financed with state money and, though privatisation took place some years ago, the company is effectively controlled by the government through the state's residual 30 per cent equity stake.

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Disposals lift outcome for Simchowitz companies

BY OUR FINANCIAL AND JOHANNESBURG STAFF

IMPROVED results have been reported for companies controlled by Mr Manfred Simchowitz, the South African financier who is planning to increase his foreign-held interests.

W & A, the South African industrial and investment holding company which he heads, benefited from disposals and the realisation of loss-making subsidiaries in 1986. Turnover rose to R693m (\$330.9m) from R611m, and lower interest rates contributed to a reduction in the interest bill which, in turn, assisted a pre-tax profit rise to R49.2m from R10.9m.

Extraordinary profits from the sale of assets helped lift the attributable outcome to R30.1m from R4.9m. During the year, W & A sold interests in computer services, medical insurance schemes, retailing and an ill-starred venture into American oil prospecting.

With the inclusion of the extraordinary profits, earnings rose to 606 cents a share from 82 cents and the dividend has been increased to 125 cents from 25 cents.

Mr Simchowitz expects higher earnings in 1987 for the group, which "will be looking for international expansion opportunities." W & A adds that these would probably be made through E. W. Terry and Anglo-African Finance, two London-listed off-shoots.

Anglo-African yesterday reported pre-tax profits of \$9.54m (\$14.92m) for last year, compared with \$1.6m. This was achieved on turnover of \$135.37m against \$112.82m.

Big Egyptian commercial banks show mixed results

BY TONY WALKER IN CAIRO

EGYPT'S big four public sector commercial banks returned mixed results for the year to June 1986, with the two largest institutions suffering a profit drop.

National Bank of Egypt's profit was down 28.2 per cent to E£57.1m (US\$37m) from E£81.7m the year before.

At Banque Misr, earnings were down 12.1 per cent to E£35.6m. Mr Mohammed Elater, general manager, said the dip in profitability was due to an additional tax burden and an increase in provisions.


But he pointed out that there had been strong growth in deposits during the year and that business activity was relatively buoyant in a difficult environment.

Bank of Alexandria's earnings remained steady at E£11.6m.

Egypt's commercial banks have all faced difficulties in securing adequate supplies of foreign exchange through the year. This has caused delays in some cases in banks meeting their foreign exchange commitments.

Current interests are described as including tyres and rubber products, property, and automotive supplies.

Current interests are described as including tyres and rubber products, property, and automotive supplies.



Norsk Hydro a.s

(Incorporated in the Kingdom of Norway with limited liability)

£50,000,000

10 per cent. Notes 1992

Issue Price 100% per cent.

Interest payable annually on 25th March

The following have agreed to subscribe or procure subscribers for the Notes:

Hamberg Bank Limited

ANZ Merchant Bank Limited

Chase Investment Bank Limited

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EBC Auro Bank Limited

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Union Bank of Switzerland (Securities) Limited

Barque Paribas Capital Markets Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

Goldman Sachs International Corp.

INJ International Limited

Morgan Guaranty Ltd

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Application has been made for the Notes, in bearer form in the denomination of £1,000 each, constituting the above issue to be admitted to the Official List by the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of the temporary global Note. Interest will be payable annually in arrears on 25th March, the first payment being made on 25th March, 1988.

Particulars of the Notes are available in the statistical services of Eitel Financial Limited. Listing particulars for the Notes may be obtained during usual business hours up to and including 6th March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 18th March, 1987 from the following:-

Stratton, Thornhill & Co. Limited,
3 Moorgate Place,
London EC2R 6HR

Wood Mackenzie & Co. Limited,
62/63 Threadneedle Street,
London EC2R 8HP

4th March, 1987

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"1986 proved to be another year of significant progress for Hutchison Whampoa Limited with the Group having committed itself to several new investments both in Hong Kong and overseas."

Li Ka-shing
Chairman

- *Turnover up 38% to US\$967M.
- *Profit attributable to the shareholders up 40% to US\$280M.
- *Earnings per share up 40% to US\$0.52.
- *Shareholders' funds up 51% to US\$1,255M.
- *Dividend up 24% to US\$0.16.

Hutchison Whampoa Limited



For further information please contact:
Head Office: 22/F1, Hutchison House, Hong Kong. Tel.: 5-230161. Telefax: 5-8100705.
European Office: 9 Queen Street, Mayfair, London W1X 7PH. Tel.: 499 3353. Telefax: 491 0872.

March 4 1987
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stop making insides

March 4, 1987
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We are pleased to announce the appointment of

CHIKAHIRO ESAKI

Senior Vice President

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Market Makers of Securities

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March 2, 1987

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

15th February, 1987



KOBE STEEL, LTD.

U.S.\$100,000,000
7½ per cent. Guaranteed Notes 1992

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Sanwa Bank, Limited

Issue Price 101½ per cent.

Nomura International Limited

First Chicago Limited

Yamaichi International (Europe) Limited

Bankers Trust International Limited
Banque Paribas Capital Markets Limited
Citicorp Investment Bank Limited
Daiwa Europe Limited
Dresdner Bank Aktiengesellschaft
Klüber, Peabody International Limited
Morgan Guaranty Ltd
The Nikko Securities Co., (Europe) Ltd.
Taiyo Kobe International Limited
Westdeutsche Landesbank Girozentrale

Banque Indosuez
Chase Investment Bank Limited
Credit Suisse First Boston Limited
DKB International Limited
IBJ International Limited
Kleinwort Benson Limited
New Japan Securities Europe Limited
Sanwa International Limited
Union Bank of Switzerland (Securities) Limited
Yasuda Trust Europe Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

26th February, 1987



TOYODA TSUSHO KAISHA, LTD.

U.S.\$70,000,000
3 per cent. Guaranteed Bonds 1992

unconditionally and irrevocably guaranteed by

The Tokai Bank, Limited

with

Warrants

to subscribe for shares of common stock of Toyoda Tsusho Kaisha, Ltd.

Issue Price 100 per cent.

Nomura International Limited

Tokai International Limited

The Nikko Securities Co., (Europe) Ltd.

Algemene Bank Nederland N.V.
Banque Nationale de Paris
Crédit Lyonnais
Daiwa Europe Limited
Robert Fleming & Co. Limited
Merrill Lynch Capital Markets
Morgan Stanley International
Swiss Bank Corporation International Limited

Bank of Tokyo International Limited
Barings Brothers & Co., Limited
Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited
KOKUSAI Europe Limited
Mitsui Finance International Limited
Sanwa International Limited
Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

26th February, 1987



TOKYU DEPARTMENT STORE CO., LTD.

(Kabushiki Kaisha Tokyu Hyakuten)

U.S.\$80,000,000
3 per cent. Guaranteed Bonds due 1992

with

Warrants

to subscribe for shares of common stock of Tokyu Department Store Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

S. G. Warburg Securities

Al-Mal Group
Berliner Handels- und Frankfurter Bank
Credit Suisse First Boston Limited
Fuji International Finance Limited
IBJ International Limited
Merrill Lynch Capital Markets
Morgan Stanley International
Swiss Bank Corporation International Limited

Banque Paribas Capital Markets Limited
Crédit Lyonnais
Daiwa Europe Limited
Girozentrale und Bank der Österreichischen Sparkassen
Kuwait International Investment Co. s.a.k.
Mitsubishi Finance International Limited
J. Henry Schroder Wagg & Co. Limited
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

3rd March, 1987



TOKYU STORE CHAIN CO., LTD.

(Kabushiki Kaisha Tokyu Store)

U.S.\$50,000,000
3 per cent. Guaranteed Bonds due 1992

unconditionally and irrevocably guaranteed by

The Long-Term Credit Bank of Japan, Limited

with

Warrants

to subscribe for shares of common stock of Tokyu Store Chain Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

J. Henry Schroder Wagg & Co. Limited

Bankers Trust International Limited
Banque Paribas Capital Markets Limited
Crédit Lyonnais
Generale Bank
Mitsubishi Trust International Limited
Morgan Stanley International
Swiss Volksbank
S. G. Warburg Securities

Banque Nationale de Paris
Berliner Handels- und Frankfurter Bank
Dresdner Bank Aktiengesellschaft
Merrill Lynch Capital Markets
Mitsui Trust International Limited
Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited

مكزامن الأصول

UK COMPANY NEWS

Unilever advances to record £1.1bn

BY CLAY HARRIS

Unilever the Anglo-Dutch food and consumer products group, increased pre-tax profits to a record £1.14bn on turnover of £17.14bn last year.

Although pre-tax profits were 20 per cent higher in sterling terms, based on closing rates for 1986 and 1985, they fell by 3 per cent to £1.14bn when expressed in the strong guilder. At constant rates, profits rose by 14 per cent.

For the fourth quarter, the company reported unchanged pre-tax profits of £276m on turnover 2 per cent higher at £4.2bn.

Mr Michael Angus, chairman, said that restructuring had resulted in exceptional costs of £88m (£30m) but created a more secure base for the company's profitability. Much of the advance in profits reflected an improvement in margins.

The year's acquisitions and disposals reduced turnover by a net 5 per cent, but volume in core operations increased by a similar figure. Volume improve-

	DIVISIONAL BREAKDOWN		Operating profit (£m)	1985
	1986	1985		
Food products	5.52	5.48	684	490
Detergents and personal products	4.83	4.06	253	175
Specialty chemicals	1.31	1.20	135	127
Other operations	2.48	2.25	132	157
Total	17.14	16.69	1,124	949

ments were especially marked in European consumer products and in North America.

But US results were mixed. Lever Brothers vaulted to market leadership in margarine and "made good money," Mr Angus said. In detergents, however, the company continued to "invest for growth" as the heavy promotion costs of Surf and Surf Liquid took their toll.

The company also suffered by being late to take advantage of US consumers' growing preference for toothpaste in pump dispensers.

Unilever expects the \$3.1bn acquisition of Chesebrough-Pond's, the US consumer products group, to have a neutral effect on earnings per share in its first year. "For 1987, our assumption is zero dilution but it won't bring in much additional profit after interest," Mr Angus said.

Firm bids will be sought by early next month for the three Chesebrough operations. Unilever plans to sell: Stauffer chemicals, Prince sporting goods and Bass shoes. Mr Niall Fitzgerald, finance director, agreed

that half the acquisition price, suggested as Unilever's aim for the total proceeds of the disposals, made a "round target."

The sterling-guilder divergence was also reflected in earnings per share, up by 29 per cent to 177.55p (137.96p) but only 4 per cent to £188.22 (£136.79).

Unilever plans a final dividend of 55.17p (27.05p) to make a total of 50.17p (38.62p), a 30 per cent increase. After a final of £10.67 (£10.16), Unilever NV shareholders' total dividend of £115.33 will be less than 3.5 per cent higher than last year's £114.82.

Unilever announced two changes in depreciation accounting which it expects to increase operating profits by a total of £45m this year.

A five-for-one share subdivision is also proposed. Unilever shares added £1 to £24.

See Lex

Mitchell Somers in agreed three-way merger

By Nikki Tate

Mitchell Somers, West Midlands-based engineering group which announced that it was in bid talks two months ago, is to merge with Eagle Trust, the former loss-making Audiotronics Holdings where company director Mr "Sandy" Samuels stepped in as chairman eighteen months ago, and with an unquoted company Midlands City Partnership. MCP is also Midlands-based with interests in hydroponics—the production of animal feed in nutrient solution rather than soil—builders' merchanting, property and electrical goods distribution.

The merger will be effected by Eagle Trust which will make bids for the two companies totalling around £66m; the result of the three-way deal will be to create a group with net assets of over £20m and sales of around £60m.

Eagle Trust and MCP first came together about a year ago. Two directors from MCP joined the board of Audiotronics and acquired personal stakes in the business of around 2 per cent each. Audiotronics itself purchased a 20 per cent holding in MCP. However, MCP directors said yesterday that informal discussions indicated that the takeover of Audiotronics by MCP would not meet with Stock Exchange approval.

Under the three-way deal, however, full acceptance of the merger offer will result in the issue of shares representing only 43 per cent of the enlarged capital and on the MCP side, the issue of shares representing another 41.7 per cent.

The terms of the Mitchell Somers deal are 11 shares in Eagle for every one Mitchell Somers held. There is a cash alternative of 185p, which has been underwritten by merchant bankers Henry Ansbacher, and a 2.1p share special dividend if the deal goes through. With Eagle shares down to 141p yesterday the offer values Mitchell Somers at £33.7m.

The bid, which is recommended, starts with irrevocable acceptances from holders of 34.3 per cent of MS's shares — 7.5 per cent coming from directors and 26.8 per cent from Friends Provident, Mitchell Somers, which has been trying to switch away from its previous dependence on heavy engineering and increasing its distribution and waste disposal interests, reported a 3 per cent rise in interim profits to end-September at £27,000.

On the MCP side, Eagle is offering 40p for every share for one MCP, valuing the group at just over £33m. Again there are irrevocable acceptances from holders of 44.8 per cent of the shares.

MCP is a Telford-based company, and was set up by two entrepreneurs: Mr John Ferriday and Mr Richard Smith. In 1985, shares in MCP were issued to a number of institutional investors, including Coast Investments which represents Kuwaiti interests. They currently trade under Rule 585.3, and last changed hands at 500p, compared with the bid value of 740p. Mr Ferriday will become chief executive of the new group and Mr Smith will also join the board. Mr Samuels will relinquish any executive role, but retaining a non-executive on the Eagle board.

In 1986, MCP made pre-tax profits of £1.5m on sales of £24.7m. The company has been growing rapidly—profits were £370,000 in 1985—and has made four major acquisitions for around £9m during the past two years.

Eagle itself produced a £676,000 loss before tax in the 18 months to end-June, but disposals have weeded out the loss-making interests and the on-going electrical distribution business is now trading profitably.

Yearlings unchanged

The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, the same as last week, and compares with 11 1/2 per cent a year ago. The bonds are issued at par and are redeemable on March 6 1988.

A full list of issues will be published in tomorrow's edition.

BFG Finance Company B.V.
U.S. \$100,000,000
FLOATING RATE NOTES
DUE 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period 4th March, 1987 to 4th June, 1987 the Notes will bear interest at the rate of 5 1/2% per annum. The Coupon amount per U.S. \$100,000 Note will be U.S. \$167.70.

The Interest Payment Date will be 4th June, 1987.

Samuel Montagu & Co. Limited
Agent Bank

STC beats City forecasts with profit of £134m

BY DAVID THOMAS

STC returned to profits for 1986 with a pre-tax figure of £134.2m, against a loss of £11.4m in 1985.

Sales fell by 3.2 per cent to £1.93bn, but turnover in the continuing businesses rose by 2.8 per cent. Earnings per share were 15.2p, compared with a loss of 2.25p in 1985 and the board is proposing a final dividend of 5p, making 4.5p for the year. No dividend was paid in 1985.

Positive cash flow of £28m created a net surplus of £37m at the end of 1986, against net borrowings of £211m at the end of 1985. The results were above City expectations and the shares closed up 35p at 277p.

Mr Arthur Walsh, chief executive, said: "Our first steps were to reduce overheads and eliminate loss-making companies. We have also strengthened the balance sheet. As a result we are now able to concentrate with confidence on winning business in key areas."

ICL, the computer subsidiary, boosted operating profits by 46.8 per cent to £90.2m (£61.7m), on sales of £1.19bn (£1.07bn).

The company said that ICL's strategy of concentrating on selected markets was working and ICL would now be putting more resources into selling more overseas.

Profits in communications systems were up 7.4 per cent at £56.1m (£52.7m) on a reduced turnover of £247.9m (£239.4m), which reflected the company's reduced emphasis on switching.

STC is looking for alliances with foreign companies in research and marketing in telecommunications, particularly in transmission and network systems. It recently ended its agreement on research and development with TTT.

Mr Walsh said the company had doubled its submarine fibre optic cable making capacity in 1986, because it was confident it would continue to win a major share of world business in this area.

Profits in components and distribution jumped to £20m (£15m) on turnover little changed at £287.2m (£281.5m). Previous heavy losses in components manufacturing were reversed.

The defence division suffered a decline. Profits were £34m (£31.1m) on sales of £81.1m (£81.4m), partly because of the rundown of Purnigan orders. The company said it was bidding for several large orders due for decision soon.

Overall operating profit after allowing for a cost of £18m in corporate costs to £13m, was £158m (£127.7m). Financial charges were cut to £13.8m (£27.2m).

After allowing for exceptional items of £10m (£88.9m), mainly relating to rationalisation, tax of £47.2m (nil), an extraordinary net gain of £16.4m (loss of £42m) arising from the disposals, the adjusted was £103.1m against a loss of £53.8m in 1985.

See Lex

Templeton Galbraith at £28m

Templeton, Galbraith & Hamberger, which obtained a London listing in February last year, yesterday announced pre-tax profits of £44m (£28m) for 1986. Its 1985 figures on its prospectus basis were £30m, and per share, £0.64m.

The directors of this Bahamas-based company, which provides investment management and related administrative services to mutual funds incorporated in the US and Canada, are recommending a final dividend of 8 cents, making 9 cents for the year. They said that all future dividend payments to holders with registered UK addresses would be made in sterling.

Turnover for the year moved ahead from \$81m to \$123m.

After tax of \$9.7m (\$6.09m prospectus basis and \$6.0m pre-tax), and minorities last time of \$46,000, earnings worked through at 31.4 cents per share. (15.1 and 18.6 cents).

Directors said that shareholders' funds had increased fivefold to \$24.5m, and they intended using them to expand the investment management business worldwide.

See Lex

Property trading profits boost Frogmore midway

FROGMORE ESTATES reported interim pre-tax profits up by almost 60 per cent. Directors said that the result began to reflect the change in emphasis towards a more actively managed property investment and trading company.

They added that the completion of the development of the housing landbank coincided with the arrival of profits from property trading. However they warned that trading earnings would continue at irregular intervals.

Pre-tax profits in the six months to end-December 1986 came out at £8.2m (£5.12m) on turnover of £34.4m (£15.42m). Earnings per 50p share were 16.2p (9.5p) and the interim dividend has been raised from 1.95p to 2.14p.

In the period acquisitions totalled £30m of which £10m were for investment where surpluses were expected. There were disposals worth £13.5m. Trading stock held at the end of the six months had doubled in value to more than £18m and good profits were expected from future disposals.

The tax charge was £3.88m (£1.84m) and there was a surplus on disposal of investment property, after tax, of £173,000

(nil). Net asset value at December 31 was 265p, compared with 255p a year earlier.

comment

By June all Frogmore's remaining houses will be completed and sold off and the company will become a pure property investment business. Property companies which turn their backs on housebuilding in favour of trading and investments have to make sure that they collect enough rents to cover their overheads, plus dividend payout in order to maintain yield security in the eyes of investors. This Frogmore has clearly been able to do and the contracted rent roll of £10m augurs well for the future on this point. The investment portfolio now contains some £15m worth of property while the trading bank holds about £10m. The estimated net asset value probably understates by 5 per cent, suggesting a figure in the region of 280p per share. Hence at 240p the company's shares are trading on a 14 per cent discount, which seems about right. Pre-tax forecasts for the year have been upped by £1m to £13m.

Profits up and Dares sees growth

By Ralph Atkins

Dares Estates, the London based property company, made a pre-tax profit of £747,000 in 1986 compared with £12,000 in 1985.

The upturn follows the appointment two years ago of three new directors. In 1984 the company reported a loss of £13,000.

The profits recovery was helped by a fall in interest payable and similar charges from £1.2m to £871,000, reflecting an improved debt position.

Net assets in the company rose from £4m to £12.4m. The company said yesterday that it will shortly announce further acquisitions which were expected to double the size of the company's investment portfolio.

Once again, no dividend is being paid because Dares has no legally distributable reserves. Instead the company plans to obtain court and shareholders approval to write previous years' losses off against its share premium account. If this approval is given the board intends to pay a nominal dividend of 0.1p per share.

Dares has been buying property heavily in the past year.



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Commerzbank Aktiengesellschaft, London Branch

The Fuji Bank, Limited

Lloyds Bank Plc

Midland Bank plc

Royal Bank of Scotland plc

Standard Chartered Bank

January 1987

This announcement appears as a matter of public record only

PROVIDENT FINANCIAL GROUP 1986 RESULTS

Extract from the Chairman's statement

"I am happy to say that the work by all concerned, especially in the branches, has produced a much better result for the second half of the year. Whereas the first half profit was about 20% less than in 1985, the second half recovered to the same level as the previous year. The improvement is expected to continue in 1987 and will begin to be assisted by the new management control systems as the year progresses."

Results at a glance

for the year ended 31st December 1986

	1986	1985
Turnover	£409.7m	£385.4m
Profit pre-tax	£22.3m	£23.7m
Earnings per share	29.07p	* 28.29p
Dividend per share	13.0p	* 10.83p

* Earnings and dividends per share in 1985 have been restated to facilitate comparison with 1986 which included a capitalisation issue of 8,212,752 ordinary shares.

The 1986 Report and Accounts will be posted to shareholders on 16th March 1987. Copies are available from the Secretary.



Provident Financial Group PLC
Colonnade, Sunbridge Road, Bedford BD1 2LQ. Tel: 0274 733321

UK COMPANY NEWS

US growth helps Fisons to £85m

BY RALPH ATKINS

RAPID SALES growth in the US helped Fisons, the drugs, scientific equipment and horticulture group, increase pre-tax profits from £72.3m in 1985 to £85.1m in 1986.

The group's preliminary results, announced yesterday, include a final dividend of 3.95p. This brings the total for the year to 6.5p net—an increase of 18 per cent. Earnings per share were 27.5p compared with 24.3p in 1985.

Shares in Fisons yesterday fell 16p to 628p.

About 80 per cent of Fisons' sales—up from 64.7m in 1985 to £702.6m—are now overseas. This includes 50 per cent from the US.

The outstanding feature of the year was the performance of the pharmaceutical division

in the US with a total sales increase of 50 per cent," said Mr Kerridge, chairman and chief executive.

However, bad weather in Scandinavia and Germany last summer was blamed for holding back the growth of European sales in Fisons' anti-allergy drugs. Sales of Intal, used by asthmatics, grew by 70 per cent in the US.

The weather was also blamed for a fall in pre-tax profits in Fisons' smallest division—horticulture. These were down £0.7m to £3.6m. Sales in this division were up 6.7 per cent to £72.2m.

Sales in the pharmaceutical division were up 13.1 per cent to £249.5m with profit up 27.7 per cent to £39.8m. In the scientific equipment division sales rose 6.3 per cent to £380.6m

and profit was up by 20.8 per cent to £23.2m.

Mr Kerridge dampened speculation that he was on the look out for a major acquisition. He said he believed in organic growth and small acquisitions rather than large or opportunistic bids.

"I think the way to run a business is first and foremost to be rock solid in your strategy and rock solid in a portfolio that can grow organically," said Mr Kerridge.

He added that a major bid by Fisons in the near future—possibly diversifying into new areas—was "unlikely but not impossible."

In September Fisons bought the US Applied Research Laboratories in a deal worth \$68m

(then \$44m). This was followed in January by the \$10.4m acquisition of J. & W. Scientific, a California-based company making capillary columns for use in high resolution gas chromatography.

In 1986 return on capital employed was 25.5 per cent compared with 22.9 per cent in 1985.

Extraordinary items for restructuring and closure costs, rose from \$3.7m to \$4.9m. Taxation increased to £18.4m (£15.2m) but revenue from finance charges fell from \$5.4m to \$4.1m.

The group plans a scrip issue of one new bonus share for each share held and will ask for approval at its AGM in May.

See Lex

Mercantile Credit advances by 32%

By David Lucifora

Mercantile Credit, the finance house subsidiary of Barclays Bank, yesterday announced record pre-tax profits of £55.3m for the year ended December 31, an increase of 32 per cent.

Mr Stuart Kerrington, the chairman and chief executive, said profits had come from a good performance in all sectors: consumer, industrial credit and leasing and the motor finance subsidiaries.

"The level of profit we achieved was particularly satisfactory," he said, "bearing in mind the unprecedented level of competition and the gloomy forecasts of the prospects for equipment leasing following the 1984 Budget."

During the year, Mercantile arranged to buy the Motor Auctions Group and the short term rental and chauffeur drive business of Guy Salmons. Both companies are related to Mercantile's existing leasing and asset finance businesses.

Mr Kerrington said he shared rising concerns over the escalating level of consumer credit. But he believed the most effective remedy was wider support for a central credit reference bureau with comprehensive data storage about individuals' borrowings. He welcomed recent signs of interest by banks in sharing more credit information.

ALFRED WALKER (property developer): Share deals suspended yesterday at company's request. Discussions taking place regarding possible acquisition. Shares suspended at 185p, up 12p on day.

Crowther near £15m and further acquisition made

MR TREVOR BARKER, chairman of John Crowther Group, one of the UK's fastest-growing textile companies, yesterday revealed that profits for the 1986 year had surged by 108 per cent to a record £14.83m pre-tax.

At the same time he announced that Crowther had entered into an agreement with Pochette Nominees Pty of Australia for the acquisition of 50 per cent of Hombray Carpets Unit Trust (HCUT) for £22.5m (£11.3m) cash.

In addition, Pochette and Crowther will each make interest bearing loans of £5m to HCUT which will be subordinated to all other third party indebtedness.

Mr Barker said that the group's planned expansion strategy had resulted in 14 acquisitions during 1986. He added that careful and controlled reorganisation was now starting to work through into greater operating efficiency, economies of scale and improved marketing.

The acquisitions and reorganisation boosted turnover from £14.91m to £23.62m and operating profits from £3.84m to £13.4m—figures for 1986 have been restated. Interest charges rose by £1.87m to £3.58m.

Earnings per 25p share

emerged at 15.7p (10.4p) and a final dividend of 2.5p raises the total by 1.5p to 3.5p net.

After tax of £2.67m (£2.32m) and minorities of £87,000 (nil) profits for the year worked through at £12.07m, up from last year's £5.07m.

A divisional breakdown of operating profits shows: cloth £1.4m (£566,000), carpets £3.44m (£1.51m), clothing £3.09m (£463,000) and distribution £3.51m (£3.3m).

The outlook for 1987 and beyond was described as good. Mr Barker believed that the benefits of reorganisation and a clear sense of direction would be apparent in 1987 being another year of significant progress.

He pointed out that as exports were built up, group know-how taken overseas and the shape of Crowther would become increasingly international.

Pochette Nominees is a company associated with the family of Abraham Goldberg, managing director and chief executive of Entrad Corporation.

Directly and through its investments, HCUT carries on the business of Hombray Carpets and Hycraft Carpets. Both manufacture a wide range of high quality tufted carpets and between them account for some

20 per cent of the Australian carpet market.

Comment
For a man who knew nothing about textiles five years ago Trevor Barker is not doing badly. After he took over as Crowther's chairman in 1981, the company

remained relatively quiet for four years, but 18 months ago it went on the prowl. Since then a series of 15 acquisitions has helped earnings per share to double, turnover to grow to £11m to more than £20m and the share price to more than triple. The future is likely to show less spectacular growth but prospects are nonetheless good. The distribution arm, which showed organic growth of 35 per cent last year looks particularly promising and all the company's products are benefiting from the consumer tax profits boom. For this year pre-tax profits of £14.83m are now being put to the shareholders, putting the shares, at 195p, down 1p, on a prospective p/e of about 10. That implies a 25 per cent discount to the market. The City is sometimes

letting about companies showing such rapid progress through acquisitions but Crowther's shares are likely to outpace the market in the immediate future at least.

Johnstone's Paints hits £2m as margins improve

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

Johnstone's Paints, USM-quoted independent Manchester paintmaker, yesterday reported record profits of £2.05m pre-tax for 1986-87 on sales of £14.51m.

The final dividend is being increased by 20 per cent to 3p per share, making 4.765p net for the year, a 0.5p improvement.

The figures compare with £1.54m on £11.96m in 1985 and £1.32m on £10.47m in 1984, both years when the paint industry was struggling with rapidly increasing raw material costs. These reduced slightly last year, restoring gross margins.

Despite operating in the very tight trade decorative sector against giants such as ICI, Crown and Berger, Johnstone's strengthened its market position by concentrating heavily on quality assurance.

Many medium-sized paint companies have been squeezed by tough competition and rising costs. Some have been making

no profits at all and struggling to survive or retain independence.

Johnstone's cash reserves grew by £1m in the year to November 29, 1986, and it intends to pursue further development and look for suitable acquisitions.

During the 12 months Johnstone's became one of only 10 paintmakers so far to achieve the highest quality assurance registration possible—Part I of the British Standards Institution BS5750. The standard covers product development, production and supply.

On the way to this Johnstone's became an approved supplier to the building paints scheme operated by the Property Services Agency.

Quality assurance is likely to become critical to survival in paint markets because all future public sector purchasing will take account of BSI certification.

AMS Industries well down over the year

A 26 per cent reduction in profits before tax and exceptional charges was suffered by AMS Industries in the year ended November 30, 1986. The year's figures included four months from Calrec Radio.

At halfway the profit fell to £1.13m (£1.44m). Then the directors said they were expecting a significant improvement in the second half, but last November informed shareholders that would not materialise. The eventual profit was £2.96m (£3.07m).

Turnover of the group, which makes microprocessor based systems mainly for the audio and broadcasting industries, totalled £1.58m (£1.93m) and the operating profit £1.94m (£2.84m).

This year's profit was stated before £55,000 exceptional charges, being the profit related bonus payable to the directors of Calrec. After that charge earnings came to 4.88p (6.32p); there is a final dividend of 1p for a net total of 1.5p, compared with 0.825p.

Sales of the range of digital audio effects systems came under strong pressure as the year progressed, but steadied in the final quarter and showed some recovery in the first three months of the current year. Over the year that range accounted for 40 per cent of turnover.

The Audiofile range of hard disc recording and editing systems had a successful launch, and also contributed some further 40 per cent to sales. Re-making contribution to turnover came mainly from the hand-held computer business.

Whereas gross margins on all products were maintained throughout the year, the net margins suffered as a direct result of lower overall volume.

At this stage in the current year the level of progress on product innovation and enhancement, coupled with indications of the levels of business expected, gave the directors grounds for cautious optimism.

Overcoming such hurdles deserves a small mention.

Norton wins

BY RAYMOND HUGHES AND DAVID GOOL

NORTON OPAX has finally and incontestably won control of consider-
McCorquodale in the marathon takeover battle which began last April.

FRONT PAGE FT. DEC. 2nd, 1986.

In December 1985, Norton Opax commenced a £170 million acquisition project.

As the clipping from the Financial Times shows, Norton Opax was successful in its acquisition of McCorquodale almost a year later.

During this year, Samuel Montagu supported and advised throughout. We provided fully underwritten cash alternatives.

Our support extended not only to financing our client's purchases of McCorquodale shares but also to buying them on our own account and at our own risk.



In the course of the bid we surmounted some considerable hurdles: the larger size of the target, a Monopolies and Mergers Commission reference, three competing offers and appeals to the Takeover Panel and the Court of Appeal.

We worked on the basis that our fees were linked to the successful outcome of the bid.

However long and daunting the course, Samuel Montagu will advise and support its growth-oriented clients in the realisation of their strategies.

We think this small mention proves it.

SAMUEL MONTAGU & CO. LIMITED

114 Old Broad Street, London EC2P 2HY. Telephone: 01-588 6464. Telex: 887213.

Britannia Security jumps to £2m in six months

FIRST HALF profit of the Britannia Security Group hit the £2m mark and passed the £1.5m earned for the whole of 1985-86. In the period ended December 31 1986 profit came to £2.03m compared with £867,000 on a turnover ahead from £5.87m to £7.84m.

The figures included one month of Eurocar Rental, while 1985 has been restated on a merger basis.

Mr Anthony Record, chairman, said he believed the group's emphasis on marketing and the continued provision of an excellent service would sustain the group's strong organic growth.

He said in the six months the alarms and integrated systems division embarked on a major marketing campaign.

Over the next six months the business service division would be promoting its new name, Britannia Data Management.

with the aim of increasing the repeat income business by capturing a significant proportion of the enormous, and so far unrealised, potential market as well as lifting its share of the present market.

In 1987 several further acquisitions had been announced, the most significant being the recommended bid for DV Security Alarms. As a result of those acquisitions Britannia was close to achieving its goal of having 30 branches and six sales offices, so enabling it to offer a national service.

After tax £386,000 (£197,000) and minorities £10,000 (£14,000), the half year's net profit came to £1.64m (£726,000) for earnings of 5.78p (4.55p) per share. The interim dividend is raised to 0.75p (0.6p) per 10p share.

There were extraordinary charges of £98,000 (£97,000), this time being the cost of obtaining a full listing.

Chamberlain Phipps says Wardle bid 'ridiculous'

BY PHILIP COGGAN

Chamberlain Phipps, the shoe components and adhesives group, has again rejected the £45.4m offer from Wardle Stereys, the budding industrial conglomerate, describing it as "ridiculous."

On Monday, Wardle's formal document offered three of its shares for every 10 Chamberlain shares, valuing each Chamberlain share at 234p. Wardle joined the market in 1984 as a plastics sheeting company and has since added the survival equipment business of RFD.

Wardle justified its bid by pointing to what it sees as its superior management record

and its better earnings per share price performance.

"As we expected," said Mr David Chamberlain, chairman, yesterday, "Wardle's offer is quite unable to produce any evidence that this offer has industrial or commercial merit."

Mr Chamberlain described Wardle as "a company which offers demonstrably limited growth potential from its core businesses" with "over-rated, low-yielding paper."

Wardle's shares closed 2p up at 415p and Chamberlain's unchanged at 138p.

Newage hits target

By just topping its forecast, Newage Transmissions produced a pre-tax profit of £1.53m for 1986. That was a 95 per cent advance over the previous year.

The group makes gearboxes and axles, and was introduced to the USM last October at 75p per share—yesterday the price was 86p. The final dividend is the forecast 1p net.

Turnover rose 31 per cent to £10.43m, reflecting a surge in demand across several product

areas particularly in the first half. Exports remained steady at about 16 per cent of sales. A 45 per cent lift in operating profit stemmed from the company's ability to respond rapidly to changes in market demand.

While the exceptional first half was not expected to be repeated in the current year, overall it should be another successful period, the directors stated.

Tribble Harris advances

Tribble Harris Ltd, a US architectural and design services group which came to the USM in December, has announced pre-tax profits of £1.89m (£1.2m) for the year to November 30 1986, against a previous £727,000.

Turnover improved from \$12.1m to \$15.68m. Its operating costs were \$13.78m (\$11.38m).

Directors forecast that the maiden dividend will be the interim for the year to November 1987. Adjusted earnings per share this time came out at 8.47 cents (5.97p) against 4.36 cents (3p), after a tax charge of \$836,000 (\$312,000).

The chairman said the current year had started well and he expected 1986/87 to be another year of substantial growth.

COMPANY NEWS IN BRIEF

RIGHTS AND ISSUES Investment Net asset value per share rose by 11p to 64p for 1986 year. The figure for the capital shares rose by 52.3p to 191.3p. Net revenue for period totalled £12,714 (£127,076) after tax of £56,863 (£567,537). Earnings per income share amounted to 3.57p (3.511p) and a final dividend of 3.15p makes a net total of 4.25 (4p). Earnings per capital share were 0.175p (0.176p).

KERRY GROUP (USM-quoted food processor): Single final dividend of 0.375p on A ordinary, and 0.835p on B ordinary shares for 1986. Pre-tax profits £8.33m (£5.11m) on turnover of £255.24m (£211.24m). Tax £37,000 (nil). Earnings 6.01p (5.03p) per share.

DEAN & BOWES Group, USM-quoted refurbisher of licensed premises and leisure centres: final dividend 2p making 3p for 1986. Turnover £3.7m (£3.13m) and pre-tax profit £568,000 (£401,000). Tax £224,000 (£177,000) and earnings per 5p share 5.9p (4.2p). Current year started well and all companies within the group are operating profitably and looking up to coming year with confidence.

COMMERCIAL BANK of the Near East: Interest income £9.5m (£10.25) and pre-tax profits £1.05m (£704,000) for 1986. Earnings per share 46.5p (£38.9p) after tax of £582,000 (£334,000). Dividend 30p net (same).

Financial Times Wednesday March 4 1987

**AUTHORISED
UNIT TRUSTS**

Unit Trust	Manager	Investment Objective	Assets Under Management (£m)	Units in Issue (m)	Unit Price (£)	Yield (%)	12-Month Return (%)
Abney Unit Trust	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (2)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (3)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (4)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (5)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (6)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (7)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (8)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (9)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0
Abney Unit Trust (10)	Abney Unit Trust Ltd	Equity	100	100	1.00	5.0	15.0

FT UNIT TRUST INFORMATION SERVICE

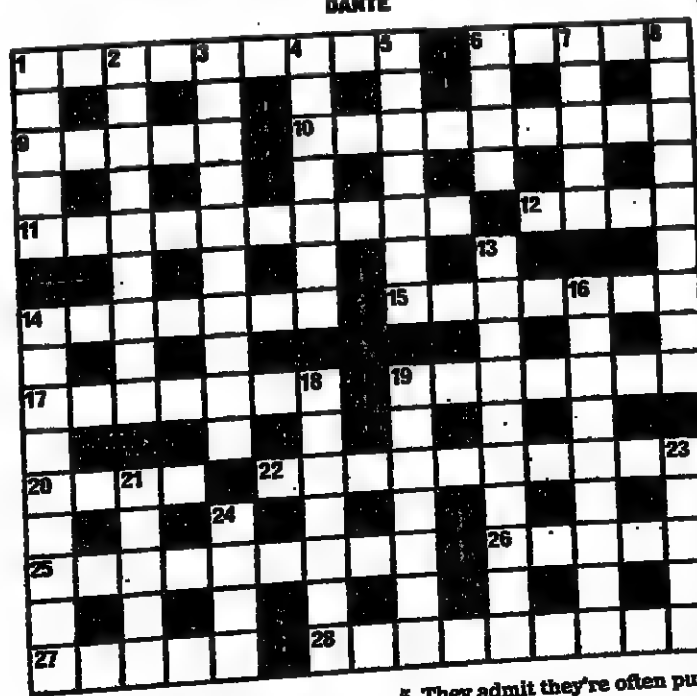
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INSURANCES

Insurance Company	Policy Type	Sum Assured (£m)	Premium (£/year)	Policyholder's Name
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
Abney Insurance Co Ltd	Life	100	100	John Smith
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Abney Insurance Co Ltd	Life	100	100	John Smith

FT CROSSWORD PUZZLE No. 6,268



- ACROSS**
- Dismissed from the Jockey Club? (6)
 - Banter in which affection takes a part (6)
 - Odd, only one rose growing in a bed (6)
 - Braves declare it avoids humiliation (4-5)
 - Sinister operator (4-5)
 - Uninteresting piece of scenery (4)
 - Withheld a warning about when catching the ball (7)
 - Melodies to practise on board (7)
 - Large vessel used as a press-cooker (7)
 - Ether may be found around at this place (7)
 - The way to travel to gain time (4)
 - He stays well away from work (10)
 - One that always pockets litter (6)
 - Give rank and number (6)
 - Religion working in E.C. (5)
 - N.E. town entrances manager (9)
- DOWN**
- Monster fish? (6)
 - Check the power of support? (9)
 - Creatures that ruin the marrows (10)
 - Aggressive action taken by those insulted (7)
- 5 They admit they're often punched (7)**
- 6 Play group (4)**
- 7 It is struck by forgers (5)**
- 8 Indication of what's to come of a street riot (6)**
- 9 Fresh eggs a change from fruit (10)**
- 10 She parts company with an angle (9)**
- 11 Put in for one stripe, perhaps (9)**
- 12 University study (7)**
- 13 One of three allowed to finish a journey (7)**
- 14 This material sounds swell (5)**
- 15 Demolished what's soundly built (5)**
- 16 Sixth Century invader renowned for sacking (4)**

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Financial Times 1000 2007 Financial Times 1000 2007

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INSURANCE OVERSEAS & MONEY FUNDS[illegible][illegible][illegible][illegible]

OFFSHORE AND OVERSEAS

[illegible][illegible][illegible][illegible]

Money Market Trust Funds

[illegible]

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Money Market Bank Accounts

[illegible][illegible][illegible][illegible]

NOTES

Prices are in pence unless otherwise indicated and are distinguished 5 pence net prices refer to U.S. dollars. Volumes shown in last column allow for linked prices subject to certain conditions on sales. A different amount under each price refers to a different amount under each condition. B Today's prices C Yield based on other price D Estimated E Today's opening price F Distribution free of UK taxes G Pesticide premium H Insurance plus I Single premium agent's commission J Offered price includes all expenses K Bought through market M Previous day's price N Germany gross O Sundry Y Yield before taxes L Tax T Total yield column available to charitable bodies Z Yield column showing effect of NAV increase as % or divided.

TRADITIONAL OPTION

Industrials	9	MEI	4
Alled-Years	136	W & Ws Ex	50
BAT	47	P & O Ind	50
BAT	47	Pleasley	50
SCS Grp	12	PRM	50
BSE	13	Public Trust	50
BTR	13	Polly Bank	50
Barclays	47	Bank Org Ord	50
Beecham	50	Edwards	50
Bentley	50	ETC	50
Bentley	50	ETC	50
Boots	25	TSR	50
Bowmaker	50	S&S	50
B&A Finance	50	W & Ws	50
Bri. Telecom	50	Thorn EMI	50
Barton Ord	22	Thorn Hous	50
Clayton Opt	22	Turner Newall	50
Charter Cons	30	Unilever	50
Crown Optns	19	Vickers	50
Courtauld	33	Wallis	50
DFPC	24	Ward	50
Amex Accident	24	Property	50
	18	Prk Land	50
Glanco	130	Land Securities	50
G & A Ind	130	Land Securities	50
GUS 'A'	20	Peachey	50
Guardian	65	B&M	50
GSC	65	BOI	50
Hawker Sid	50	BSA Securities	50
Hawker Sid	50	Burnham Oil	50
ICI	50	Charterhall	50
Jaguar	52	Premier	50
Ladbroke	48	Princel	50
Legal & Gen	50	Ultamar	50
London & W	50	London Gold	50
Lloyds Bank	48	London	50
Lucas Inds	50	Roe Zinc	50
M&A Sander	50		
Morgan Bk	50		
Morgan Grenfell	35		

A selection of Options traded in glass and
London Stock Exchange Report Page

COMMODITIES AND AGRICULTURE

Indonesia's change of heart on 'Tinpec'

BY JOHN MURRAY BROWN IN JAKARTA

FREE COMPETITION in the tin market is a thing of the past for the time being at least. Starting this week, for one year, the world's leading producers are to limit exports of the metal in an attempt to boost prices and reduce the huge stocks currently overhanging the market.

The accord launched by the seven-member Association of Tin Producing Countries (ATPC) raises eyebrows on a number of counts. Gone is the combative tone of earlier statements urging producers to "stop subsidising Western consumer nations." Success or failure of the accord is seen to depend too much on outside factors: the role of non-ATPC producers Brazil and China, and the banks and brokers which were left holding stock when the International Tin Council (ITC) collapsed in October 1985, and the policy of the US in releasing tin from its strategic reserve currently estimated at 150,000 tonnes.

For the ATPC to win approval for joint action is a considerable achievement, given the differences between its members, Malaysia, Indonesia, Bolivia, Thailand, Zaire, Nigeria, and Australia. "If you had asked me three months ago whether they could pull it off," said one

trader, "I would have said 'no chance'."

The three Southeast Asian producers are seen as largely instrumental in devising a plan which limits exports to 96,000 tonnes this year, about 8 per cent below 1986 levels. In particular Malaysia and Indonesia, traditionally the two largest producers, have settled differences and successfully marshalled arguments in favour of co-operation at a time when some are calling for increased output to take advantage of any rise in the price of the metal.

The pact is all the more remarkable given Indonesia's past attitude of independence, not to say recalcitrance, on commodity agreements. Indonesia was first to reject the plans of Tinco Realisations, the company set up to take over stocks held by banks and brokers. It was Indonesia which had refused to support the ITC buffer stock, a mechanism used by consumers and producers to stabilise prices before the crash. And in recent months Indonesia had been further bucking the international trend by announcing increased output, while producers worldwide are facing retrenchment, the closure of mines and huge lay-offs of the



Dr. Subroto... deserves much of the credit.

Indonesia's stance belongs to Dr. Subroto, the country minister of mines and energy, and currently the ATPC chairman. Drawing, no doubt, on his experience as Indonesia's spokesman at Opec, Dr. Subroto has been able to cajole his fellow ATPC members and, rather less ceremoniously, bludgeon his country's domestic industry into accepting a plan which aims to reduce stocks from the present 90,000 tonnes to around 20,000 tonnes in 2½ years, at which point "the free market is to prevail."

Indonesia's domestic tin producers are none too pleased. The agreement is seen to help Malaysia produce near its break-even point, and largely discounts Indonesia's advantages as a low cost producer, capable of switching to high grade deposits to combat depressed prices.

Crude oil prices rally

By LUCY KELLAWAY

OIL PRICES rose strongly yesterday, more than reversing Monday's decline. In London Brent for April delivery rose about 70 cents to a peak of \$16.55 a barrel, while on the New York light crude futures market, the prompt April position rose a full dollar to \$17.39. Traders disagreed whether yesterday's move, the latest in a series of gyrations over the last two weeks, reflected any underlying change in market sentiment.

Some argued that recent anxiety over the stability of the latest Opec accord had been overcome, and that the rise marked a growing awareness by consumers that they were going to have to pay official Opec prices. Others said that the market remained divided, and was prone to be driven either way more or less by whim.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets). **ANTIMONY:** European free market, 99.5 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **BISMUTH:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **CADMIUM:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **COPPER:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **COBALT:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **MERCURY:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **MOLYBDENUM:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **SELENIUM:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **TUNGSTEN ORE:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **VANADIUM:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340). **URANIUM:** European free market, 99.99 per cent, \$1.20 a lb, in warehouse, 2,320-2,350 (2,310-2,340).

LONDON MARKETS

TIGHTENING supplies of metal, scarce for May delivery, boosted London Metal Exchange prices of the metal yesterday. As might have been expected the effect was most marked in tin, which rose to \$15.50 a lb, while on the New York light crude futures market, the prompt April position rose a full dollar to \$17.39.

Traders disagreed whether yesterday's move, the latest in a series of gyrations over the last two weeks, reflected any underlying change in market sentiment. Some argued that recent anxiety over the stability of the latest Opec accord had been overcome, and that the rise marked a growing awareness by consumers that they were going to have to pay official Opec prices. Others said that the market remained divided, and was prone to be driven either way more or less by whim.

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INDICES

REUTERS
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

DOW JONES
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: December 1981=100)

MAIN PRICE CHANGES

Mar. 3 + or - Month
1987 + or -

ALUMINIUM
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

COPPER
Grade A Unofficial + or -
Close (p.m.) High/Low
2 per tonne

COFFEE
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

LEAD
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

NICKEL
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

TIN
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

ZINC
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

GOLD
Unofficial + or -
Close (p.m.) High/Low
2 per ounce

SILVER
Unofficial + or -
Close (p.m.) High/Low
2 per ounce

SOYABEAN MEAL
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

POTATOES
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

SUGAR
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

GRAINS
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

WHEAT
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

BARLEY
Unofficial + or -
Close (p.m.) High/Low
2 per tonne

US MARKETS

CRUDE OIL futures continued their short-covering rally, reports from the Houston-based Energy Information Administration (EIA) showed. Trade buying touched off light commission house steps to push crude oil higher in the face of scale-up trade selling. The metals were generally up in response to a sharp rise in the price of platinum's short-covering prevented any significant rise.

Coffee futures continued the dramatic decline following the breakdown of the ICO talks on Monday night. Heavy long liquidation and fresh selling saw the back month move immediately to down to a low of 52.50 cents. Near months fell over 15c. Strong trade selling and producer price-fixing kept sugar futures on the defensive throughout the day. Cocoa futures continued to fall on long-liquidation and light commission house steps, despite minor increase scale-down buying.

Wheat and maize futures were mixed. The Chicago Board of Trade had made any new purchases. In addition, a report from Washington suggesting that there would be no change in policy on loan sales added to the sentiment.

NEW YORK

ALUMINIUM 60,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

COPPER 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

COFFEE 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

LEAD 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

NICKEL 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

TIN 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

ZINC 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

GOLD 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

SILVER 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

SOYABEAN MEAL 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

POTATOES 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

SUGAR 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

GRAINS 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
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WHEAT 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

BARLEY 35,000 lb, cents/lb
Mar. 3 Feb. 27 Mar. 27
1986-1987 1986-1987 1986-1987
(Base: September 1981=100)

EEC farm deadlock continues

BY TIM DICKSON IN BRUSSELS

THE SEARCH continued yesterday for what is becoming EEC Agricultural Ministers' equivalent of the Holy Grail—namely an issue on which all member states of the Community can agree.

By last week even the increasingly desperate efforts of the Belgian Presidency and the European Commission had failed to break the deadlock over plans to suspend the system of guaranteed EEC butter purchases and so-called "soil structural" measures aimed at softening the impact of CAP reform.

The embarrasment for the Commission and for the less obstructive member states is that broad commitments in principle on both the outstanding issues were solemnly made at Decem-

ber's meeting of the Farm Council which agreed the historic package of milk quota cuts and reductions in beef price support.

It had been hoped that the loose ends would be quickly tied up but problems arose firstly when the Commission spent out its detailed ideas and then when it announced a highly restrictive farm price package for the year beginning in April.

Many in Brussels suspect that some Ministers are already looking ahead to what are bound to be bitter negotiations over prices.

Yesterday's meeting began with further discussion of the Commission's wish to suspend the system of butter "intervention" when stocks reach a certain level. (In total, they are currently about 1.2m tonnes.)

The original proposal would have given the Brussels executive powers to stop guaranteed buying in immediately but this was changed so that such a course could not be adopted until 150,000 tonnes had been taken into store (using March 1 this year as the starting point). Fearful that even this concession would enable the Commission to act some time this summer, the West Germans and the Irish made clear that they were still strongly opposed.

Discussions were set to continue late last night on yet another compromise on butter intervention, involving a somewhat less severe trigger for intervention and apparently designed to deal with certain regional difficulties.

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Canute James in Kingston, Jamaica, reports on efforts to gain a higher price Bauxite producers seek to lighten their load

A WEAK growth rate in the consumption of bauxite has dampened the hopes of the world's leading producers. The impact of the downturn has been most severe on economies heavily dependent on international sales for foreign revenue.

The International Bauxite Association (IBA), the group representing the world's major producer nations which has its headquarters in Kingston, Jamaica, expresses extreme disappointment with last year's 3 per cent growth rate in consumption.

The decline has left the 12-year-old organisation with little hope on which it can hope to achieve a fundamental objective "to secure for member countries fair and reasonable returns from the exploitation, processing and marketing of bauxite and its products."

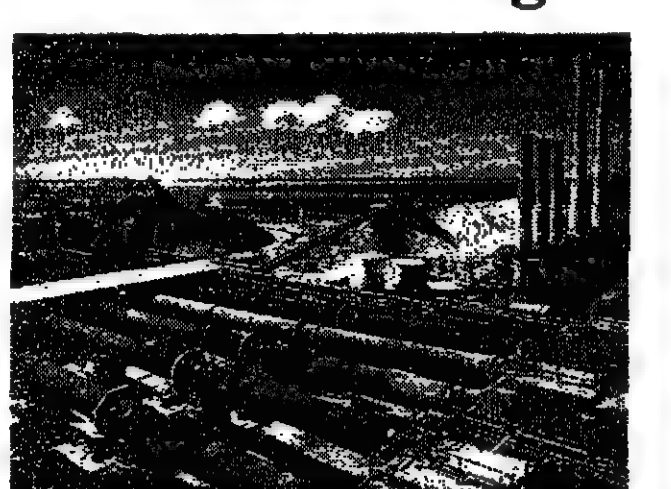
Mr Henry Bovell, secretary-general of the IBA, says: "The outlook for growth this year is better than last year. We are hoping also that, if developing countries increase their consumption of aluminium, this would give an added fillip to bauxite production."

It appears, however, that there is little the producers organisation can actively do to improve the lot of its 10 members—Australia, Ghana, Guinea, Guyana, India, Indonesia, Jamaica, Sierra Leone, Surinam and Yugoslavia—while last year produced 73 per cent of the world's bauxite and 42 per cent of its alumina.

Mr Bovell says the organisation is "in good health." The IBA was born amid fears that it was intended as an Opec-type cartel.

"We long ago stopped being concerned about the intentions of the IBA," said a spokesman for a leading US aluminium producer.

"There was initial concern that



Queensland Alumina's dehydration rotary kilns

in a crisis and do not comply with the recommended prices. But not all members submit their prices to us as we are not a cartel."

Continued

WORLD STOCK MARKETS

AUSTRIA			GERMANY			NORWAY			AUSTRALIA (continued)			JAPAN (continued)			CANADA		
Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -
Creditanstalt 100.00			Allianz 100.00			Sjue Bank 100.00			Gen. Prop. Trust 100.00			Mitsubishi 100.00			S&P 500 100.00		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
+0.10			+0.10			+0.10			+0.10			+0.10			+0.10		
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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

12 Month
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[illegible]**OVER-THE-COUNTER** *Nasdaq national market, closing prices*[illegible]

Continued on Page 37

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FINLAND

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WORLD STOCK MARKETS

AMERICA

Oils escape doubts raised by indicators

WALL STREET

WITH THE exception of oils which showed some sizeable gains, Wall Street drifted in light trading, writes Roderick Oram in New York.

One factor was the unexpectedly large fall in the index of leading economic indicators in January which raised doubts about the earnings potential of many stocks. The downturn's favourable impact on the bond market was blunted by traders' profit-taking which pushed down bond prices.

The Dow Jones industrial average closed up 6.05 points at 2,226.52. Wider blue chip indices showed similar gains with the Standard & Poor's 500 adding 1.12 to 284.12 and the New York Stock Exchange composite index adding 0.58 to 162.16.

But secondary and tertiary stocks were weaker with the American Stock Exchange composite adding only 0.58 to 322.34 and the over-the-counter composite index easing down 0.35 to 423.56.

NYSE volume was moderate at 149.2m indicating that institutional investors were sitting on the sidelines to some extent. Advancing issues barely outnumbered those declining.

Among blue chips, Amstar's earnings dropped 1% to \$3.23. Coca-Cola edged up 1% to \$4.54. Du Pont added 1% to \$10.04. General Motors rose 1% to \$7.54. McDonald's edged down 1% to \$7.54 and IBM was off 1% to \$18.34.

Oils were one of the few strong sectors yesterday as they recouped some of their recent losses on the back of sharply higher crude oil prices. Exxon rose 1% to \$50.4, Chevron gained 1% to \$50.4, Texaco advanced 1% to \$54. Atlantic Richfield put on \$2.5 to \$6.14. Amoco was ahead 1% to \$7.74 and Standard Oil was up 1% to \$5.84.

Boeing rose 1% to \$53.4. It announced the sale of 15 aircraft to American Airlines which shipped 5% to \$59.4. General Electric, which will supply engines for the 15 Boeing aircraft and 25 Airbus aircraft ordered simultaneously by American, dipped 1% to \$103.4.

Airline stocks were weaker generally with Allegis, parent of United, unchanged at \$24. Delta Air Lines down 1% to \$63.4, Northwest Airlines down 1% to \$74.4 and Texas Air off 1% to \$47.4 on the American exchange.

Woolworth fell 1% to \$4.94 after reporting fourth-quarter earnings of \$1.78 a share against \$1.54 a year earlier. Other retailers were mixed. Sears Roebuck added 1% to \$53.4, J.C. Penney fell 1% to \$24. Dayton Hudson rose 1% to \$43.4. Federated Department Stores was unchanged at \$64.4 and K mart fell 1% to \$56.4.

Ashton-Tate lost 1% to \$26.4 on fourth-quarter profits of 43 cents against 30 cents. Microsoft, the other leading computer software producer in the over-the-counter market, was unchanged at \$74.4.

Pillsbury slipped 1% to \$4.9

despite announcing the buyback of 800,000 shares. The food sector followed no particular trend yesterday. Kraft edged down 1% to \$56.4, Campbell Soup added 1% to \$63.4, General Foods fell 1% to \$13.4, and RJR Nabisco was unchanged at \$59.4. Heinz, which denied rumours that it was considering a bid for Guinness, the UK drinks group, added 1% to \$46.4.

On the takeover and restructuring front, American Express, off 1% to \$75.4, gave up part of the rebound it had made on rumours it would sell a minority stake in its Shearson Lehman securities subsidiary.

Viacom rose 1% to \$51.4 as two bidders continued to vie to take it over.

In the credit markets, bond prices fell back despite the fall in the leading economic indicators. Normally such an indication of slower growth and lower interest rates might have prompted bond buying but yesterday it appeared that some traders tried to make quick profits by using the good news as an opportunity to sell.

The price of the 7.50 per cent benchmark Treasury long bond fell 1/8 of a point to 100 1/8 yielding 7.48 per cent. Shorter maturities were down by similar degrees.

The Fed Funds rate at which banks lend reserves to one another remained firm at 6 per cent but eased back to 8 per cent after the Fed did \$1.5bn of customer repurchases.

The 1 per cent decline in the index was double the fall expected but coming after two months of strong rises the quarterly average is a modest 0.7 per cent rise which does not yet signal a weakening trend in the economy.

The first of February's statistics are released this week with factory goods orders today and employment figures on Friday. A decline of about 5 per cent is expected in the orders and a rise of around 175,000 in the number of people working.

CANADA

AFTER a mixed start, Toronto share prices moved ahead in active trading, helped again by resource stocks.

Among leading actives, Canadian Pacific was up 1/4 to \$34.4, Delta Air Lines down 1% to \$63.4, Northwest Airlines down 1% to \$74.4 and Texas Air off 1% to \$47.4 on the American exchange.

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Pillsbury slipped 1% to \$4.9

Sara Webb in Stockholm reports on suspicions of insider trading

New shadow over Fermenta

SWEDEN'S Bank Inspection Board is investigating former members of the board of Fermenta, the deeply-troubled Swedish chemicals and antibiotics group, for possible breaches of insider trading regulations.

Nine former board members have been approached by the board and asked why certain share trades had not been reported.

According to the insider trading regulations, members of the board and members of their families must report share trades above a certain level to the board.

within a fortnight.

Mr Gösta Byström, executive deputy chairman of Electrofax who was chairman of Fermenta from 1984 until October 1986, and Mr Ove Sundberg, managing director of Fermenta from February until October last year, have both been asked to give details of their share trades.

Mr Byström said the board had asked him about his trading in Fermenta shares. He maintains he has not traded his Fermenta shares for two years and that the inquiry arises from an error in the share register.

Mr Sundberg says he does not hold any Fermenta shares.

In a further development of the Fermenta saga, the court has ruled that Mr Robert El-Sayed, who was once the driving force behind the company, must pay Gotabanken SEK 536m (\$82m) by March 12.

Gotabanken, Sweden's fourth largest publicly-quoted bank, claims that Mr El-Sayed owes it SEK 576m. The bank has had to make heavy provisions against loans to Mr El-Sayed and Fermenta.

EUROPE

Paris and Brussels remain on high note

THE FRENCH bourse steamed ahead to its third consecutive record yesterday in predominantly quiet and mixed trading in Europe.

Paris once again shrugged off gloomy economic prospects, this time from the annual OECD review, as domestic investors continued to move surplus cash into the market and foreign buying remained strong.

The CAC General index gained 3.2 to a high of 438.4 in active trading after reaching peaks on Friday and Monday on hopes of lower domestic interest rates. Small amounts of profit-taking were absorbed in the rise.

Food stocks BSN Gervais scored one of the largest advances, with FFR 150 rising to FFR 4,990, while L'Oréal added FFR 118 to FFR 4,108.

Among construction, Bouygues was up FFR 38 to FFR 1,355 and Dumez put on FFR 30 to FFR 1,120, while Lafarge was steady at FFR 1,498.

Banks were easier. Brexels also moved further into record territory on support from the new pension savings scheme and interest in blue chips seen by investors as undervalued. The Brussels stock exchange index added 12.27 to 4,214.38, a new high, but trading activity was modest.

Industrial holding company Gevaert, which is seeking a stake in Contibel, the Belgian investments of IC Gas of the UK, advanced FFR 110 to FFR 6,490 for a two-day gain of FFR 200.

Metals group Hoboken, in contrast, dropped FFR 600 to FFR 6,000 on short-term forecasts of sluggish business.

Mixed financial holdings saw So-

LONDON PEAKS

MORE PEAKS were sealed in London as a strong rally in oils fuelled sentiment and the FT-SE 100 closed just below the 2,000 level with a 15.2 jump to a record 1,998.3 after an early 15 point fall.

The narrower FT ordinary index added 8.0 to 1,613.5, also a new high.

Blue-chip exporters benefited from a late dip in sterling while the broader market continued to look for early cuts in UK tax and interest rates - despite the Bank of England's discouragement of such speculation.

Gilt were busy on domestic support which triggered a spirited mid-session rally although closing quotes were slightly easier.

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Final up BFr 75 to BFr 12,925.

Frankfurt picked up a little in a second day of quiet trading amid carnival festivities. The dollar's firmer tone aided the technical reaction to recent losses and the Commerzbank index edged up 2.2 to 1,712.9 from its last calculated level on Friday.

Car stocks benefited from the dollar's rise, attracting overseas buying. VW added DM 6 to DM 357.50, BMW DM 8 to DM 485 and Daimler DM 16 to DM 968.50 despite the threat to production from a planned union overtime ban. Tyre maker Conti Gummi was up DM 3 to DM 306.70.

Banks were mixed in the continuing uncertainty over the Brazilian debt problem. Deutsche Bank and Dresdner both eased 50 Ffg to DM

306.70.

SOUTH AFRICA

ANOTHER fall in the financial rand brought fresh selling by foreign investors and sent Johannesburg gold and mining shares down on a broad front.

Randfontein lost R2 to R359 after dropping to R353 at one stage. De Beers was R2.25 lower at R55.25 and Buffelsfontein shed R1.50 to R71.50.

Among mining financials, Anglo

lost R1 to R64.50, while Gold Fields of South Africa dropped R5.25, or nearly 8 per cent, to R56.50.

Other mining issues to fall included De Beers, off R1.25 to R36, and Rustenburg Platinum, down R3.98 to R47.82.

Industrials were mixed, with Barlow Rand 40 cents easier at R19.85 on currency worries.

ASIA

Nikkei and Hang Seng push ahead to records

TOKYO

STRONG DEMAND for large-capital and consumer-related issues underpinned the third consecutive record in Tokyo trading yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average closed 37.57 up at a record 20,971.39 after surging to over 21,000 at one stage. Volume amounted to 1.11m shares, almost the same as the previous day's 1.10. Advances led declines by 474 to 411, with 131 issues unchanged.

The market opened higher in an extension of the recent firmness. But late weakness led some big securities company officials to forecast that the market could be in for a correction soon, with stocks already hitting all-time highs.

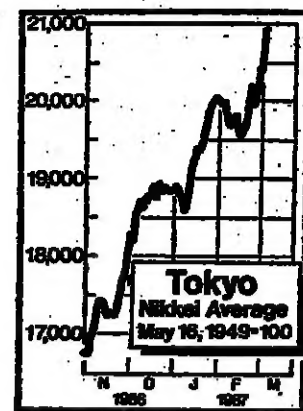
The lacklustre performance of large-capitals prompted speculators to seek Nippon Telegraph and Telephone (NTT) shares. NTT soared ¥110.000 to a record ¥2.8m on a volume of 47,890 shares, up from Monday's 31,583.

With major issues slipping, some oils and gold mines strengthened on speculative buying. Arabiaca Oil soared ¥450 to ¥9,400 and Saitama Metal Mining ¥40 to ¥1,230.

The popularity of large-capital steels and shipbuilders lost further momentum. Although the issues continued to account for the bulk of trading activity, Saitama Metal Industries topped the active list, with 93.9m shares changing hands, and closed ¥3 to ¥200, and Mitsubishi Heavy Industries, second busiest with 63.8m shares, ended unchanged at ¥580.

But Nippon Steel, which had been market leader in recent weeks, shed ¥19 to ¥285, with the turnover plunging sharply to 52.74m shares. Ishikawajima-Harima Heavy Industries and Kobe Steel slumped ¥12 each to ¥487 and ¥290.

Big contractors turned down almost across the board after having been favoured the previous day on



HONG KONG

ANOTHER RECORD was achieved in Hong Kong with the Hang Seng index surging 44.70 points to 2,839.05, a fresh peak, as overseas demand blossomed following the strong earnings and reorganisation plans outlined within the Cheung Kong group late on Monday.

Cheung Kong, HK Electric and Hutchison did not resume trading as most of the activity focused on property and banking issues.

Swire Pacific A gained 60 cents to HK\$22.90 and Jardine Matheson picked up 40 cents to HK\$24.80 although Hongkong Land dipped 5 cents to HK\$24.25 and SEK Properties was 30 cents cheaper at HK\$24. Hongkong Bank traded 10 cents firmer at HK\$10.80 while Hang Seng was 50 cents up at HK\$47.50.

AUSTRALIA

INDUSTRIAL and resource issues suffered from heavy profit-taking in Sydney and forced the All Ordinaries index 7.0 points from its Monday peak to close at 1,818.5 after briefly touching a record in morning trading.

Land Lease continued to find buyers with a 10 cent rise to AS12.50 as did Airship Industries 3 cents higher at 70 cents on turnover of 1.8m shares.

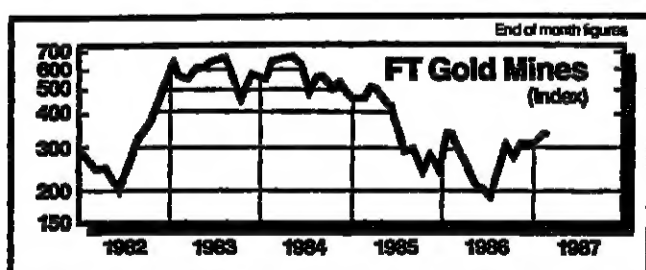
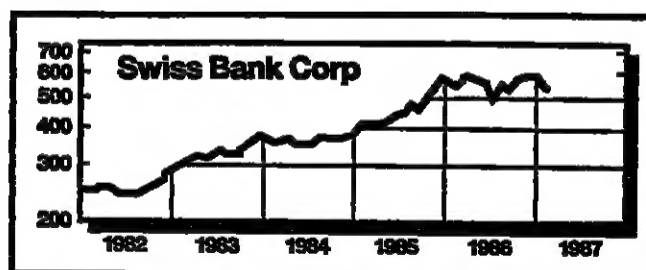
Sydney Oil was the most active on 3m shares and held steady at 23 cents.

SINGAPORE

A LATE RALLY failed to halt the slide in Singapore as investors liquidated positions ahead of today's budget. The Straits Times Industrial index was 5.95 lower at 1,060.38. Turnover fell to 41m shares from Monday's 45.3m.

Paper Products, suspended since early February, returned to trade 4 cents higher to 40 cents.

KEY MARKET MONITORS



STOCK MARKET INDICES

	Mar 3	Previous Year ago
NEW YORK		
DJ Industrial	2,226.52	2,220.47
DJ Transport	940.77	940.04
DJ Utilities	216.28	216.72
S&P Comp.	284.12	282.00
LONDON FT		
Ord	1,613.5	1,604.5
SE 100	1,698.3	1,583.1
A All-share	982.61	988.25
A 500	1,107.22	1,098.50
Gold mines	325.2	324.7
A Long gilt	8.51	8.31
TOKYO		
Nikkei	20,971.39	20,932.17
Tokyo SE	1,921.37	1,905.61
ASIA		
HK Hang Seng	2,839.05	2,839.05
ASX All Ord.	1,818.5	1,818.5
ASX 500	788.3	788.0
ASX 200	788.3	788.0
ASX 300	788.3	788.0
ASX 400	788.3	788.0
ASX 500	788.3	788.0
ASX 600	788.3	788.0
ASX 700	788.3	788.0
ASX 800	788.3	788.0
ASX 900	788.3	788.0
ASX 1000	788.3	788.0
ASX 1100	788.3	788.0
ASX 1200	788.3	788.0
ASX 1300	788.3	788.0
ASX 1400	788.3	788.0
ASX 1500	788.3	788.0
ASX 1600	788.3	788.0
ASX 1700	788.3	788.0
ASX 1800	788.3	788.0
ASX 1900	788.3	788.0
ASX 2000	788.3	788.0
ASX 2100	788.3	788.0
ASX 2200	788.3	788.0
ASX 2300	788.3	788.0
ASX 2400	788.3	788.0
ASX 2500	788.3	788.0
ASX 2600	788.3	788.0
ASX 2700	788.3	788.0
ASX 2800	788.3	788.0
ASX 2900	788.3	788.0
ASX 3000	788.3	788.0
ASX 3100	788.3	788.0
ASX 3200	788.3	788.0
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ASX 3900	788.3	788.0
ASX 4000	788.3	788.0
ASX 4100	788.3	788.0
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ASX 4300	788.3	788.0
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ASX 4600	788.3	788.0
ASX 4700	788.3	788.0
ASX 4800	788.3	788.0
ASX 4900	788.3	788.0
ASX 5000	788.3	788.0
ASX 5100	788.3	788.0
ASX 5200	788.3	788.0
ASX 5300	788.3	788.0
ASX 5400	788.3	788.0
ASX 5500	788.3	788.0
ASX 5600	788.3	788.0
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ASX 6000	788.3	788.0
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ASX 6400	788.3	788.0
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ASX 6900	788.3	788.0
ASX 7000	788.3	788.0
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ASX 7800	788.3	788.0
ASX 7900	788.3	788.0
ASX 8000	788.3	788.0
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ASX 8400	788.3	788.0
ASX 8500	788.3	788.0
ASX 8600	788.3	788.0
ASX 8700	788.3	788.0
ASX 8800	788.3	788.0
ASX 8900	788.3	788.0
ASX 9000	788.3	788.0
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ASX 9200	788.3	788.0
ASX 9300	788.3	788.0
ASX 9400	788.3	788.0
ASX 9500	788.3	788.0
ASX 9600	788.3	788.0
ASX 9700	788.3	788.0
ASX 9800	788.3	788.0
ASX 9900	788.3	788.0
ASX 10000	788.3	788.0

ASIA

	Mar 3	Previous Year ago
HONG KONG		
Hang Seng	2,839.05	2,839.05
ITALY		
Borsa Com.	673.00	673.37
NETHERLANDS		
ANP CBS	282.00	284.50
Gen	282.00	284.50
NORWAY		
Ole SE	385.00	385.45
SINGAPORE		
Straits Times	1,060.38	1,060.38
SOUTH AFRICA		
Gold	n/a	1,203.2
Industrials	n/a	1,145.5